Exeter City Council

REVENUE AND CAPITAL ESTIMATES 2019-2020

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EXETER CITY COUNCIL

REPORT TO: **EXECUTIVE**
DATE OF MEETING: **12 FEBRUARY 2019**
REPORT TO: **COUNCIL**
DATE OF MEETING: **26 FEBRUARY 2019**

REPORT OF: **CHIEF FINANCE OFFICER**
TITLE: **GENERAL FUND / HRA ESTIMATES AND CAPITAL PROGRAMME 2019/20**

Is this a Key Decision?
No

Is this an Executive or Council Function?
Council

1. What is the report about?

1.1 To propose the General Fund revenue estimates for 2019/20 and to recommend the Band D level of Council Tax for 2019/20. This report also includes the proposed Capital Programme for 2019/20 and future years, and the proposals in respect of the Housing Revenue Account.

2. Recommendations:

2.1 It is recommended that :

2.1.1 the Council's overall spending proposals in respect of both its revenue and capital budgets are recommended to Council for approval;

2.1.2 the council tax for each Band be recommended to the Council as set out in section 8.19.3 subject to Devon County Council, OPCC Devon and Cornwall and the Devon and Somerset Fire Authority confirming their Band D levels respectively;

2.1.3 when the actual council tax amounts for Devon County Council, Devon and Cornwall Police and Crime Commissioner and the Devon and Somerset Fire Authority are set then the revised council tax levels be submitted to Council on 26 February 2019 for approval;

2.1.4 Members note the Statement given by the chief finance officer as required under Section 25 of the Local Government Act 2003.

3. Reasons for the recommendation:

3.1 To ensure that the Council is in a position to set a budget and determine the Council Tax for the City of Exeter in line with the statutory timeframe.

4. What are the resource implications including non-financial resources

4.1 The report sets out the proposed budgets for 2019/20. Details of the resource implications are set out in section 8.

5. Section 151 Officer comments:

5.1 The proposed budget will achieve the requirement to maintain a minimum balance in excess of £3 million. The Medium Term Financial Plan is reliant on substantial reductions being delivered both for the 2019/20 budget and also in the following year in order to maintain and strengthen the Working Balance to ensure the Council is able to cope with any issues arising from the fair funding review. It is imperative that Members maintain a strong financial discipline to ensure that the reductions already proposed are delivered and that additional reductions are identified to deliver a balanced medium term financial plan.

5.2 The proposed capital programme aligns with the Medium Term Financial Plan and the revenue implications have been built into both the General Fund and HRA budgets.

5.3 The report sets out the proposed income and expenditure for 2019-20. There is a small budgeted deficit, which is in line with the HRA's medium Term Financial Plan. The budgeted deficit is substantially lower that 2018-19, when a planned, large contribution has been made to the construction of the Extra Care facility.

5.4 It is important to remember that Council is legally responsible for setting a balanced budget each year and for taking action when there are adverse movements in the projected financial position during the year.

6. What are the legal aspects?

6.1 As part of the budget and the Council Tax fixing process, the Council is required by the Local Government Finance Act 1992 to make various specific calculations and decisions:-

(a) it must calculate its budget requirement in accordance with Section 32 of the Act:
(b) it must calculate the City Council element of the Council Tax - first for Band D and then for all bands - in accordance with Sections 33 to 36;
(c) it must set the overall Council Tax for each band in accordance with Section 30.

7. Monitoring Officer's comments:

7.1 Legislation does not prescribe how much the minimum level of reserves should be. The Section 151 officer is tasked with recommending the minimum level of reserves required as part of the budget setting process having regard to elements of risk in the Council's finances. Section 25 of the Local Government Act 2003 requires the S.151 officer to report on the adequacy of the Council's financial resource.

The Monitoring officers comments are intended to assist all members of the Council in consideration of the complex legal background to their budgetary and Council Tax decisions and in particular to set out the legal factors and requirements which Members of the City Council need to consider in reaching decisions on the budget and Council Tax.

In coming to a decision in relation to the revenue budget and the council tax, the City Council and Councillors have the following legal duties:

a. To act in accordance with their statutory duties and responsibilities;
b. To act reasonably; and
c. To have careful regard to their fiduciary duty to its rate payers and Council tax payers.

The City Council has a clear legal duty to set a balanced budget. A resolution not to set a Council tax would be unlawful so would be a resolution to set a Council tax which deliberately did not balance the budget.

When making a decision, councillors are reminded of the obligation to act reasonably and in accordance in accordance with the principals set down in the Wednesbury case. This means that councillors are required to take into account all relevant considerations and ignore any irrelevant considerations. Put simply, it would be unlawful for the Council to come to a view which is unreasonable in the sense that it is so irrational that no reasonable authority could have reached it.

The meaning of fiduciary duty is more difficult to define but can be summarised as a duty to conduct administration in a business-like manner with reasonable care, skill and caution and with due regards to the council's rate payers. When discharging their fiduciary duties councillors will need to consider the following:
a. Prudent use of the council's resources, including the raising of income and the control of expenditure;
b. Financial prudence both long and short term;
c. Striking a fair balance between the interest of the council tax payers on the one hand and the community interest and adequate and efficient services on the other hand;
e. Acting in good faith with a view to complying with statutory duties and exercising its statutory powers for the benefit of the community.

Restriction on voting
Members' attention is drawn to the provisions of S.106 of the Local Government Finance Act 1992 which applies to members where:

(a) they are present at a meeting of full Council, the Executive or Committee and at the time of the meeting an amount of Council tax and has remained unpaid for at least 2 months and
(b) Any budget or Council tax calculation or recommendation or decision which might affect the making of any such calculation, is the subject of consideration at the meeting.

In these circumstances, any such members shall at the meeting and as soon as practical after its commencement disclose the fact that S.106 applies to them and shall ***not vote*** on any question concerning budget setting.

Failure to comply with these requirements is a criminal offence unless such member can prove that they did not know S.106 applied to them at the time of the meeting or that the matter in question was the subject of consideration at that meeting.

8. Report Details:

8.1 LOCAL GOVERNMENT FINANCE SETTLEMENT

8.1.1 4 year Settlement
During the settlement for 2016-17, the Government offered Local Authorities the opportunity to apply for a 4year agreed settlement subject to producing an efficiency plan. The Council took up this offer and were notified in November that the Government had agreed the Settlement.

The provisional settlement for 2019-20 was announced in December and the figures in the Medium Term Financial Plan have been updated.

8.1.2 The provisional settlement for 2019-20 was announced in December and the final settlement in January, the figures in the Medium Term Financial Plan have been updated to reflect minor changes.

8.1.3 Appendix 1 shows as a comparison the formula funding settlement figures for all Devon authorities. The final settlement figures will be announced later this month but at this stage it is not expected that they will be significantly different from the provisional announcement. The figures show that the most rural of authorities have fared worse this year in percentage terms of formula funding reduction.

8.1.4 Core spending power is a new definition used by the Government, which encompasses an individual authority's:

- Council Tax Requirement including estimates of Council Tax increases and increases in the Taxbase;
- Social Care Precept (not applicable for district councils);
- Formula Grant;
- New Homes Bonus;
- Rural Services Delivery Grant and
- Better Care Fund (not applicable for district councils).

Appendix 2 shows a comparison of Devon authorities using this definition of revenue spending power. Using this measure Exeter's core spending power reduces by 15.2% over the period.

8.2 COUNCIL TAX

8.2.1 The Government has announced in respect of the local authority tax referendum threshold, that Shire District councils will be allowed increases of less than 3% or up to and including £5, whichever is higher. Upper Tier Authorities may increase their Council Tax by up to three per cent above the threshold as long as the additional income is spent on Adult Social Care. This is on top of the 2.99% increase they may make for other services but can total no more than 6% over a three year period, which began in 2017-18. Exeter's budget strategy for next year assumes that council tax will increase by £5, which, along with the estimated surplus on the collection fund of £96,331 and increase in the taxbase will raise an extra £208,000.

8.3 BUSINESS RATES PILOT

8.3.1 All authorities in Devon have taken part in the Business Rate pilot for the 100% retention of Business Rates during 2018-19. They have also applied to be a 75% pilot during 2019-20, but unfortunately have been unsuccessful. The aim therefore is for all Devon Authorities to revert to acting as a pool.

8.4 KEY ASSUMPTIONS

8.4.1 An overall allowance of £602,380 has been set aside for inflation. The inflationary increases allowed in the budget are:

Pay Award	2.0%
Pay – Increments	0.5%
Electricity	25%
Gas	6%
Oil	2.5%
Water	0.0%
Insurance	8%
Rates	2.5%
Fuel	3.0%
General Inflation	0.0%
Income (excluding Car Parks)	3.0%

8.4.2 General inflation has again been held at zero; however where there are contracts in place, inflation at around RPI has been added. The pay award for 2019/20 has been included as a two year settlement was agreed for 2018/19.

8.4.3 In respect of interest rates, next year's budget reflects the likelihood that whilst base rate may remain low, borrowing for cashflow purposes will increase and the Council may begin to take out borrowing over a longer timeframe as a result.

8.5 FURTHER ISSUES TO BE CONSIDERED

8.5.1 Before the Council can finalise its revenue budget for next year there are a number of issues that require further consideration as follows: -

- Equality Impact Assessment
- New Homes Bonus
- Future spending pressures and review of the medium term financial planning process
- The level of reserves and balances

8.6 EQUALITY IMPACT ASSESSMENT

8.6.1 Equality Impact Assessments (EQIA) form part of the Council's decision making process and are a tool to help the Council identify what effect or possible effects its work may have on different groups of people. All local authorities have a legal responsibility to assess their policies and functions, and to set out how they will monitor any possible negative impact on equality target groups. The Council needs to consider the impact on equalities of all new and reviewed Council strategies, policies, projects, services or functions, budget decisions and restructures. By anticipating the consequences of its actions on equality groups the Council can make sure that, as far as possible, any negative consequences are eliminated, minimised or counterbalanced by other measures, and opportunities for promoting equality are maximised. As part of this process any revenue savings proposals are assessed for any potential equality issues and EQIA's are undertaken as appropriate with the results available on the council's web site.

8.7 NEW HOMES BONUS

8.7.1 The Government have deferred any further changes to the New Homes Bonus in 2019/20. As members will remember the Government has removed £800 million from New Homes Bonus in order to fund Adult Social Care and completed the reduction to four years payment in 2018-19. Additionally, no payment has been made on housing growth below 0.4%. This has resulted in Exeter being awarded £2.518 million for 2019-20.

8.7.2 To date the Council has received New Homes Bonus of £20.644 million over the period 2011/12 to 2018/19 and has been notified that it will receive a further £2.518 million in 2019/20. The methodology for using the New Homes Bonus has the following impact:

Year	Top Slice (revenue) £000's	Community Projects £000's	Major Projects /Debt Reduction £000's	Unused / Projects £000's	Revenue £000's	Total £000's
2011/12	-	-	-	389	-	389
2012/13	120	361	601	241	-	1,323
2013/14	120	286	1,757	42	-	2,205
2014/15	120	286	2,372	-	-	2,778
2015/16	120	286	3,123	-	-	3,529
2016/17	159	150	2,000	923	1,000	4,232
2017/18	164	150	1,500	783	1,000	3,597
2018/19	164	150	1,150	127	1,000	2,591
2019/20	25	150	1,000	149	1,194	2,518
Total	**992**	**1,819**	**13,503**	**2,654**	**4,194**	**23,162**

8.8 REVISED MEDIUM TERM REVENUE PLAN (APPENDIX 3)

8.8.1 An updated Medium Term Financial Plan (MTFP) is set out in Appendix 3. The MTFP currently indicates that significant reductions are required in 2020-21. The reductions required total £2.4 million and partly result from a reset of the business rates, which will mean that all the growth that Exeter has benefitted from in its business rates baseline will be redistributed and is intended to coincide with the introduction of the new formula resulting from the fair funding review currently being undertaken and the move to 75% business rates retention.

8.8.2 The amount of savings required in 2020-21 could vary significantly based on the results of the fair funding review and any changes to the distribution of growth introduced in the move to 75% business rates retention. Additionally there are further uncertainties and factors that could affect the future financial position. These include: potential costs arising from the review of service plans, the cost of any new statutory functions, and additional borrowing and revenue costs in respect of any new capital programme commitments. Any additional revenue costs/ reduced income streams that are not currently identified within the medium term financial plan will have to be met from further savings and will require careful consideration from members.

8.9 BALANCES AND RESERVES

8.9.1 The Council's current policy is such that the minimum level of the General Fund Balance will remain above £3 million. As the Council faces great uncertainty in the medium term over funding it is prudent to hold reserve levels at this level to offset sudden losses of income or unexpected expenditure. The latest estimated position of the General Fund Balance is that it will be £4.004 million as at 31 March 2020, equivalent to 28.1% of Exeter's net revenue budget. The Council's revised medium-term financial plan (Appendix 3) indicates that the General Fund Balance will increase slightly to £4.497 million by the end of 2022/23.

8.9.2 The Council also has other reserves that have been earmarked for specific purposes. The Council's proposed revenue budget for 2019/20 includes a net transfer from earmarked reserves of £643,000. This is broken down as shown below:

Transfer (from)/ to reserves:

	2019/20 £'000
Transfers to Reserves	
New Homes Bonus	2,518
	2,518
Transfers from Reserves	
New Homes Bonus	(2,586)
Offset NNDR Deficit	(474)
Other	(45)
Sports	(56)
	(3,161)

8.10 REVENUE ESTIMATES 2019/20 (APPENDIX 4)

8.10.1 The Council's revenue estimates for next year are being considered during the current cycle of Scrutiny Committee meetings for the final budget report to the Executive on 12 February 2019. In total, Service Committee Expenditure for 2019/20 is £12,696,930 which is £278,520 higher than the current year.

8.10.2 In addition there are other items to take into account referred to as 'below the line' as they do not form part of the individual service controllable budgets. These include an estimate of £216,000 for net borrowing in respect of the overall cash balances, £1,738,020 towards repaying debt in respect of the Council's capital programme, New Homes Bonus grant and transfers in respect of balances and reserves. The Council's total General Fund Expenditure budget requirement for 2019/20 is planned to be £11,740,700, a reduction of £103,690 compared to 2018/19.

8.10.3 Attached at Appendix 5 is a breakdown of the movements for each management unit removing the amounts that have been removed or added, but that don't actually impact on the Council Tax. This is either because they have been transferred to / from another part of the budget or because there is a statutory override, which means that the costs are removed elsewhere in the budget.

8.11 COUNCIL TAX BUDGET REQUIREMENT 2019/20 (APPENDIX 6)

8.11.1 As stated above, the Government is setting the referendum trigger for District Councils at above £5 or 3%, whichever is higher. The budget has been set on the basis of a £5 increase, although this is ultimately a Member decision. It should be noted that in the Government spending calculations, they have assumed that all District Councils will raise their Council Tax by £5 and have set the spending reductions accordingly.

8.11.2 When all the Government Grant funding is taken into account the resultant net expenditure to be financed from council tax is £5,831,320 (as indicated in Appendix 4), an increase of £207,590 compared to 2018/19.

8.11.3 Each year the Council must estimate the likely surplus or deficit position on its Collection Fund and any such amounts must be taken into account when determining the band D Council Tax amount for 2019/20. For next year it is estimated that the collection fund will have a surplus (£96,331), which will be used to fund part of the expenditure to be financed from Council Tax.

8.11.4 After taking into account the surplus and the taxbase of 36,988, the proposed band D council tax for 2019/20 is £155.05, which means that the council tax would increase annually by £5.00 or 3.33%. An increase of 2.99% would reduce the Council Tax requirement by £18,994, which would have to be taken from reserves.

8.12 HOUSING REVENUE ACCOUNT (HRA) (APPENDIX 7 & 8)

8.12.1 Since April 2012, the Council's HRA is expected to be self-financing. Thus all income collected locally from rents, service charges and other sources are kept at a local level to deliver housing services to tenants and to maintain the housing stock.

8.12.2 Since April 2012 each local authority had a limit on the amount of borrowing it could have for the purposes of the HRA, called the 'debt cap'. For Exeter City Council, the debt cap was £57,882,413.

The HRA debt cap was formally removed on 29 October 2018, as a result local authorities are now able to borrow for housebuilding in accordance with the Prudential Code.

Officers are currently investigating sites for the development of new council housing in order to make use of this new flexibility and to contribute to local housing delivery.

8.12.3 With effect from 1st April 2016, the Welfare Reform and Work Act 2016 requires social housing landlords to reduce social housing rents by 1% a year for 4 years from a 2015/16 baseline.

The financial year 2019/20 represents the final year of implementing the 1% rent cut.

As previously reported, local authorities had previously been given assurance that rents would rise by Consumer Price Index inflation (CPI) + 1% for the ten years; 2015-16 to 2024-25. The statutory 1% rent cut has therefore significantly reduced the resources available to the HRA with approximately £7.9 million less rental income over the 4 year period compared to previous income projections.

For 2019-20 this will result in an average reduction of £0.75 per week, over 52 weeks, per property.

8.12.4 The proposed budgets for 2019-20 indicate that a total of £386,815 will need to be taken out of the HRA Working Balance in order to meet the budgeted deficit. The impact on the HRA Working Balance is set out below.

Movement on HRA Working Balance	**£**
Estimated HRA Working Balance, as at 1/4/19	6,344,212
Supplementary budget to be requested at 31/3/19	(200,000)
Budgeted Deficit for 2019-20	(386,815)
Balance resolved to be retained (HRA contingency)	(4,000,000)
Total Forecast Balance Available, as at 31/3/20	**1,757,397**

8.13 CAPITAL PROGRAMME RESOURCES (APPENDIX 9)

8.13.1 Historically, the annual capital programme was financed from Government allocated grants together with money from the Council's own capital receipts and capital reserves. However the funding from these sources has now reduced and as a result the Council has to use borrowing instead to fund a significant part of its proposed capital programme. This also has an ongoing impact on the Council's revenue budget. The Council must ensure that any borrowing decisions remain affordable and to this end, has to adopt a number of prudential indicators, which are set out in the Prudential Code for Capital Finance in Local Authorities developed by CIPFA. A separate report to this meeting of the Executive sets out the Council's Prudential Indicators for approval by members.

8.13.2 The following capital resources are available for General Fund (£7.253m) and Housing (£30.505m) in 2019/20. The Capital Programme totals £37.814 million in respect of the General Fund and £20.591 million for the HRA. The borrowing requirement for the General Fund is £25.161 million. Appendix 9 sets out the forecast use of the resources available for the General Fund and the Housing Revenue Account and the likely amounts of borrowing that will be necessary to fund the capital programme in the future.

8.14 GENERAL FUND CAPITAL PROGRAMME (APPENDIX 10)

8.14.1 The proposed capital programme is set out in Appendix 10. The programme for 2019/20 totals £37.814 million. The capital programme has been set out in line with the Council Purposes, in order to demonstrate how the Council's capital priorities help to contribute towards their achievement. Although a number of schemes contribute to the achievement of more than one vision theme, they have been placed under the theme to which it is considered the scheme contributes the most.

8.15 HOUSING REVENUE ACCOUNT CAPITAL PROGRAMME (APPENDIX 11)

For 2019/20, the HRA medium term financial plan provides for a capital programme of £20.591 million. This comprises capital investment of £11.389 million for improvements to the Council's existing housing stock and £9.202 million towards the provision of new council homes.

In terms of investment in existing stock the proposed budgets for 2019/20 provide for the following:

- 245 kitchen replacements
- 245 bathroom replacements
- Refurbishment of 17 LAINGS properties
- 480 boiler replacements
- Year 2 of storage facility improvements in accordance with the Fire Safety Management Policy
- Refurbishment of Rennes House to commence following replacement of the lifts
- 200 properties to have window replacements
- Re-roofing to 142 houses

8.15.1 The HRA Capital Programme will be funded by:

HRA Capital Finance	£
Major Repairs Reserve	8,432,086
Revenue Contribution to Capital	2,500,000
Capital Receipts	4,030,000
Commuted sums	5,320,000
External contributions	308,424
Total HRA Capital Financing 2019/20	**20,590,510**

8.16 RISK ASSESSMENT

8.16.1 It has already been mentioned above in this report that our financial forecasts are based on a number of assumptions including the level of inflation, interest rates, income levels, support from the Government and general prevailing economic conditions. In addition there are a number of uncertainties that could affect the financial position either now or in the future. These include the level of future years' pension contributions, potential costs arising from the review of service plans, and the cost of any new statutory functions.

8.16.2 Although the Council faces risks from the assumptions and uncertainties outlined above these have been mitigated by the following:

- Adopting a prudent approach to financial forecasting which involves obtaining information from external professional sources
- Continuous monitoring and review of the key factors together with regular reports to Strategic Management and Members on any key issues
- Regular budget monitoring meetings with budget managers to ensure that budget pressures are identified at the earliest opportunity
- The adoption of robust financial management arrangements including option appraisal, risk assessment and financial monitoring
- Retaining a prudent level of reserves and balances

8.16.3 As part of the general budget-setting process the Council needs to also consider the risks inherent in the budgets set and the adequacy of the measures put in place to manage the potential risks.

8.17 STATEMENT OF THE ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

8.17.1 There is a requirement under Section 25 of the Local Government Act 2003 that requires the chief finance officer of a local authority to formally report to its members on the robustness of the estimates and the adequacy of its reserves when it is considering its budget and council tax.

8.17.2 I have already outlined above in this report the key assumptions that have been made in the budget proposals for next year including an assessment of the risks and mitigating factors. As the Chief Finance Officer for this Council I therefore consider that the budget estimates for 2019/20 that have been prepared are both robust and achievable.

8.17.3 The Council's current policy is such that the minimum level of the General Fund Balance will be £3 million. In the current financial climate, with uncertainty regarding the new financing of Local Government and taking into account the potential level of financial risk facing the Council in the medium term, it is proposed to maintain reserves at this level. The latest estimated position of the General Fund Balance is that it will be £3.754 million as at 31 March 2019, equivalent to 24.0% of Exeter's net revenue budget. The Council's current medium-term financial plan indicates that the General Fund Balance will increase consistently and be £4.497 million by the end of 2022/23, although further savings of £2.4 million are required to deliver this.

8.17.4 The Council's financial strategy recognises the need to maintain a General Fund Balance to provide stability for both medium and longer term planning and to provide a contingency against unforeseen events. In setting this minimum amount of £3 million the following have been taken into account: -

- The size of the authority;
- The volatility of some income and expenditure budgets;
- The risks faced by the Council with regard to funding unforeseen events;
- The financial risks inherent in partnerships, outsourcing deals and as accountable body for external funding.

8.17.5 The Council's estimated revenue Reserves are as follows: -

Earmarked	**31/03/2018 £'000**	**31/03/2019 £'000**	**31/03/2020 £'000**
Total Earmarked Reserves	7,530	6,976	6,333
Non-Earmarked			
General Fund Balance	4,692	3,754	4,004

8.18 PRECEPTS

8.18.1 Devon County Council, the Office of the Police and Crime Commissioner Devon and Cornwall (OPCC Devon and Cornwall) and the Devon and Somerset Fire Authority will all precept separately upon the council tax payers in Exeter. The County Council, OPCC Devon and Cornwall and Devon & Somerset Fire Authority will met on the 21st, 8th and 19th February respectively.

8.18.28.18.2

	2018/19	**2019/20**	**Change**	
	£	**£**	**£**	**%**
Devon County Council	1,246.41	1,286.19	39.78	3.19
DCC Adult Social Care	84.78	98.10	13.32	15.71
OPCC Devon and Cornwall	188.28	212.28	24.00	12.75
Devon and Somerset Fire Authority	84.01	86.52	2.51	2.99
Total Precept	**1,603.48**	**1,683.09**	**79.61**	**4.96**

8.19 FINAL POSITION

8.19.1 Based upon the recommendations above the aggregate requirements of Exeter City Council, Devon County Council, OPCC Devon and Cornwall and the Devon and Somerset Fire Authority will result in a council tax for the City of Exeter for 2019/20 of £1,838.14 per Band D property.

8.19.2 This is an overall increase of £84.61 (4.83%) on the amount of £1,753.53 levied for 2018/19.

8.19.3 The detailed figures are:

Band	Exeter £	DCC £	Police £	Fire £	Total £
A	103.37	922.86	141.52	57.68	1,225.43
B	120.59	1,076.67	165.11	67.29	1,429.66
C	137.82	1,230.48	188.69	76.91	1,633.90
D	155.05	1,384.29	212.28	86.52	1,838.14
E	189.51	1,691.91	259.45	105.75	2,246.62
F	223.96	1,999.53	306.63	124.97	2,655.09
G	258.42	2,307.15	353.80	144.20	3,063.57
H	310.10	2,768.58	424.56	173.04	3,676.28

9. How does the decision contribute to the Council's Corporate Plan?

9.1 The budget underpins the Corporate Plan by determining the amount of funds available to the Council to deliver its priorities.

10. What risks are there and how can they be reduced?

10.1 The key risks are set out in section 8.16 above

11. What is the impact of the decision on equality and diversity; health and wellbeing; safeguarding children, young people and vulnerable adults, Economy safety and the environment?

11.1 Not applicable.

12. Are there any other options?

12.1 Not applicable.

Dave Hodgson, Chief Finance Officer

Local Government (Access to Information) Act 1972 (as amended)
Background papers used in compiling this report:
None

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APPENDIX 1

FORMULA GRANT DECREASES - DEVON AUTHORITIES

Authority	Grant 2017/18 £m	Grant 2018/19 £m	Yearly Decrease %	Grant 2019/20 £m	Yearly Decrease %	Grant Decrease 2017/18 - 2019/20 £m	Grant Decrease 2017/18 - 2019/20 %
Devon	128.307	121.019	(5.7%)	101.542	(16.1%)	(26.765)	(20.9%)
Plymouth	77.535	72.436	(6.6%)	66.932	(7.6%)	(10.603)	(13.7%)
Torbay	44.576	41.612	(6.6%)	38.440	(7.6%)	(6.136)	(13.8%)
East Devon	3.024	2.873	(5.0%)	2.625	(8.6%)	(0.399)	(13.2%)
Exeter	**5.177**	**4.842**	**(6.5%)**	**4.429**	**(8.5%)**	**(0.748)**	**(14.4%)**
Mid Devon	2.564	2.683	4.6%	2.178	(18.8%)	(0.386)	(15.1%)
North Devon	3.622	3.571	(1.4%)	2.959	(17.1%)	(0.663)	(18.3%)
South Hams	2.046	2.182	6.6%	1.897	(13.1%)	(0.149)	(7.3%)
Teignbridge	4.016	3.685	(8.2%)	3.339	(9.4%)	(0.677)	(16.9%)
Torridge	2.939	3.110	5.8%	2.473	(20.5%)	(0.466)	(15.9%)
West Devon	1.762	1.958	11.1%	1.622	(17.2%)	(0.140)	(7.9%)

APPENDIX 2

REVENUE SPENDING POWER CHANGES - DEVON AUTHORITIES

Authority	Core Spending Power 2016/17 £m	Core Spending Power 2017/18 £m	Core Spending Power 2018/19 £m	Core Spending Power 2019/20 £m	Core Spending Power Change £m	Core Spending Power Change %
Devon	504.4	520.6	533.9	554.4	50.0	9.9%
Plymouth	187.1	191.0	186.5	198.4	11.3	6.0%
Torbay	110.1	113.3	115.1	119.1	9.0	8.2%
East Devon	15.5	15.5	15.1	15.3	(0.2)	(1.3%)
Exeter	**15.1**	**14.1**	**13.0**	**12.8**	**(2.3)**	**(15.2%)**
Mid Devon	10.6	10.1	9.5	9.8	(0.8)	(7.5%)
North Devon	11.3	10.7	10.9	11.0	(0.3)	(2.7%)
South Hams	10.7	9.7	9.3	9.9	(0.8)	(7.5%)
Teignbridge	15.9	15.2	14.4	14.5	(1.4)	(8.8%)
Torridge	9.3	8.7	8.3	8.1	(1.2)	(12.9%)
West Devon	8.6	7.5	7.2	7.4	(1.2)	(14.0%)

APPENDIX 3

MEDIUM TERM REVENUE PLAN (2017/18 - 2022/23)

	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000	
Resources							
Revenue Support Grant	1,320	0	365	0	0	0	
Business Rates Income (assumed by Government)	3,857	4,842	4,064	4,426	4,624	4,743	
Business Rates growth	2,000	2,115	1,709	0	0	0	
Business Rates pooling / pilot benefit	400	896	150	0	0	0	
NNDR Deficit to Cover	0	(790)	(474)	0	0	0	
CIL income	191	335	95	95	95	95	
New Homes Bonus	3,597	2,591	2,518	2,414	2,327	2,478	
Council Tax	5,338	5,624	5,831	5,979	6,228	6,480	
Likely resources	**16,703**	**15,613**	**14,258**	**12,914**	**13,274**	**13,796**	
Expenditure							
Service expenditure							
Committee expenditure base budget	12,549	12,852	12,975	12,697	10,522	10,486	
Inflation	110	500	602	300	300	300	
Potential increase in service costs	1,458	568	1,083	135	(43)	135	
Budgeted reductions	(1,265)	(945)	(1,963)				
	12,852	12,975	12,697	13,132	10,779	10,921	
Supplementary Budgets	1,463	1,923					
Net Interest	82	(140)	216	399	563	552	
Forecast Committee movements	(1,223)	589					
RCCO	917	150	0	0	0	0	
Repayment of debt	648	608	738	988	1,014	998	
Additional repayment of debt	117	1,000	1,000	1,000	1,000	1,000	
	14,856	17,105	14,651	15,519	13,356	13,471	
Other funding							
Contribution to/ (from) earmarked reserves	2,419	(554)	(643)	(95)	(4)	147	
Contribution to/ (from) balances - Other	(572)	(938)	250	100	215	178	
	1,847	(1,492)	(393)	5	211	325	
Reductions identified during 2016-17				**0**	**0**	**0**	
Further reductions required				**(2,400)**			**(2,400)**
Potential reductions identified				**(210)**	**(293)**		
Total Net Budget	**16,703**	**15,613**	**14,258**	**12,914**	**13,274**	**13,796**	
	Total additional savings required by 2022/23						**(2,400)**
Opening General Fund Balance	5,264	4,692	3,754	4,004	4,104	4,319	
Closing General Fund Balance	4,692	3,754	4,004	4,104	4,319	4,497	
Balance as a percentage of budget	28.1%	24.0%	28.1%	31.8%	32.5%	32.6%	

		2018-19 Budget	2019-20 Budget	Change
		£	£	£
SCRUTINY -	PEOPLE	2,935,040	3,456,890	521,850
SCRUTINY -	PLACE	9,366,030	8,165,740	(1,200,290)
SCRUTINY -	CORPORATE	7,396,760	6,949,230	(447,530)
less Notional capital charges		(6,722,380)	(5,874,930)	847,450
Service Committee Net Expenditure		12,975,450	12,696,930	(278,520)
Net Interest		100,000	216,000	116,000
New Homes Bonus		(2,590,900)	(2,517,780)	73,120
Revenue Contribution to Capital		150,000	0	(150,000)
Minimum Revenue Provision		1,720,160	1,738,020	17,860
General Fund Expenditure		12,354,710	12,133,170	(221,540)
Transfer To/(From) Working Balance		(82,320)	250,530	332,850
Transfer To/(From) Earmarked Reserves		(428,000)	(643,000)	(215,000)
General Fund Net Expenditure		11,844,390	11,740,700	(103,690)
Formula Grant		(4,841,660)	(4,429,000)	412,660
CIL Admin			(95,380)	(95,380)
Business Rates Growth		(1,379,000)	(1,385,000)	(6,000)
Council Tax		(5,623,730)	(5,831,320)	(207,590)
		0	0	0

Working Balance	**March 2018**	**March 2019**
	3,015,615	**3,266,145**

APPENDIX 5

SCRUTINY COMMITTEE	BASE ESTIMATE 2018/2019	INFLATION	BUDGET ADDITIONS	BUDGET SAVINGS	TRANSFERS / ACCOUNTING CHANGES THAT DON'T IMPACT ON THE COUNCIL TAX	OTHER ADJUSTMENTS THAT DO IMPACT ON THE COUNCIL TAX	NEW ESTIMATE 2019/2020	EXPLANATION
PEOPLE								
81C2 HOUSING NEEDS	**975,340**	24,050	0	0	(1,540)	93,030	**1,090,880**	£48k pay increase due to revised pay scale, £45k expenditure funded from Devon Home Choice reserve
81C3 AFFORDABLE HOUSING DEVELOPMENT	**91,270**	4,130	0	0	(95,400)	0	**0**	Team transferred to 81C4, Private Sector Housing and 83B5, Planning Services
81C4 PRIVATE SECTOR HOUSING	**116,030**	1,390	0	0	85,100	(59,740)	**142,780**	(£15k) re extension of mandatory licensing and (£45k) Better Care Funding
81C5 SUNDRY LANDS MAINTENANCE	**89,980**	0	0	0	0	0	**89,980**	No changes
81E1 GF HOUSING - PROPERTY	**235,530**	13,000	0	0	0	(53,190)	**195,340**	Reflects planned handbacks of Private Sector Leased properties
86A1 REVENUE COLLECTION/BENEFITS	**1,426,890**	60,150	463,780	0	(41,900)	28,990	**1,937,910**	£475k HB adjustment, £29k removal of welfare reform dashboard, £14k removal of apprentice budget, £32k grant funded staff now permamnent. Virement to Corporate 86B6 - additional IT spend. Other - pay increase due to revised pay scale
Net Cost	**2,935,040**	**102,720**	**463,780**	**0**	**(53,740)**	**9,090**	**3,456,890**	
PLACE								
81A1 ENVIRONMENTAL PROTECTION	**288,580**	5,460	0	(12,810)	7,250	51,890	**340,370**	Additional roles to meet licensing demand. Savings relates to Apprenticeship opportunities for own staff
81A3 LICENCING,FOOD,HEALTH & SAFETY	**231,130**	2,680	0	0	26,390	0	**260,200**	Community Safety Partnership post transferred here from 86B5
81A4 PUBLIC SAFETY	**315,730**	4,110	0	(92,810)	(860)	4,150	**230,320**	Provide Apprenticeship opportunities for own staff, £80k CCTV maintenance saving.
81A6 PARKS & GREEN SPACES	**1,294,380**	25,990	0	(12,810)	190,270	114,750	**1,612,580**	Budget transfer from 81B&C, £30k targeted premises saving removed. Saving relates to Apprenticeship opportunities for own staff.
81B2 BEREAVEMENT SERVICES	**4,840**	3,170	0	0	54,830	6,270	**69,110**	Budget transfer from 81B&C
81B&C BUSINESS & COMMERCIAL OPS	**565,730**	14,720	0	(40,000)	(526,810)	(13,640)	**0**	Budget transfer to 81A6, 81B2 & 83B4. £40k saving from closure of Development Team.
81D2 DOMESTIC REFUSE COLLECTION	**2,081,240**	53,420	0	(12,810)	(61,550)	(9,300)	**2,051,000**	Provide Apprenticeship opportunities for own staff.
81D4 STREET CLEANING	**1,539,780**	40,760	3,000	0	(6,880)	(54,850)	**1,521,810**	£50k overtime budget removed. £3k routine maintenance cost pressure.
81D5 PUBLIC CONVENIENCES	**257,530**	7,780	0	(65,000)	129,630	41,040	**370,980**	£30k Paris Street toilets not closed. Savings from proposed closures, subject to consultation; £45k staff costs, £10k electricity, £7k rates and £3k materials
81D6 CLEANSING CHARGEABLE SERVICES	**(287,830)**	(21,850)	0	0	(37,940)	27,050	**(320,570)**	Capital charges only
81D7 EXTON ROAD OVERHEADS AND FLEET	**249,500**	6,490	0	(15,000)	(240)	(34,900)	**205,850**	Savings mainly from cashable productivity gains reducing staffing needed. £15k saving in supplies & services
81D8 RECYCLING	**109,690**	40,260	0	0	(12,670)	(5,310)	**131,970**	No significant changes
83A2 TRANSPORTATION	**21,000**	0	0	(21,000)	0	0	**0**	Removal of grant issues and other initiatives.
83A3 PARKING SERVICES	**(5,526,960)**	59,400	0	(700,000)	(15,250)	92,740	**(6,090,070)**	£90k NNDR adjustment. £700k increase in charges at car parks
83A4 ECONOMIC DEVELOPMENT	**387,300**	7,990	0	(193,540)	0	38,420	**240,170**	New 'Building Exeter' post planned to become self-financing. Saving from reduced establishment by 5.5 FTEs
83A5 CULTURE	**295,970**	1,360	0	(120,000)	0	(4,690)	**172,640**	End of agreed funding for Respect Festival and Rugby 7s
83A6 TOURISM	**356,855**	5,420	0	0	(57,955)	0	**304,320**	Some 'Tourism' staff now part of "Communications" in 86A6 Comms below.
83A8 DISTRICT HIGHWAYS & FOOTPATHS	**256,580**	7,930	0	0	38,000	(3,500)	**299,010**	Capital charges only
83A9 BUILDING CONTROL	**45,740**	(2,290)	0	0	0	7,730	**51,180**	No significant changes
83B4 ENGINEERING/CONSTRUCTION SERVS	**0**	0	0	0	226,070	13,550	**239,620**	Budget transfer from 81B&C
83B5 PLANNING SERVICES	**378,880**	5,700	0	(6,960)	10,300	63,800	**451,720**	£64k CIL Community Infrastructure Levy. Saving relates to Apprenticeship opportunities being provided for own staff.
83B6 CONSERVATION	**4,920**	0	0	0	0	0	**4,920**	No changes

SCRUTINY COMMITTEE	BASE ESTIMATE 2018/2019	INFLATION	BUDGET ADDITIONS	BUDGET SAVINGS	TRANSFERS / ACCOUNTING CHANGES THAT DON'T IMPACT ON THE COUNCIL TAX	OTHER ADJUSTMENTS THAT DO IMPACT ON THE COUNCIL TAX	NEW ESTIMATE 2019/2020	EXPLANATION
83B7 ARCHAEOLOGICAL FIELD UNIT	**1,670**	130	0	0	0	(260)	**1,540**	No significant changes
83B8 MAJOR PROJECTS	**30,000**	0	0	0	0	0	**30,000**	No changes
83B9 MARKETS & HALLS	**(459,365)**	(15,810)	0	(12,800)	(10,370)	44,265	**(454,080)**	Mainly expected reduction in income from general trading conditions. Saving relates to Apprenticeship opportunities being provided for own staff.
83C1 WATERWAYS	**188,750**	2,110	0	(14,220)	90,030	22,760	**289,430**	Budget transfer from 81B&C. Saving relates to Apprenticeship opportunities being provided for own staff.
83C2 MUSEUM SERVICE	**2,190,660**	81,820	0	(87,560)	85,760	10,950	**2,281,630**	Apprenticeship opportunities being provided for own staff, vacancies held, £50k spread over supplies & services, £15k additional income.
83C3 LEISURE & SPORT	**4,441,910**	(4,650)	0	0	(985,740)	277,660	**3,729,180**	£278k Reduction in income from centre closures.
83C7 ACTIVE & HEALTHY PEOPLE	**101,820**	2,310	0	0	0	36,780	**140,910**	Increased resourcing, expected to be funded from grant carry-over.
Net Cost	**9,366,030**	**334,410**	**3,000**	**(1,407,320)**	**(857,735)**	**727,355**	**8,165,740**	
CORPORATE SERVICES								
83A1 CORPORATE PROPERTY - ESTATES	**(2,701,900)**	12,420	0	0	(2,440)	(4,500)	**(2,696,420)**	No significant changes
83C4 PROPERTIES	**(23,850)**	370	0	0	310	(5,420)	**(28,590)**	No significant changes
83C5 CORPORATE PROPERTY - ASSETS	**1,088,770**	11,070	0	0	(510)	18,870	**1,118,200**	No significant changes
83C6 CORPORATE PROPERTY - ENERGY	**98,630**	2,890	0	0	0	(3,910)	**97,610**	No significant changes
86A2 ELECTIONS & ELECTORAL REG	**374,760**	7,190	0	0	0	(9,460)	**372,490**	No significant changes
86A3 CORPORATE	**(13,900)**	(6,220)	0	(15,000)	0	1,000	**(34,120)**	Saving in external audit fee.
86A4 CIVIC CEREMONIALS	**208,700**	5,670	0	(5,000)	0	(2,280)	**207,090**	Savings from Mayor's expenses, twinning costs and civic gifts.
86A5 DEMOCRATIC REPRESENTATION	**647,540**	15,420	0	(73,000)	0	5,140	**595,100**	£39k staffing saving, £34k additional fees.
86A6 GRANTS/CENT SUPP/CONSULTATION	**1,502,000**	13,240	0	(398,960)	57,955	46,405	**1,220,640**	Supplementary budget approved during 18-19 for Comms restructuring. £290k reduction in grants paid out from General Fund to be replaced by a new scheme that brings together funding from multiple sources, apprenticeship saving, Policy Officer post removed, saving in marketing spend.
86A7 UNAPPORTIONABLE OVERHEADS	**1,507,310**	7,270	0	0	0	600	**1,515,180**	No significant changes
86B1 FINANCIAL SERVICES	**520,200**	14,620	0	(14,930)	0	46,370	**566,260**	Supplementary budget approved during 18-19 to meet growing demand. Savings relates to Apprenticeship opportunities being provided for own staff.
86B2 INTERNAL AUDIT	**94,460**	2,870	0	0	0	(400)	**96,930**	No significant changes
86B3 HUMAN RESOURCES	**605,690**	10,810	0	(14,220)	0	(1,620)	**600,660**	Provide Apprenticeship opportunities for own staff.
86B4 LEGAL SERVICES	**202,790**	12,120	0	(2,500)	0	2,940	**215,350**	Saving in Apprenticeships budget.
86B5 CORPORATE SUPPORT	**753,030**	30,250	0	(45,000)	(33,190)	(29,200)	**675,890**	Policy Officer posts restructured. Saving relates to letting out Civic Centre ground floor.
86B6 IT SERVICES	**1,664,240**	(830)	0	(50,000)	41,900	87,120	**1,742,430**	Mainly additional resources to allow for improvements in productivity. Savings relates to payments to Strata.
86B7 STRATEGIC MANAGEMENT	**787,060**	20,630	0	(97,000)	0	(48,890)	**661,800**	Deputy Chief Excutive role deleted.
86B8 PROCUREMENT	**81,230**	5,460	0	0	0	(63,960)	**22,730**	Employed team appointed so external support is no longer required.
Net Cost	**7,396,760**	**165,250**	**0**	**(715,610)**	**64,025**	**38,805**	**6,949,230**	
TOTAL	**19,697,830**	**602,380**	**466,780**	**(2,122,930)**	**(847,450)**	**775,250**	**18,571,860**	

APPENDIX 6

EXETER CITY COUNCIL
2019/20 COUNCIL TAX - SUMMARY

	2018/19		2019/20	
Council Tax Base	36,547		36,988	
	Total Expenditure £	Band D Council Tax £	Total Expenditure £	Band D Council Tax £
General Fund Budget	5,623,730	153.88	5,831,320	157.65
Collection Fund (Council Tax) Surplus	(139,902)	(3.83)	(96,331)	(2.60)
TOTAL	**5,483,828**	**150.05**	**5,734,989**	**155.05**

APPENDIX 7

2019/20 HRA ESTIMATES

	2018/19 BUDGET £	2019/20 BUDGET £	CHANGE £
Management	4,919,655	5,307,265	387,610
Sundry Land Maintenance	684,890	759,610	74,720
Repair & Maintenance Programme	6,499,610	6,775,670	276,060
HRA SERVICE PROVISION EXPENDITURE	**12,104,155**	**12,842,545**	**738,390**
Revenue Contribution to Capital	7,196,550	2,500,000	(4,696,550)
Capital Charges	3,006,450	3,224,210	217,760
Net Interest	1,829,810	1,815,330	(14,480)
HRA EXPENDITURE	**24,136,965**	**20,382,085**	**(3,754,880)**
Dwelling Rents	(18,600,000)	(18,250,000)	350,000
Service Charges	(1,070,150)	(1,085,570)	(15,420)
Other	(704,670)	(659,700)	44,970
HRA NET EXPENDITURE	**3,762,145**	**386,815**	**(3,375,330)**
Transfer to / (from) HRA Working Balance	(3,762,145)	(386,815)	3,375,330
TOTAL NET HRA BUDGET	**0**	**0**	**0**

MEDIUM TERM REVENUE PLAN - HOUSING REVENUE ACCOUNT (2018/19 - 2022/23)

	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	2022/23 £'000
Resources					
Rents	18,530	18,435	18,250	18,925	19,625
1% Rent reduction	-	(185)	-	-	-
Service Charges	1,070	1,054	1,086	1,102	1,119
Other	693	719	660	682	705
Garage rent reduction - following site disposals		(62)	-	-	-
Inflation on income		35	713	739	766
Likely resources	**20,293**	**19,996**	**20,709**	**21,448**	**22,215**
Expenditure					
HRA expenditure base budget	11,382	12,513	12,844	12,793	13,057
Inflation on expenditure	271	283	141	146	151
Supplementary budgets	335	200	-	-	-
Repairs & Maintenance Programme uplift	-	-	201	106	347
New non-recurring budgets	31	-	-	-	-
Remove non-recurring budgets	(65)	(22)	(443)	(57)	-
Spending Pressure - Tree Maintenance	70	70	50	70	60
Depreciation	3,180	3,224	3,224	3,224	3,224
Revenue Contribution to Capital Outlay	7,197	2,500	3,100	4,500	3,400
Net interest	1,760	1,815	1,815	1,900	1,950
	24,161	20,583	20,932	22,681	22,189
Other Funding					
Contribution to / (from) HRA Working Balance	(3,868)	(387)	(223)	(1,233)	26
Contribution to / (from) HRA Working Balance - Supplementary budget		(200)			
Total Net budget	**-**	**-**	**-**	**-**	**-**

Opening HRA Working Balance	10,212	6,344	5,757	5,534	4,301
Closing HRA Working Balance	6,344	5,757	5,534	4,301	4,327

APPENDIX 9

GENERAL FUND AVAILABLE RESOURCES

GENERAL FUND	2018-19 £	2019-20 £	2020-21 £	2021-22 £	Future Years £	TOTAL £
CAPITAL RESOURCES AVAILABLE						
Capital Receipts Brought Forward	6,306,833					6,306,833
GF Capital Receipts	163,590	0	1,259,750	0	0	1,423,340
GF Ringfenced Capital Receipts	0	0	0	0	0	0
Revenue Contributions to Capital Outlay	0	284,920	0	0	0	284,920
Disabled Facility Grant	801,181	500,000	500,000	500,000	500,000	2,801,181
New Homes Bonus	198,069	1,000,000	1,000,000	1,000,000	1,000,000	4,198,069
Community Infrastructure Levy	1,903,193	4,667,620	254,679	0	0	6,825,492
Other - Grants/External Funding/Reserves/S106	515,839	800,480	0	0	0	1,316,319
Total Resources Available	**9,888,705**	**7,253,020**	**3,014,429**	**1,500,000**	**1,500,000**	**23,156,154**
GENERAL FUND CAPITAL PROGRAMME						
Capital Programme	16,225,060	37,813,870	16,546,510	1,217,900	1,053,900	72,857,240
Total General Fund	**16,225,060**	**37,813,870**	**16,546,510**	**1,217,900**	**1,053,900**	**72,857,240**

Financed by						
CIL	(1,903,190)	(4,667,620)	(254,679)	0	0	
NHB	(1,198,057)	(1,000,000)	(837,900)	(697,900)	(553,900)	
Conts / S106	(1,317,016)	(500,000)	(500,000)	(500,000)	(500,000)	
Capital Receipts	(3,956,757)	(381,820)	0	0	0	
RCCO	0	(125,000)	0	0	0	
Borrowing Requirement	**7,850,040**	**31,139,430**	**14,953,931**	**20,000**	**0**	

APPENDIX 9

HRA AVAILABLE RESOURCES

HOUSING REVENUE ACCOUNT	2018-19 £	2019-20 £	2020-21 £	2021-22 £	2022-23 £	TOTAL £
CAPITAL RESOURCES AVAILABLE						
Usable Receipts Brought Forward						7,704,749
Major Repairs Reserve Brought Forward						11,169,004
Other HRA Sales	1,904,500	150,000	0	0	0	2,054,500
RTB sales	1,306,552	650,000	500,000	500,000	400,000	3,356,552
Surrender back to DCLG - pending investment in replacement affordable housing	0	(965,712)	0	0	0	(965,712)
Major Repairs Reserve	3,180,337	3,224,210	3,224,210	3,224,210	3,224,210	16,077,177
Revenue Contributions to Capital	7,196,555	2,500,000	3,100,000	4,500,000	3,400,000	20,696,555
External contributions	284,000	308,424	0	0	0	592,424
Grant funding - Estate Regeneration Funding	756,257	0	0	0	0	756,257
Grant funding - Zero Energy Buildings Project	216,000	0	0	0	0	216,000
Commuted sums	471,107	5,320,000	949,432	0	0	6,740,539
Total Resources available	15,315,308	11,186,922	7,773,642	8,224,210	7,024,210	**68,398,045**
CAPITAL PROGRAMME						
HRA Capital Programme	14,871,217	20,590,510	12,419,250	10,368,585	8,895,408	67,144,970
Total Housing Revenue Account	**14,871,217**	**20,590,510**	**12,419,250**	**10,368,585**	**8,895,408**	**67,144,970**

UNCOMMITTED CAPITAL RESOURCES:						
Usable Receipts Brought Forward	7,704,749	8,760,801	4,565,089	2,615,089	2,365,089	7,704,749
Major Repairs Reserve Brought Forward	11,169,004	10,557,043	5,349,167	2,653,559	759,184	11,169,004
Resources in Year	15,315,308	11,186,922	7,773,642	8,224,210	7,024,210	49,524,292
Less Estimated Spend	(14,871,217)	(20,590,510)	(12,419,250)	(10,368,585)	(8,895,408)	(67,144,970)
Uncommitted Capital Resources	**19,317,844**	**9,914,256**	**5,268,648**	**3,124,273**	**1,253,075**	**1,253,075**

WORKING BALANCE RESOURCES:						
Balance Brought Forward	10,212,244	6,344,212	5,757,397	5,534,683	4,301,654	10,212,244
HRA Balance Transfer - Surplus/(Deficit)	(3,868,032)	(386,815)	(222,714)	(1,233,029)	25,674	(5,684,916)
Supplementary budget to be requested		(200,000)				(200,000)
Balance Carried Forward	6,344,212	5,757,397	5,534,683	4,301,654	4,327,328	4,327,328
Balance Resolved to be Retained	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
Uncommitted HRA Working Balance	**2,344,212**	**1,757,397**	**1,534,683**	**301,654**	**327,328**	**327,328**

TOTAL AVAILABLE CAPITAL RESOURCES	**21,662,056**	**11,671,653**	**6,803,331**	**3,425,927**	**1,580,403**	**1,580,403**

APPENDIX 10

GENERAL FUND - CAPITAL PROGRAMME 2019/20 AND FUTURE YEARS						
SCHEMES LISTED WITHIN COUNCIL PURPOSES	**NEW BID**	**2019/20**	**2020/21**	**2021/22**	**Future Years**	**What the scheme is trying to achieve**
		£	**£**	**£**	**£**	
PEOPLE						
HELP ME FIND SOMEWHERE TO LIVE						
Disabled Facility Grants		500,000	500,000	500,000	500,000	To meet the legal duty to pay grants to enable disabled people to remain in their homes.
Sub-Total - Help Me Find Somewhere Suitable to Live		**500,000**	**500,000**	**500,000**	**500,000**	
PEOPLE TOTAL		**500,000**	**500,000**	**500,000**	**500,000**	
PLACE						
WELL RUN COUNCIL						
Vehicle Replacement Programme		400,000	400,000	400,000	400,000	To ensure that the Council's vehicles are replaced so that a safe and reliable fleet is maintained.
Car Park Resurfacing, Lining & Boundary Improvements		200,000				To ensure income generating car parks are safe and welcoming to use.
Waste Infrastructure		163,000	144,000	144,000		To reduce on-street presentation of domestic and commercial rubbish. Infrastructure to consist of communal domestic waste collection points in selected streets, 'Recycle on the Go' bins in the city centre and communal trade waste facilities.
Sub Total - Well Run Council		**763,000**	**544,000**	**544,000**	**400,000**	
IMPROVE THE ENVIRONMENT AND MY NEIGHBOURHOOD						
Repair Canal Bank at M5		25,990				To re-strengthen and raise canal banks at this known vulnerable location.
Kings Arms Bridge		15,000				To replace the current Kings Arms Bridge which has declined in condition.
Bowling Green Marshes Coastal Defence Scheme		28,900				To repair the coastal defences to retain the level of protection to the freshwater marshes. The scheme is entirely funded by the Environment Agency.
Exeter Flood Alleviation Scheme		200,000				Approximately 30 to 40 properties in Exwick and Countess Wear that are not protected from the Environment Agency's main flood scheme will be offered property level protection. The scheme is entirely funded by the Environment Agency.

APPENDIX 10

GENERAL FUND - CAPITAL PROGRAMME 2019/20 AND FUTURE YEARS						
SCHEMES LISTED WITHIN COUNCIL PURPOSES	**NEW BID**	**2019/20**	**2020/21**	**2021/22**	**Future Years**	**What the scheme is trying to achieve**
		£	**£**	**£**	**£**	
Replacement of Mallison Bridge (Exeter Quay)		300,000				The current bridge has been identified as requiring replacement by DCC engineers. Opportunity to replace with a flatter, wider, 'fit for use' bridge to cater for heavy use.
Parks Infrastructure		250,000	100,000			To ensure public safety in parks and open spaces. Works include resurfacing parking areas and repairs to steps, railings and gates.
Cemeteries & Churchyards Infrastructure Improvements		80,000	20,000	20,000		To provide adequate and safe access to graves. Works include improvements to path and road layout and surfacing improvements and provision of suitable parking.
Purchase of Harbour Patrol Vessel for Exe Estuary		50,000				Purchase of RHIB type vessel for Harbour Patrol purposes in order to comply with Port Marine Safety Code requirements to deter speeding and monitor the use of the Estuary as part of ECC's Safety Management System.
Repairs to Turf Lock Pier Head		100,000				Stabilisation work to Turf Lock Pier Head by providing rock protection on the seaward side and making good displaced masonry slabs in other areas.
Repair to Walls at Farm Hill		60,000				To ensure stability and integrity of structures.
Bank Repairs & Stabilisation to Watercourses		20,000	20,000			To ensure stability and integrity of watercourses at Pinhoe, Monkerton and Northbrook to prevent bank slips/blockages that could result in localised floooding in populated areas.
Sub Total - Improve the Environment & My Neighbourhood		**1,129,890**	**140,000**	**20,000**	**0**	
KEEP ME/MY ENVIRONMENT SAFE & HEALTHY						
City Wide Property Level Protection		30,000				To protect properties in Old Tiverton Road and Longbrook Street from flooding. The scheme will be funded by Devon Couty Council.
Sub Total - Keep Me/My Environment Safe & Healthy		**30,000**	**0**	**0**	**0**	

APPENDIX 10

GENERAL FUND - CAPITAL PROGRAMME 2019/20 AND FUTURE YEARS						
SCHEMES LISTED WITHIN COUNCIL PURPOSES	**NEW BID**	**2019/20**	**2020/21**	**2021/22**	**Future Years**	**What the scheme is trying to achieve**
		£	**£**	**£**	**£**	
PROVIDE GREAT THINGS FOR ME TO SEE & DO						
Outdoor Leisure Facilities		80,000				To provide facilities at Omaha Drive.
Sports Facilities Refurbishment		56,430				To undertake replacement of plant and equipment within the leisure management contract.
Riverside Leisure Centre	NEW	4,400,000				To undertake essential repairs to the fabric of the building
Sub Total - Provide Great Things for Me to See, Do & Visit		**4,536,430**	**0**	**0**	**0**	
DELIVER GOOD DEVELOPMENT						
Leisure Complex - Build Project		26,017,300	12,167,690			To develop a new leisure complex and swimming pool on part of the bus station site to replace Pyramids.
Bus Station Construction		2,208,430	3,000,920			To redevelop Exeter's Bus and Coach Station.
Sub Total - Deliver Good Development		**28,225,730**	**15,168,610**	**0**	**0**	
PLACE TOTAL		**34,685,050**	**15,852,610**	**564,000**	**400,000**	

CORPORATE SERVICES						
WELL RUN COUNCIL						
Council Signage Improvement		40,000	40,000			A phased replacement of council signage across the city.
Annual Contribution to Strata		53,900	53,900	53,900	53,900	Contribution to Strata led projects
DR VDI Infrastructure	NEW	53,900				
ECC Cabinet & Network Replacement	NEW	125,000				
Street Scene and Other Asset Management	NEW	35,940				
Legal Case Management	NEW	23,360				
ECM - Scoping Exercise	NEW	17,970				
Cash and Income Management	NEW	28,750				

APPENDIX 10

GENERAL FUND - CAPITAL PROGRAMME 2019/20 AND FUTURE YEARS

SCHEMES LISTED WITHIN COUNCIL PURPOSES	NEW BID	2019/20	2020/21	2021/22	Future Years	What the scheme is trying to achieve
		£	£	£	£	
Loan to Exeter City Living Ltd		2,150,000				To provide the second loan payment to Exeter City Living in order to implement and complete the year one business case
Capitalised Staff Costs		100,000	100,000	100,000	100,000	To provide for the cost of certain Council employees, which will be directly involved in the construction or acquisition of assets and qualify as capital expenditure, including engineers and surveyors.
Sub Total - Well Run Council		**2,628,820**	**193,900**	**153,900**	**153,900**	
CORPORATE SERVICES TOTAL		**2,628,820**	**193,900**	**153,900**	**153,900**	

TOTAL CAPITAL PROGRAMME	**37,813,870**	**16,546,510**	**1,217,900**	**1,053,900**	

New Bids	**4,684,920**	**0**	**0**	**0**
Pre-Approved	**33,128,950**	**16,546,510**	**1,217,900**	**1,053,900**
TOTAL CAPITAL PROGRAMME	**37,813,870**	**16,546,510**	**1,217,900**	**1,053,900**

APPENDIX 11

HOUSING - CAPITAL PROGRAMME 2019/20 AND FUTURE YEARS

	DESCRIPTION	2018/19 B/fwd £	2019-20 £	2019-20 Total £	2018/19 B/fwd £	2020-21 £	2020-21 Total £	2021-22 £	2022-23 £	Total £
	INVESTMENT IN EXISTING STOCK									
1	Adaptations	75,000	517,500	592,500		560,820	560,820	560,810	560,000	2,274,130
2	Balcony Walkway Improvements	100,000	135,000	235,000		108,710	108,710	108,720	108,000	560,430
3	Bathroom Replacements (inc. Communal)		918,750	918,750		918,750	918,750	948,750	918,750	3,705,000
4	Boiler Replacement Programme & Central Heating		590,670	590,670		590,500	590,500	590,670	590,500	2,362,340
5	Common Area Footpath & Wall Improvements	100,000	59,360	159,360		95,800	95,800	132,300	159,370	546,830
6	Communal Area Improvements - New Flooring		97,890	97,890		73,840	73,840	49,790	73,840	295,360
7	Communal Door and Screen Replacements	100,000	108,060	208,060		208,070	208,070	185,130	208,070	809,330
8	Door Replacements (inc. Outbuildings)		172,490	172,490		213,490	213,490	213,490	231,000	830,470
9	Electrical Central Heating		15,000	15,000		15,000	15,000	15,760	15,000	60,760
10	Electrical Rewires - Communal		213,200	213,200		213,490	213,490	213,490	213,490	853,670
11	Electrical Rewires - Domestic		354,000	354,000		354,000	354,000	354,000	354,000	1,416,000
12	Energy Conservation	25,000	0	25,000	25,000	0	25,000	0	0	50,000
13	Estate Improvements		50,000	50,000		50,000	50,000	50,000	50,000	200,000
14	Fire Risk Assessment Works	150,000	65,200	215,200		344,830	344,830	344,830	344,830	1,249,690
15	Fire Safety Storage Facilities	90,000	150,000	240,000		150,000	150,000	150,000	150,000	690,000
16	Garage Upgrades		68,400	68,400		68,400	68,400	68,400	68,400	273,600
17	Kitchen Replacements (inc. Communal)		1,347,250	1,347,250		1,347,500	1,347,500	1,347,500	1,347,500	5,389,750
18	LAINGS Refurbishments		1,298,580	1,298,580		0	0	0	0	1,298,580
19	Loft and Cavity Insulation		52,690	52,690		52,690	52,690	52,690	52,690	210,760
20	Reroofing - Flats	81,820	177,590	259,410		250,000	250,000	250,000	250,000	1,009,410
21	Reroofing - Houses (outbuildings, chimney, gutters, downpipes, fascia)	98,180	1,043,610	1,141,790		1,141,790	1,141,790	1,141,790	1,054,500	4,479,870
22	Housing Management System		25,000	25,000		0	0	0	0	25,000
23	Porch Canopies		90,480	90,480		55,810	55,810	54,470	66,920	267,680
24	Rennes House Structural Works	490,000	1,510,000	2,000,000	1,500,000	500,000	2,000,000	1,485,275	0	5,485,275
25	Soil Vent Pipe Replacement	40,000	63,950	103,950		33,740	33,740	49,110	49,110	235,910
26	Structural Repairs		155,250	155,250		160,680	160,680	166,300	194,128	676,358
27	Window Replacements		758,750	758,750		758,750	758,750	785,310	785,310	3,088,120
	Sub total - Investment in Existing Stock	**1,350,000**	**10,038,670**	**11,388,670**	**1,525,000**	**8,266,660**	**9,791,660**	**9,318,585**	**7,845,408**	**38,344,323**
	PROVISION OF NEW COUNCIL HOMES									
28	Social Housing Acquisitions - Section 106	390,000		390,000		50,000	50,000	50,000	50,000	540,000
29	Social Housing Acquisitions - Open Market		1,000,000	1,000,000		1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
30	St Loyes Extracare Scheme	(676,924)	8,488,764	7,811,840	1,400,000	177,590	1,577,590	0	0	9,389,430
	Sub total - Investment in the Provision of New Homes	**(286,924)**	**9,488,764**	**9,201,840**	**1,400,000**	**1,227,590**	**2,627,590**	**1,050,000**	**1,050,000**	**13,929,430**
	Total HRA Capital Programme	**1,063,076**	**19,527,434**	**20,590,510**	**2,925,000**	**9,494,250**	**12,419,250**	**10,368,585**	**8,895,408**	**52,273,753**

REPORT TO:	**SCRUTINY COMMITTEE – CORPORATE** **EXECUTIVE** **COUNCIL**
DATE OF MEETING:	**CORPORATE – 24 JANUARY 2019** **EXECUTIVE – 12 FEBRUARY 2019** **COUNCIL – 26 FEBRUARY 2019**
REPORT OF:	**CHIEF FINANCE OFFICER**
TITLE:	**TREASURY MANAGEMENT STRATEGY REPORT 2019/20**

Is this a Key Decision?
No

Is this an Executive or Council Function?
Council

1. What is the report about?

To seek adoption by the Council of the Treasury Management Strategy Report, incorporating the Annual Investment Strategy 2019/20, as required under section 15(1)(a) of the Local Government Act 2003.

2. Recommendations:

That Scrutiny and Executive support and Executive recommend to Council the adoption of the new Treasury Management Strategy and delegations contained therein.

3. Reasons for the recommendation:

The Council adopted the CIPFA Treasury Management in the Public Services: Code of Practice and Cross Sectoral Guidance Notes, which requires the Council to approve a treasury management strategy before the start of each financial year.

In addition, the Ministry of Housing, Communities and Local Government (MHCLG) Guidance on Local Authority Investments requires the Council to approve an investment strategy before the start of each financial year.

The MHCLG and CIPFA have extended the meaning of 'investments' to include both financial and non-financial investments. This report deals solely with financial investments. Non-financial investments are covered in the Capital Strategy which is presented in a separate report to this Committee.

The Council has borrowed and invested substantial sums of money and is therefore exposed to financial risks including the loss of invested funds and the revenue effect of changing interest rates. The successful identification, monitoring and control of risk are therefore central to the Authority's treasury management strategy.

4. What are the resource implications including non financial resources

Treasury Management is carried out by the Finance team of the Council, with advice procured from a specialist advisor. Prudent Treasury Management supports the Council's financial position by generating interest on investments / deposits and seeking to minimise the amount of interest paid on borrowing.

5. Section 151 Officer comments:

The strategy sets out the parameters under which the section 151 Officer and his team can operate. The Strategy aligns with the assumptions set out in the Councils MTFP and will enable good management of the Council's cash position throughout the year.

6. What are the legal aspects?

In February 2012 the Council adopted the updated *CIPFA Treasury Management in the Public Services: Code of Practice*, which requires the Council to approve a treasury management strategy before the start of each financial year. Adoption of the Code is required by regulations laid under the Local Government Act 2003.

7. Monitoring Officer's comments:

This report raises no issues for the Monitoring Officer.

8. Report Details:

Key issues to be considered

This is a statutory Strategy recommended for adoption by full Council. The key issues to be considered are:

- Investments in the CCLA – LAMIT fund have been made and details of the dividend yield are included in paragraph 3.2 of Appendix A attached to this report.
- Section 4.3 sets the limits on the value of investments to be held by any one institution and the type of institution that can be used.
- The maximum limit to be lent to any one organisation in respect of Property Funds was approved in December 2017, the maximum to be lent to any one organisation for this type of investment is £10m.
- All other limits on the value of investments to be held by one institution remains at £5m (other than the UK Government).
- Paragraph 3 of Appendix A attached to this report, sets out the current levels of borrowing and investments, along with the estimated changes and the financial impact for the year on both the General Fund and HRA.
- Sections 5 and 6 set out the planned strategy for the year, which Council must be satisfied meets their objectives and is in line with the level of risk they are comfortable to take.

9. How does the decision contribute to the Council's Corporate Plan?

Treasury Management supports the Council in generating additional funds for investing in Services, whilst minimising the amount of interest paid on borrowings. It does not in itself contribute to the Council's Corporate Plan.

10. What risks are there and how can they be reduced?

The investment limits are designed to reduce risk as far as possible, however with any investments there is a risk of default. The Council minimises this risk by keeping borrowing as low as possible and therefore the amount available for investment low. Investments tend to be in immediate access accounts, or short term (less than three months). The risk of keeping borrowing short term is that rates will rise causing the Council to lock into higher interest rates over the long term.

11. What is the impact of the decision on equality and diversity; health and wellbeing; safeguarding children, young people and vulnerable adults, Economy safety and the environment?

No impact.

12. Are there any other options?

No.

David Hodgson, Chief Finance Officer

Local Government (Access to Information) Act 1972 (as amended)
Background papers used in compiling this report:
None

Contact for enquiries:
Democratic Services (Committees)
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APPENDIX A

EXETER CITY COUNCIL

TREASURY MANAGEMENT STRATEGY 2019/20

1. Introduction

1.1 The Council's strategy is based on the requirements of the MHCLG's Guidance on Local Government Investments ("Guidance") and CIPFA's Treasury Management in Public Services: Code of Practice and Cross Sectoral Guidance Notes ("CIPFA TM Code").

2. Economic Context

2.1 **GLOBAL OUTLOOK**. World growth has been doing reasonably well, aided by strong growth in the US. However, US growth is likely to fall back in 2019 and, together with weakening economic activity in China, overall world growth is likely to weaken.

UK. The flow of positive economic statistics since the end of the first quarter this year has shown that pessimism was overdone about the poor growth in quarter 1 when adverse weather caused a temporary downward blip. Quarter 1 at 0.1% growth in GDP was followed by a return to 0.4% in quarter 2; quarter 3 is expected to be robust at around +0.6% but quarter 4 is expected to weaken from that level.

Inflation. The Consumer Price Index (CPI) measure of inflation has been falling from a peak of 3.1% in November 2017 to 2.4% in October. In the November Bank of England quarterly inflation report, inflation was forecast to still be marginally above its 2% inflation target two years ahead, (at about 2.1%), given a scenario of minimal increases in Bank Rate. This inflation forecast is likely to be amended upwards due to the Bank's inflation report being produced prior to the Chancellor's announcement of a significant fiscal stimulus in the Budget; this is likely to add 0.3% to GDP growth at a time when there is little spare capacity left in the economy, particularly of labour

2.2 Interest rate forecasts

The Council has appointed Link Asset Services as its treasury advisor and part of their service is to assist the Council to formulate a view on interest rates. The following table gives Link Asset Services forecast to March 2022.

Bank Rate															
	NOW	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22
Link Asset Services	0.75%	0.75%	0.75%	1.00%	1.00%	1.00%	1.25%	1.25%	1.25%	1.50%	1.50%	1.75%	1.75%	1.75%	2.00%
5yr PWLB Rate															
	NOW	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22
Link Asset Services	1.70%	2.00%	2.10%	2.20%	2.20%	2.30%	2.30%	2.40%	2.50%	2.50%	2.50%	2.60%	2.70%	2.80%	2.80%
10yr PWLB Rate															
	NOW	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22
Link Asset Services	2.07%	2.30%	2.50%	2.60%	2.60%	2.70%	2.80%	2.90%	2.90%	3.00%	3.00%	3.10%	3.10%	3.20%	3.20%
25yr PWLB Rate															
	NOW	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22
Link Asset Services	2.65%	2.80%	2.90%	3.00%	3.10%	3.10%	3.20%	3.30%	3.30%	3.40%	3.40%	3.50%	3.50%	3.60%	3.60%
50yr PWLB Rate															
	NOW	Dec-18	Mar-19	Jun-19	Sep-19	Dec-19	Mar-20	Jun-20	Sep-20	Dec-20	Mar-21	Jun-21	Sep-21	Dec-21	Mar-22
Link Asset Services	2.50%	2.70%	2.70%	2.80%	2.90%	2.90%	3.00%	3.10%	3.10%	3.20%	3.20%	3.30%	3.30%	3.40%	3.40%

The flow of generally positive economic statistics after the quarter ended 30 June meant that it came as no surprise that the MPC came to a decision on 2 August to make the first increase in Bank Rate above 0.5% since the financial crash, from 0.5% to 0.75%. Growth has been healthy since that meeting, but is expected to weaken somewhat during the last quarter of 2018. At their November meeting, the MPC left Bank Rate unchanged, but expressed some concern at the Chancellor's fiscal stimulus in his Budget, which could increase inflationary pressures. However, it is unlikely that the MPC would increase Bank Rate in February 2019, ahead of the deadline in March for Brexit. The next increase in Bank Rate is therefore forecast to be in May 2019, followed by increases in February and November 2020, before ending up at 2.0% in February 2022.

Economic and interest rate forecasting remains difficult with so many external influences weighing on the UK. The above forecasts, (and MPC decisions), will be liable to further amendment depending on how economic data and developments in financial markets transpire over the next year. Geopolitical developments, especially in the EU, could also have a major impact. Forecasts for average investment earnings beyond the three-year time horizon will be heavily dependent on economic and political developments.

3. Current and Expected Treasury Portfolios

3.1 Investments

3.2 The Council's current investments as at 19 December 2018 was as follows:

Property Funds

Amount	Investment	Dividend Yield
5,000,000	CCLA - LAMIT Fund	4.27%

Note: Dividend yield as at 30 September 2018

Money Market Funds

Amount	Investment	Interest Rate
£5,000,000	Amundi Asset Management	0.75%
£5,000,000	Federated Investors	0.74%
£5,000,000	Aberdeen Standard Investments	0.74%
£1,000,000	Black Rock Asset Management	0.71%
£1,500,000	CCLA Public Sector Deposit Fund	0.74%

Fixed Term Deposits

Amount	Investment	Interest Rate	No of Days Invested	Maturity Date
£3,000,000	Eastleigh Borough Council	0.75%	97	19/02/2019
£5,000,000	London Borough of Southwark	0.95%	364	26/02/2019
£5,000,000	Blackpool Borough Council	0.81%	99	15/03/2019
£3,000,000	Salford City Council	0.78%	210	22/03/2019
£5,000,000	Slough Borough Council	0.60%	364	03/04/2019
£5,000,000	Surrey County Council	1.00%	182	03/06/2019
£3,000,000	Goldman Sachs	1.00%	182	19/06/2019
£3,000,000	North Ayrshire Council	0.70%	364	25/06/2019
£3,000,000	The City of Liverpool	0.85%	364	13/08/2019
£5,000,000	Dundee City Council	0.85%	364	21/08/2019
£3,000,000	Cambridgeshire County Council	1.15%	364	09/12/2019

3.3 Borrowings

The Council's short term borrowing is currently £10m.

Long term borrowing remains at £56.884m. Details of the loans are set out below.

Existing Loans

Amount	Lender	Interest rate	Date of repayment
£10,000,000	London Borough of Wandsworth	0.90%	05/12/2019
£56,884,000	PWLB	3.48%	28/03/2062

3.4 Expected changes

In July the Council approved the establishment of a Housing Development Company. The Council is expecting to borrow £2.2 million during this financial year over 25 years from the PWLB and will lend the money to the Company at a rate of 4.86%. It is expected that the transaction will take place in the near future.

The future cash flow forecast includes planned borrowing of £13 million as part of the 2019/20 capital programme. The decision of whether to take external long-term borrowing will be made in light of current and forecast interest rates and the decision is delegated to the section 151 Officer and Leader of the Council.

3.5 Budget implications

The net budget for interest payments in 2019/20 is £216,000 in respect of the General Fund. The HRA covers the interest costs relating to the long term borrowing of £56.9 million. If actual levels of investments and borrowing, and actual interest rates differ from those forecast, performance against budget will be correspondingly different.

4. Investment Strategy

4.1 The Council holds surplus funds, which represent income received in advance of expenditure plus balances and reserves held. Much of the Council's cash has been used to reduce the amount of debt taken on during the current financial year. Both the CIPFA Code and the MHCLG Guidance require the Council to invest its funds prudently, and to have regard to the **security** and **liquidity** of its investments before seeking the highest rate of return, or **yield**.

4.2 Specified Investments

Specified investments are those expected to offer relatively high security and liquidity, and can be entered into with the minimum of formalities. The MHCLG Guidance defines specified investments as those:

- denominated in pounds sterling,
- due to be repaid within 12 months of arrangement,
- not defined as capital expenditure by legislation, and
- invested with one of:
    - the UK Government,
    - a UK local authority, parish council or community council, or
    - a body or investment scheme of "high credit quality".

4.3 The Council defines the following as being of “high credit quality” for making specified investments, subject to the monetary and time limits shown.

In-house investment	Monetary limit[1]	Time limit
UK owned banks and building societies holding short-term credit ratings no lower than F1+ and P-1	£4m each	12 months
Foreign owned banks that deal in sterling holding short-term credit ratings no lower than F1+ and P-1	£3m each	9 months
UK owned banks and building societies holding short-term credit ratings no lower than F1 and P-1	£3m each	6 months
Money market funds[2] and similar pooled vehicles holding the highest possible credit ratings (AAA)	£5m each	3 months
Property Funds	£10m each	3 months
UK Central Government	no limit	12 months
UK Local Authorities[3] Upper Tier Lower Tier	£5m each £3m each	12 months 12 months

[1] banks within the same group ownership are treated as one bank for limit purposes
[2] as defined in the Local Authorities (Capital Finance and Accounting) Regulations 2003
[3] as defined in the Local Government Act 2003

4.4 The maximum that will be lent to any one organisation (other than the UK Government) will be £5 million, with the exception of Property Funds where the limit is £10m. For an individual bank, the limit is £4 million. A group of banks under the same ownership will be treated as a single organisation for limit purposes.

4.5 Non specified Investments

- No non specified investments will be made by the Council.

4.6 Foreign countries

Investments in foreign countries will be limited to those that hold a AAA or AA+ sovereign credit rating from all three major credit rating agencies, and to a maximum of £3 million per country. Only banks that are domiciled in the UK but are owned in another country will be used and need to meet the rating criteria of and will count against the limit for both countries. There is no limit on investments in the UK.

4.7 Liquidity management

The Council uses purpose-built cash flow forecasting software to determine the maximum period for which funds may prudently be committed. The forecast is compiled on a pessimistic basis, with receipts under-estimated and payments over-estimated to minimise the risk of the Council being forced to borrow on unfavourable terms to meet its financial commitments.

Limits on long-term investments are set by reference to the Council's medium term financial plan and cash flow forecast.

4.8 Credit ratings

The Council uses credit ratings from two main rating agencies Fitch Ratings Ltd and Moody's Investors Service to assess the risk of loss of investments. The lowest available credit rating will be used to determine credit quality.

Credit ratings are obtained and monitored by the Council's treasury advisers, who will notify changes in ratings as they occur. Where an institution has its credit rating downgraded so that it fails to meet the above criteria then:

- no new investments will be made,
- any existing investments that can be recalled at no cost will be recalled, and
- full consideration will be given to the recall of any other existing investments

Where a credit rating agency announces that it is actively reviewing an organisation's credit ratings with a view to downgrading it so that it is likely to fall below the above criteria, then no further investments will be made until the outcome of the review is announced.

4.9 Other information on the security of investments

Full regard will be given to other available information on the credit quality of banks and building societies, including credit default swap prices, financial statements and rating agency reports. No investments will be made with an organisation if there are substantive doubts about its credit quality, even though it may meet the above criteria.

4.10 Investment instruments

Investments may be made using any of the following instruments:

- interest paying bank accounts
- fixed term deposits

- call or notice deposits (where the Council can demand repayment)
- certificates of deposit
- treasury bills and gilts issued by the UK Government
- bonds issued by multilateral development banks
- shares in money market funds

5. Planned investment strategy for 2019/20 – In-House

5.1 The cash flow forecast will be used to divide surplus funds into three categories:

- Short-term – cash required to meet known cash outflows in the next month, plus a contingency to cover unexpected cash flows over the same period.
- Medium-term – cash required to manage the annual seasonal cash flow cycle, including amounts to cover forecast shortages, planned uses of reserves, and a longer-term contingency.
- Long-term – cash not required to meet cash flows, and used primarily to generate investment income.

5.2 The Council's in-house managed funds are based on the likely cash-flow position. Investments will be made to ensure that cash flow is protected and borrowing is minimised. However, on occasion, money has been invested for a longer period up to 364 days. These are funds which are not required for day-to-day cash management purposes.

6. Borrowing Strategy

6.1 The Council's capital financing requirement (CFR, or underlying need to borrow) as at 31 March 2019 is expected to be £99.4 million, and is forecast to rise to £127.5 million by March 2020 as capital expenditure is incurred.

6.2 The maximum expected long-term borrowing requirement for 2019/20 is:

	£m
Borrowed in prior years	10.0
Not borrowed in previous years	32.5
Long term borrowing (HRA)	56.9
Forecast increase in CFR	28.1
TOTAL	**127.5**

6.3 The Council made a one-off payment on 28 March 2012, to buy itself out of the HRA subsidy system. The final settlement figure of £56.884 million was confirmed in February 2012. The amount was borrowed from the Public Works Loans Board over a 50 year period and in repayable on maturity at the end of the loan term. The interest rate was 3.48% fixed for the term of the loan.

6.4 To reduce risk and minimise cost on the General Fund, it has been decided to defer borrowing until later years, and to reduce the size of the Council's investment balance instead, however some targeted long term borrowing will be undertaken in 2019-20, where the costs will be offset against future income streams.

6.5 In addition, the Council will borrow for short periods of time (normally up to two years) to cover cash flow shortages.

Currently the Council has borrowing of £10 million, due for repayment on 5 December 2019.

6.6 Sources of borrowing

The approved sources of long-term and short-term borrowing will be:

- Public Works Loan Board
- any institution approved for investments above
- any other bank or building society on the Financial Services Authority list.

6.7 Debt instruments

Loans will be arranged by one of the following debt instruments:

- fixed term loans at fixed or variable rates of interest
- lender's option borrower's option (LOBO) loans.

As an alternative to borrowing loans, the Council may also finance capital expenditure and incur long-term liabilities by means of:

- leases
- Private Finance Initiative.

6.8 Borrowing strategy to be followed

With short-term interest rates currently much lower than long-term rates, it continues to be more cost effective in the short-term to not borrow and reduce the level of investments held instead, or to borrow short-term loans. However, with long-term rates forecast to rise in the coming years, any such short-term savings will need to be balanced against potential longer-term costs.

If required, the council may arrange forward starting loans during 2019/20, where the interest rate is fixed in advance, but the cash is received in a later period.

7. Policy on Use of Financial Derivatives

7.1 Local authorities have previously made use of financial derivatives embedded into loans and investments both to reduce interest rate risk (e.g. interest rate collars and forward deals) and to reduce costs or increase income at the expense of greater risk (e.g. LOBO loans).

7.2 The Localism Bill 2011 includes a general power competence that removes the uncertain legal position over local authorities' use of standalone financial derivatives (i.e. those that are not embedded into a loan or investment). The latest CIPFA Code requires authorities to clearly detail their policy on the use of derivatives in the annual strategy.

7.3 The Council will only use standalone financial derivatives (such as swaps, forwards, futures and options) where they can be clearly demonstrated to reduce the overall level of the financial risks that the Council is exposed to. Additional risks presented, such as credit exposure to derivative counterparties, will be taken into account when determining the overall level of risk. Embedded derivatives will not be subject to this policy, although the risks they present will be managed in line with the overall treasury risk management strategy.

7.4 Derivative counterparties

Financial derivative transactions may be arranged with any organisation that meets the approved investment criteria. The current value of any amount due from a derivative counterparty will count against the counterparty credit limit and the relevant foreign country limit.

7.5 In reality, whilst the Council is required to include the above policy, the only type of transaction used is the forward deal, which means the Council agrees to borrow funds at a set price for a set period, in advance of the date the loan is actually taken. This is done to ensure the availability of funds at the time that they are needed.

8. Treasury Management Prudential Indicators

8.1 The Council sets each year, in February, prudential indicators for Treasury Management, to ensure that proper control of borrowing and investing is maintained. These indicators can be found in the Council's budget book.

9. Other Matters

9.1 The revised MHCLG Investment Guidance also requires the Council to approve the following matters each year as part of the investment strategy:

9.2 Investment consultants

The Council contracts with Link Asset Services to provide advice and information relating to its investment and borrowing activities. However, responsibility for final decision making remains with the Council and its officers. The services received include:

- advice and guidance on relevant policies, strategies and reports,
- advice on investment decisions,
- notification of credit ratings and changes,
- other information on credit quality,
- advice on debt management decisions,
- accounting advice,
- reports on treasury performance,
- forecasts of interest rates, and
- training courses.

The quality of the advisory service is monitored by the Chief Finance Officer.

9.3 Investment training

The needs of the Council's treasury management staff for training in investment management are assessed annually as part of the staff appraisal process, and additionally when the responsibilities of individual members of staff change. Staff regularly attend training courses, seminars and conferences provided by Link Asset Services and CIPFA.

9.4 Investment of money borrowed in advance of need

The Council may, from time to time, borrow in advance of spending need, where this is expected to provide the best long term value for money. Since amounts borrowed will be invested until spent, the Council is aware that it will be exposed to the risk of loss of the borrowed sums, and the risk that investment and borrowing interest rates may change in the intervening period. These risks will be managed as part of the Council's overall management of its treasury risks.

The total amount borrowed will not exceed the authorised borrowing limit. The maximum periods between borrowing and expenditure is expected to be two years, although the Council does not link particular loans with particular items of expenditure.

9.5 The Treasury Management Role of the Section 151 Officer

- recommending clauses, treasury management policy/practices for approval, reviewing the same regularly, and monitoring compliance;
- submitting regular treasury management policy reports;
- submitting budgets and budget variations;
- receiving and reviewing management information reports;
- reviewing the performance of the treasury management function;
- ensuring the adequacy of treasury management resources and skills, and the effective division of responsibilities within the treasury management function;
- ensuring the adequacy of internal audit, and liaising with external audit;
- recommending the appointment of external service providers.
- preparation of a capital strategy to include capital expenditure, capital financing, non-financial investments and treasury management, with a long term timeframe (say 20+ years – to be determined in accordance with local priorities.)
- ensuring that the capital strategy is prudent, sustainable, affordable and prudent in the long term and provides value for money
- ensuring that due diligence has been carried out on all treasury and non-financial investments and is in accordance with the risk appetite of the authority
- ensure that the authority has appropriate legal powers to undertake expenditure on non-financial assets and their financing
- ensuring the proportionality of all investments so that the authority does not undertake a level of investing which exposes the authority to an excessive level of risk compared to its financial resources

- ensuring that an adequate governance process is in place for the approval, monitoring and ongoing risk management of all non-financial investments and long term liabilities
- provision to members of a schedule of all non-treasury investments including material investments in subsidiaries, joint ventures, loans and financial guarantees
- ensuring that members are adequately informed and understand the risk exposures taken on by an authority
- ensuring that the authority has adequate expertise, either in house or externally provided, to carry out the above
- creation of Treasury Management Practices which specifically deal with how non treasury investments will be carried out and managed, to include the following:
-
    - Risk management (TMP1 and schedules), including investment and risk management criteria for any material non-treasury investment portfolios;
    - Performance measurement and management (TMP2 and schedules), including methodology and criteria for assessing the performance and success of non-treasury investments;
    - Decision making, governance and organisation (TMP5 and schedules), including a statement of the governance requirements for decision making in relation to non-treasury investments; and arrangements to ensure that appropriate professional due diligence is carried out to support decision making;
    - Reporting and management information (TMP6 and schedules), including where and how often monitoring reports are taken;
    - Training and qualifications (TMP10 and schedules), including how the relevant knowledge and skills in relation to non-treasury investments will be arranged.

10. Investment Reports

10.1 At the end of the financial year, the Council will prepare a report on its investment activity as part of its Annual Treasury Report. Progress will also be reported after six months of the financial year.

CHIEF FINANCE OFFICER
DECEMBER 2018

REPORT TO	**CORPORATE SERVICES SCRUTINY COMMITTEE, EXECUTIVE AND COUNCIL**
Date of Meeting:	**Corporate Services Scrutiny Committee - 24 January 2019** **Executive - 12 February 2019** **Council - 26 February 2019**
Report of:	**Chief Finance Officer**
Title:	**The Prudential Code for Capital Finance in Local Authorities (Incorporating the Annual Statement of Minimum Revenue Provision)**

Is this a Key Decision?
No

Is this an Executive or Council Function?
Council

1. What is the report about?

To set out the proposed 2019/20 prudential indicators for capital finance for adoption by the Council and set the annual statement of Minimum Revenue Provision (MRP).

2. Recommendations:

It is recommended that Corporate Services Scrutiny Committee supports and the Executive recommends to Council to approve the adoption of:

i. The Prudential Indicators set out in Appendix A-C
ii. The Annual Statement of Minimum Revenue Provision for the Council

3. Reasons for the recommendation:

With effect from 1 April 2004, the Government abolished the capital finance legislation in Part 4 of the Local Government and Housing Act 1989 and the Local Authorities (Capital Finance) Regulations 1997 (Statutory Instrument 1997/319) and replaced it with a new Prudential system based on self-regulation. This means that Councils are free to borrow for capital investment where the borrowing is affordable.

The Local Authorities (Capital Finance and Accounting) (England) (Amendment) Regulations 2008 came into force on 31 March 2008. The Regulations require Full Council to approve an Annual Statement of Minimum Revenue Provision which is the amount set aside from revenue for the repayment of debt principal relating to the General Fund only. The Housing Revenue Account remains exempt from making Minimum Revenue Provision although it can make voluntary set asides if it wishes.

The Prudential Indicators / MRP report will be incorporated within the Budget Book for approval at the full Council meeting as per the statutory requirement.

4. What are the resource implications including non financial resources

The financial resources required are set out in the body of this report.

5. Section 151 Officer comments:

The report is a statutory requirement that sets the repayment of debt policy and the prudential indicators. This includes the overall borrowing limits within which the section 151 Officer operates. These indicators align with both the proposed capital programme, the medium term financial plan and the potential new build within the HRA proposed after the lifting of the HRA borrowing cap.

6. What are the legal aspects?

With effect from 1 April 2004, the Government abolished the capital finance legislation in Part 4 of the Local Government and Housing Act 1989 and the Local Authorities (Capital Finance) Regulations 1997 (Statutory Instrument 1997/319) and replaced it with a new Prudential system based on self-regulation. More detailed information is set out in paragraph 3 above.

7. Monitoring Officer's comments:

When making a decision, councillors are reminded of the obligation to act reasonably and in accordance with the principals set down in the Wednesbury case. This means that councillors are required to take into account all relevant considerations and ignore any irrelevant considerations. Put simply, it would be unlawful for the Council to come to a view which is unreasonable in the sense that it is so irrational that no other reasonable authority could have reached it.

Members are under a duty to conduct administration in a business-like manner with reasonable care, skill and caution and with due regards to the council's rate payers. When discharging their duties councillors will need to consider the following:

a. Prudent use of the council's resources;
b. Financial prudence both long and short term;
c. Striking a fair balance between the interest of the council tax payers on the one hand and the community interest and adequate and efficient services on the other hand;
d. Acting in good faith with a view to complying with statutory duties and exercising its statutory powers for the benefit of the community.

8. Report Details:

PRUDENTIAL INDICATORS

8.1 The Prudential Code requires authorities to look at capital expenditure and investment plans in the light of overall organisational strategy and resources and ensure that decisions are being made with sufficient regard to the long run financing implications and potential risks to the authority. Effective financial planning, option appraisal, risk management and governance processes are essential in achieving a prudential approach to capital expenditure, investment and debt.

To demonstrate that local authorities have fulfilled these objectives, the Prudential Code sets out the indicators that must be used, and the factors that must be taken into account.

The proposed prudential indicators for the next three years are shown in Appendix A-C.

8.2 Key issues to consider

Appendix C summarises the prudential code indicators for the Council and of particular importance are:

- The Capital Financing Requirement - demonstrates the amount that the Council has an underlying need to borrow, regardless of whether that amount has actually been borrowed

- The Operational Boundary - this sets the amount of borrowing that the Council intends to keep within over the period covered by the indicators

- The Authorised Limit - the maximum that the Section 151 officer is allowed to borrow to cover the Operational Boundary and day to day cashflow needs. The Council is not allowed to exceed this amount of borrowing without first authorising an increase to the limit.

Lifting of the HRA Borrowing Cap
Since April 2012 each local authority had a limit on the amount of borrowing it could have for the purposes of the HRA, called the ‘debt cap’. For Exeter City Council, the debt cap was £57,882,413.

8.3 The HRA debt cap was formally removed on 29 October 2018, as a result local authorities are now able to borrow for housebuilding in accordance with the Prudential Code.

Officers are currently investigating sites for the development of new council housing in order to make use of this new flexibility and to contribute to local housing delivery.

9. ANNUAL STATEMENT OF MINIMUM REVENUE PROVISION

The Regulations require that "a local authority shall determine for the current financial year an amount of minimum revenue provision which it considers to be prudent".

Minimum Revenue Provision (MRP) is an amount set aside from revenue to meet the repayment of debt principal. It is in effect a replacement for depreciation that you would normally expect to see within a Company's Accounts. Under the old Regulations this was 4% of principal outstanding for the General Fund and no requirement to set aside MRP in the Housing Revenue Account. In local government accounting depreciation is charged and then reversed out so it does not affect the level of Council Tax, however MRP is charged to the General Fund and therefore does affect levels of Council Tax.

The Secretary of State for Communities and Local Government has issued guidance under section 21(1A) of the Local Government Act 2003. This states that "the broad aim of prudent provision is to ensure that debt is repaid over a period that is either reasonably commensurate with that over which the capital expenditure provides benefits, or, in the case of borrowing supported by Government Revenue Support Grant, reasonably commensurate with the period implicit in the determination of the grant."

The guidance notes detail five options which the Secretary of State considers prudent. These are described in section 10 below:

(a) Regulatory Method;
(b) Capital Financing Requirement Method;
(c) Asset Life (Equal Instalment) Method;
(d) Asset Life (Annuity) Method; and
(e) Depreciation Method

Key issue to consider

Section 11 sets out the proposed policy for MRP, which matches the amount set aside against the useful life of the assets. The only exception to this is the writing off of historic debt which is being undertaken over 50 years.

10. MRP OPTIONS

Regulatory Method

MRP is equal to the amount determined in accordance with the former regulations 28 and 29 of the 2003 Regulations as if they had not been revoked. In effect this is 4% of the debt principal outstanding.

Capital Financing Requirement Method

MRP is equal to 4% of the non-housing Capital Financing Requirement, which is a Prudential Indicator.

Asset Life (Equal Instalment) Method
Where capital expenditure on an asset is financed wholly or partly by borrowing then MRP is determined by reference to the life of the asset and an equal amount charged in each year.

Asset Life (Annuity) Method
MRP is the principal element for the year of the annuity required to repay over the asset life the amount of capital expenditure financed by borrowing.

Depreciation Method
MRP is equal to the provision required in accordance with depreciation accounting in respect of the asset, including any amount of impairment chargeable to the Income and Expenditure Account. As standard depreciation rules are used where an asset is part financed by loan, e.g. 50% loan, 50% Capital Receipt, then the full 100% depreciation charge on the asset is required to be charged as MRP. MRP is required to be charged annually until the cumulative amount of the provision is equal to the original expenditure financed by borrowing. Should the asset be disposed of then the charge needs to continue as if the asset had not been disposed of unless the debt is repaid.

11. MINIMUM REVENUE PROVISION POLICY 2019/20

The Council's MRP policy is to match borrowing against specific capital investment and adopt either the Asset Life (Equal Instalment) or the Asset Life (Annuity) method for MRP. In this way the funding for the asset will be paid off over the useful life of that asset. This will ensure that loans are repaid over the asset life thus freeing financial resources for investment in other schemes or in asset renewal. They are also simple to operate and gives certainty in each year as to the level of charge for principal.
The other advantage is that it makes business cases and scheme appraisals easier to compile. As a general rule the Council will seek to borrow over the same period of the asset life up to a maximum of 50 years in line with the Regulations. The total capital financing requirement at the end of 2018/19 is likely to be approximately £99.4 m, some of which has financed redundancy payments and other shorter dated expenditure. Therefore MRP for 2019/20 will be calculated based on the capital financing requirement at the end of 2018/19 using the varying periods of repayment. The MRP charge for 2019/20 will be approximately £0.988 million. For the avoidance of doubt, it is proposed to use both options from 2016/17 onwards, depending on the asset being financed.

MRP Overpayments
A change introduced by the revised MHCLG MRP Guidance was the allowance that any charges made over the statutory minimum revenue provision (MRP), voluntary revenue provision or overpayments, can, if needed, be reclaimed in future years if deemed necessary or prudent. In order for these sums to be reclaimed for use in the budget, this policy must disclose the cumulative overpayment made each year. Up until the 31 March 2019 the total VRP overpayments were £5.602 million

12. How does the decision contribute to the Council's Corporate Plan?

The Capital Programme contributes to all of the key purposes, as set out in the Corporate Plan.

13. What risks are there and how can they be reduced?

Areas of budgetary risk are highlighted to committee as part of the quarterly budget monitoring updates.

14. What is the impact of the decision on equality and diversity; health and wellbeing; safeguarding children, young people and vulnerable adults, community safety and the environment?
No impact

15. Are there any other options?
No

Dave Hodgson, Chief Finance Officer

Local Government (Access to Information) Act 1972 (as amended)
Background papers used in compiling this report:
1. The Prudential Code for Capital Finance in Local Authorities
2. The Prudential Code Guidance Notes

Contact for enquiries:
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Room 2.3
(01392) 265275

General Fund Prudential Indicator Calculations

The purpose of the prudential indicators is to demonstrate that the Council's financial plans meet the statutory requirement to be affordable, prudent and sustainable.

General Fund Capital Expenditure

The prudential indicator for capital expenditure should be based upon a capital programme that takes into account the Council's asset management and capital investment strategies.

Strategic Theme	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
IMPROVE THE ENVIRONMENT AND MY NEIGHBOURHOOD	124	959	1,130	140	20
KEEP ME/MY ENVIRONMENT SAFE & HEALTHY	1,061	636	30	0	0
HELP ME FIND SOMEWHERE SUITABLE TO LIVE	959	1,183	500	500	500
WELL RUN COUNCIL	322	3,982	3,392	738	698
PROVIDE GREAT THINGS FOR ME TO SEE & DO	371	1,000	3,136	0	0
MAINTAIN THE ASSETS OF OUR CITY	10	4,089	0	0	0
DELIVER GOOD DEVELOPMENT	1,019	2,176	26,076	15,169	0
COMMERCIAL ACTIVITIES/NON-FINANCIAL INVESTMENTS*	200	2,200	2,150	0	0
Total General Fund Capital Expenditure	**4,066**	**16,225**	**36,414**	**16,547**	**1,218**

* Commercial activities/non-financial investments relate to areas such as capital expenditure on investment properties, loans to third parties etc.

General Fund Financing costs

The figures for the actual financing costs will be taken from the Council's financial statements using the definition of financing costs specified in the Prudential Code. Estimates for the current and future years should be calculated in a manner consistent with this definition.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Interest payable with respect to short term borrowing	118	105	241	324	410
Interest payable under 'irredeemable' long term liabilities	0	0	0	0	0
Interest and investment income	(215)	(230)	(200)	(200)	(200)
Replacement for Minimum Revenue Provision (England and Wales)	648	608	738	988	1,016
Voluntary contribution to financing costs in respect of short-life assets	117	1,000	1,000	1,000	1,000
Total General Fund Financing Costs	**668**	**1,483**	**1,779**	**2,112**	**2,226**

General Fund Estimates of the ratio of financing costs to net revenue stream

The net revenue stream is the estimate of the amounts to be met from government grants and local taxpayers. An important theme of the Code is transparency. For this reason the authority's calculation of the net revenue stream should be consistent with the figure that can be identified in the Income and Expenditure Account for 'Net Operating Expenditure'.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Financing costs	668	1,483	1,779	2,112	2,226
Net revenue stream	13,106	11,112	12,137	10,500	10,749
Ratio of financing costs to net revenue stream %	**5.1%**	**13.3%**	**14.7%**	**20.1%**	**20.7%**

General Fund Capital Financing Requirement

The Capital Financing Requirement will reflect the Council's underlying need to finance capital expenditure.

Actual General Fund Capital Financing Requirement at 31 March 2018

	£'000
Property, Plant and Equipment	146,165
Investment Properties	39,942
Heritage Assets	22,643
Intangible Assets / Other Long term Assets	4,185
Revaluation Reserve	(85,685)
Capital Adjustment Account	(97,057)
General Fund Capital Financing Requirement 31 March 2018	**30,193**

Estimated General Fund Capital Financing Requirement at 31 March 2019

Estimate of General Fund Capital Financing Requirement 31 March 2018	30,193
Estimate of change in Property, Plant and Equipment	0
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	11,325
Estimate of General Fund Capital Financing Requirement 31 March 2019	**41,518**

Estimated General Fund Capital Financing Requirement at 31 March 2020

Estimate of General Fund Capital Financing Requirement 31 March 2019	41,518
Estimate of change in Property, Plant and Equipment	0
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	28,093
Estimate of General Fund Capital Financing Requirement 31 March 2020	**69,611**

Estimated General Fund Capital Financing Requirement at 31 March 2021

Estimate of General Fund Capital Financing Requirement 31 March 2020	69,611
Estimate of change in Property, Plant and Equipment	0
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	4,958
Estimate of General Fund Capital Financing Requirement 31 March 2021	**74,569**

Estimated General Fund Capital Financing Requirement at 31 March 2022

Estimate of General Fund Capital Financing Requirement 31 March 2021	74,569
Estimate of change in Property, Plant and Equipment	0
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	(1,297)
Estimate of General Fund Capital Financing Requirement 31 March 2022	**73,272**

HRA Prudential Indicator Calculations

Local authorities that have a Housing Revenue Account (HRA) are required to prepare separate calculations for their HRA and non-HRA elements.

HRA Capital Expenditure

The prudential indicator for capital expenditure should be based upon a capital programme that takes into account the Council's asset management and capital investment strategies.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
MAINTAIN OUR PROPERTY ASSETS	3,264	9,215	11,389	9,792	9,319
HELP ME FIND SOMEWHERE SUITABLE TO LIVE	3,001	5,656	9,202	2,628	1,050
Total HRA Capital Expenditure	**6,265**	**14,871**	**20,591**	**12,420**	**10,369**

HRA Financing costs

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Interest payable with respect to short term borrowing	0	0	0	0	0
Interest payable under 'irredeemable' long term liabilities	1,980	1,980	1,980	1,980	1,980
Interest and investment income	(227)	(220)	(165)	(165)	(80)
Voluntary Revenue Provision (England and Wales)	0	0	0	0	0
Voluntary contribution to financing costs in respect of short-life assets	0	0	0	0	0
Total HRA Financing Costs	**1,753**	**1,760**	**1,815**	**1,815**	**1,900**

HRA Estimates of the ratio of financing costs to net revenue stream

For the Housing Revenue Account the net revenue stream, for the purposes of the Code, is the amount to be met from rent income.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Financing costs	1,753	1,760	1,815	1,815	1,900
Net revenue stream	19,022	18,600	18,250	18,925	19,625
Ratio of financing costs to net revenue stream %	**9.2**	**9.5**	**9.9**	**9.6**	**9.7**
Negative for a debt free authority	**%**	**%**	**%**	**%**	**%**

HRA Capital Financing Requirement

The Capital Financing Requirement will reflect the Council's underlying need to finance capital expenditure.

Actual HRA Capital Financing Requirement at 31 March 2018

Description	£'000
Property, Plant and Equipment	267,953
Investment Properties	0
Revaluation Reserve	(66,512)
Capital Adjustment Account	(143,559)
Actual HRA Capital Financing Requirement 31 March 2018	**57,882**

Estimated HRA Capital Financing Requirement at 31 March 2019

Estimate of HRA Capital Financing Requirement 31 March 2018	57,882
Estimate of change in Property, Plant and Equipment	6,265
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	(6,265)
Estimate of HRA Capital Financing Requirement 31 March 2019	**57,882**

Estimated HRA Capital Financing Requirement at 31 March 2020

Estimate of HRA Capital Financing Requirement 31 March 2019	57,882
Estimate of change in Property, Plant and Equipment	14,871
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	(14,871)
Estimate of HRA Capital Financing Requirement 31 March 2020	**57,882**

Estimated HRA Capital Financing Requirement at 31 March 2021

Estimate of HRA Capital Financing Requirement 31 March 2020	57,882
Estimate of change in Property, Plant and Equipment	20,591
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	(20,591)
Estimate of HRA Capital Financing Requirement 31 March 2021	**57,882**

Estimated HRA Capital Financing Requirement at 31 March 2022

Estimate of HRA Capital Financing Requirement 31 March 2021	57,882
Estimate of change in Property, Plant and Equipment	12,420
Estimate of change in Investment Properties	0
Estimate of change in Intangible Assets / Other Long term Assets	0
Estimate of change in Revaluation Reserve	0
Estimate of change in Capital Adjustment Account	(12,420)
Estimate of HRA Capital Financing Requirement 31 March 2022	**57,882**

Limit on indebtedness

The HRA borrowing cap was limited to £57,882k, but the cap was formally removed on 29 October 2018 so Local Authorities will now be able to borrow for housebuilding.

APPENDIX C

Prudential Indicator Calculations

PRUDENTIAL INDICATORS OF AFFORDABILITY

Total Actual / Estimates of Capital Expenditure

The prudential indicator for capital expenditure should be based upon a capital programme that takes into account the Council's asset management and capital investment strategies.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Total General Fund Capital Expenditure	4,066	16,225	36,414	16,547	1,218
Total HRA Capital Expenditure	6,265	14,871	20,591	12,420	10,369
Total Actual / Estimates of Capital Expenditure	**10,331**	**31,096**	**57,005**	**28,967**	**11,587**

Total Actual / Estimates of Financing Costs

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Total General Fund Financing Costs	668	1,483	1,779	2,112	2,226
Total HRA Financing Costs	1,753	1,760	1,815	1,815	1,900
Total Actual / Estimates of Financing Costs	**2,421**	**3,243**	**3,594**	**3,927**	**4,126**

Actual / Estimates of Ratio of Financing Costs to Net Revenue Stream

The net revenue stream is the estimate of the amounts to be met from government grants and local taxpayers, and for the Housing Revenue Account, is the estimate of the amounts to be met from rent income.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
General Fund Ratio of Financing Costs to Net Revenue Stream	0.1	0.1	0.1	0.2	0.2
HRA Ratio of Financing Costs to Net Revenue Stream	9.2	9.5	9.9	9.6	9.7

APPENDIX C

Prudential Indicator Calculations

Actual / Estimates of Capital Financing Requirement

The Capital Financing Requirement will reflect the Council's underlying need to finance capital expenditure.

Description	2017/18 Actual £'000	2018/19 Estimate £'000	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
General Fund Capital Financing Requirement	30,193	41,518	69,611	74,569	73,272
HRA Capital Financing Requirement	57,882	57,882	57,882	57,882	57,882
Total Actual / Estimates of Capital Financing Requirement	**88,075**	**99,400**	**127,493**	**132,451**	**131,154**

Authorised Limit

In England and Wales the prudential indicator for the Authorised Limit for external debt for the current year is the statutory limit determined under Section 3 (1) of the Local Government Act 2003: 'A local authority shall determine and keep under review how much money it can afford to borrow'

The Authorised Limit should not be set so high that it would never in any possible circumstances be breached. It should reflect a level of borrowing which, while not desired, could be afforded but may not be sustainable. The Authorised Limit must therefore be set to establish the outer boundary of the Council's borrowing, based on a realistic assessment of the risks.

Description	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Borrowing	170,000	192,000	210,000
Other long term liabilities	0	0	0
Authorised Limit	**170,000**	**192,000**	**210,000**

APPENDIX C

Prudential Indicator Calculations

Operational Boundary

The Operational Boundary is the focus of day-to-day treasury management activity within the authority. It is a means by which the authority manages its external debt to ensure that it remains within the self-imposed Authorised Limit. The Operational Boundary may be breached temporarily on occasions due to variations in cashflow. However, a sustained or regular trend above the Operational Boundary would be significant and should lead to further investigation.

Description	2019/20 Estimate £'000	2020/21 Estimate £'000	2021/22 Estimate £'000
Borrowing	160,000	182,000	200,000
Other long term liabilities	0	0	0
Operational Boundary	**160,000**	**182,000**	**200,000**

The Authorised Limit and the Operational Boundary have been increased to include capacity to enable the esatablishment of a HRA development programme following removal of the debt cap.

Actual External Debt

The prudential indicator for actual external debt will not be directly comparable to the authorised limit and operational boundary, since the actual external debt will reflect the actual position at one point in time.

Description	2017/18 Actual £'000	To be repaid	
		within 12 months	after 12 months
Actual borrowing as at 31 March 2018	66,906	0	66,906
Actual long term liabilities as at 31 March 2018	0	0	0
Actual External Debt as at 31 March 2018	**66,906**	**0**	**66,906**

APPENDIX C

Prudential Indicator Calculations
PRUDENTIAL INDICATORS OF PRUDENCE

Gross Debt and Capital Financing Requirement

The Code makes it necessary, if a financial strategy is to be prudent, that it is one in which in the medium term gross debt is only used for capital purposes. In the Code this requirement is to be demonstrated through a comparison of gross debt with the Capital Financing Requirement.

Description	**£'000**
Total Capital Financing Requirement at 31 March 2018	**88,075**

2018/19 Estimated Change in Capital Financing Requirement	
Capital expenditure	31,096
Application of useable capital receipts	(2,372)
Application of capital grants/contributions	(15,791)
The replacement for MRP	(608)
Additional voluntary contributions	(1,000)
Total Estimated Change in Capital Financing Requirement 2018/19	**11,325**

2019/20 Estimated Change in Capital Financing Requirement	
Capital expenditure	57,005
Application of useable capital receipts	(8,996)
Application of capital grants/contributions	(18,178)
The replacement for MRP	(738)
Additional voluntary contributions	(1,000)
Total Estimated Change in Capital Financing Requirement 2019/20	**28,093**

APPENDIX C

Prudential Indicator Calculations

2020/21 Estimated Change in Capital Financing Requirement	
Capital expenditure	28,967
Application of useable capital receipts	(4,576)
Application of capital grants/contributions	(17,445)
The replacement for MRP	(988)
Additional voluntary contributions	(1,000)
Total Estimated Change in Capital Financing Requirement 2020/21	**4,958**

Capital Financing Requirement:	
Opening Balance 2017/18	88,075
Estimated Closing Balance 2020/21	132,451
This is an increase over the three years of	44,376

Operational Boundaries to Exposure to Interest Rate Risks

Interest rate risk management is a top priority for local authority management. The setting of upper limits has the effect of setting ranges within which the Council will limit its exposure to both fixed and variable interest rate movements.

Description	2018/19 £'000	2019/20 £'000	2020/21 £'000
Total projected interest payable on borrowing	2,221	2,304	2,390
Total projected interest receivable on investments	(365)	(365)	(280)
Net Interest	**1,856**	**1,939**	**2,110**
Upper limit - fixed rates = 100%	(365)	(365)	(280)
Upper limit - variable rates = 20%	(73)	(73)	(56)

This means that the Chief Finance Officer will manage fixed interest rate exposure within the range 0% to 100% and variable interest rate exposure within the range 0% to 20%

APPENDIX C

Prudential Indicator Calculations

Operational Boundary to the Exposure Inherent in the Maturity Structure of Borrowings

This indicator is designed to be a control over the Council having a large concentration of fixed rate debt needing to be replaced at times of uncertainty over interest rates. The indicator is, in effect, a limit on longer term interest rate exposure and is set for the forthcoming year.

The analysis of borrowing by maturity used in the Code uses the same periods as that required in the local authority SORP.

Amount of projected borrowing that is fixed rate maturing in each period as a percentage of total projected borrowing that is fixed rate.

Period	Upper Limit	Lower Limit
Under 12 months	100%	0%
12 months and within 24 months	20%	0%
24 months and within 5 years	20%	0%
5 years and within 10 years	20%	0%
10 years and above	100%	0%

Investments

Description	At 31/3/2017 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000
Long-term investments	5,855	5,855	5,855	5,855
Short-term investments	17,976	24,000	0	0
Cash and cash equivalents	22,666	12,000	5,000	5,000
Total Investments	**46,497**	**41,855**	**10,855**	**10,855**

REPORT TO **COUNCIL**
Date of Meeting: **Council - 26 February 2019**
Report of: **Chief Finance Officer**
Title: **Capital Strategy**

Is this a Key Decision?
Yes

Is this an Executive or Council Function?
Council

1. What is the report about?

To approve the Capital Strategy.

2. Recommendations:

It is recommended that Council approve:

i. The Capital Strategy as set out in Appendix 1

3. Reasons for the recommendation:

The aim of the capital strategy is to ensure all elected members fully understand the long-term policy objectives and resulting capital strategy requirements, governance procedures and risk appetite.

4. What are the resource implications including non financial resources

The financial resources required are set out in the body of this report.

5. Section 151 Officer comments:

The Capital Strategy is a new requirement for all Councils.

6. What are the legal aspects?

The capital expenditure system is framed by the Local Government and Housing Act 1989.

7. Monitoring Officer's comments:

When making a decision, councillors are reminded of the obligation to act reasonably and in accordance with the principals set down in the Wednesbury case. This means that councillors are required to take into account all relevant considerations and ignore any irrelevant considerations. Put simply, it would be unlawful for the Council to come to a view which is unreasonable in the sense that it is so irrational that no other reasonable authority could have reached it.

Members are under a duty to conduct administration in a business-like manner with reasonable care, skill and caution and with due regards to the council's rate payers. When discharging their duties councillors will need to consider the following:

a. Prudent use of the council's resources;
b. Financial prudence both long and short term;
c. Striking a fair balance between the interest of the council tax payers on the one hand and the community interest and adequate and efficient services on the other hand;
d. Acting in good faith with a view to complying with statutory duties and exercising its statutory powers for the benefit of the community.

8. Report Details:

8.1 Capital Strategy

The capital strategy is reported separately from the Treasury Management Strategy Statement; non-treasury investments will be reported through the former. This ensures the separation of the core treasury function under security, liquidity and yield principles, and the policy and commercialism investments usually driven by expenditure on an asset.

The proposed Capital Strategy is attached at Appendix 1.

12. How does the decision contribute to the Council's Corporate Plan?

The Capital Strategy contributes to all of the key purposes, as set out in the Corporate Plan.

13. What risks are there and how can they be reduced?

Areas of budgetary risk are highlighted to committee as part of the quarterly budget monitoring updates.

14. What is the impact of the decision on equality and diversity; health and wellbeing; safeguarding children, young people and vulnerable adults, community safety and the environment?

No impact

14. Are there any other options?

No

DAVE HODGSON
Chief Finance Officer

Local Government (Access to Information) Act 1972 (as amended)
Background papers used in compiling this report:
None

Contact for enquiries:
Democratic Services (Committees)
Room 2.3
(01392) 265275

Exeter City Council Capital Strategy

Introduction

This capital strategy sets out how, when the City Council considers often-competing calls for investments, it takes account of stewardship, value for money, prudence, sustainability and affordability in a long term context, and gives due consideration to both risk and reward and impact on the achievement of the Council's priority outcomes. It is part of the Council's integrated operational, revenue, capital and balance sheet planning.

As local authorities become increasingly complex and diverse, it is vital that Councillors and senior Officers are fully informed about the long term context in which investment decisions are made and about all the financial and operational risks to which the authority is exposed. With local authorities having increasingly wide powers around commercialisation and more being part of group arrangements or combined authorities, it is increasingly important for Councils to look outside their own individual authority and take into account the residual risks and liabilities all around them.

This capital strategy covers both the General Fund and the Housing Revenue Account, supporting service provision and linking with the Council's Corporate Strategy and Medium Term Financial Strategy. It provides a framework for the development of the three year capital programme.

Purpose and Aims

The Prudential Code for Capital Finance in Local Authorities was updated by the Chartered Institute of Public Finance and Accountancy in December 2017. The framework established by the Prudential Code supports local strategic planning, local asset management planning and proper option appraisal.

The objectives of the Prudential Code are to ensure that the capital expenditure plans of local authorities are affordable, prudent and sustainable and that treasury management decisions are taken in accordance with good professional practice and in full understanding of the risks involved.

The Prudential Code requires authorities to look at capital expenditure and investment plans in the light of overall organisational strategy and resources and ensure that decisions are made with sufficient regard to the long run financing implications and potential risks to the authority.

The Prudential Code sets out that in order to demonstrate that the authority takes capital expenditure and investment decisions in line with service objectives and properly takes account of stewardship, value for money, prudence, sustainability and affordability, authorities should have in place a capital strategy. The capital strategy should set out the long term context in which capital expenditure and investment decisions are made and gives due consideration to both risk and reward and impact on the achievement of priority outcomes.

The purpose of this capital strategy is to help achieve the strategic priorities of the Corporate Plan 2018 – 2021, which are to:

- Provide services and developments that build on Exeter's growth and success and meet local communities' aspirations, and so help deliver the emerging Exeter Vision 2040.

- Focus on three strategic programmes that address the current, major challenges facing the city:

    - Tackling congestion and accessibility
    - Promoting active and healthy lifestyles
    - Building great neighbourhoods

- Provide value-for-money services despite continuing central government budget reductions.

- Lead a well-run Council.

These priorities contribute to developing the Exeter Vision for 2040, which at the time of writing (November 2018) is:

"By the time they are an adult, a child born in Exeter today will live in a city that is inclusive, healthy and sustainable – a city where the opportunities and benefits of prosperity are shared and all citizens are able to participate fully in the city's economic, social, cultural and civic life."

What is Capital Expenditure?

An understanding of what constitutes capital expenditure is fundamental to realising the benefits that an authority can obtain under the Prudential framework. Unless expenditure qualifies as capital it will normally fall outside the scope of the framework and be charged to revenue in the period that the expenditure is incurred. If expenditure meets the definition of capital, there may be opportunities to finance the outlay from capital receipts or by spreading the cost over future years revenues.

There are three ways in which expenditure can qualify as capital under the framework:-

- The expenditure results in the acquisition, construction or enhancement of fixed assets (tangible and intangible) in accordance with 'proper practices'.

- The expenditure meets one of the definitions specified in regulations made under the 2003 Local Government Act.

- The Secretary of State makes a direction that the expenditure can be treated as capital expenditure.

Approach to Capital Investment

The Council's approach to capital investment is fundamental to the Council's financial planning processes. It aims to ensure that:

- Capital expenditure contributes to the achievement of the Council's strategic plan.
- An affordable and sustainable capital programme is delivered.
- Use of resources and value for money is maximised.
- A clear framework for making capital expenditure decisions is provided.
- A corporate approach to generating capital resources is established.
- Access to sufficient long term assets to provide services are acquired and retained.
- Invest to save initiatives to make efficiencies within the Council's revenue budget are encouraged.
- An appraisal and prioritisation process for new schemes is robust.

Governance Arrangements

Capital Programme Approvals

The Authority's constitution and financial regulations govern the capital programme as set out below:

- All capital expenditure must be carried out in accordance with the financial regulations and the Council's Constitution.

- The expenditure must comply with the statutory definition of capital purposes as defined within this document and wider financial standards.

- The Capital Programme approved by Full Council as part of the Council's annual budget report sets the capital funding availability for the Council, the prioritisation of funding and the schemes receiving entry into the Capital Programme.

- Officers are not authorised to commit expenditure without prior formal approval as set out in the financial regulations.

- Each scheme must be under the control of a responsible person/project manager.

- Any agreements (such as section 106) which contractually commit to procure capital schemes will need to follow the same approval process as other capital expenditure before it can be formally incorporated into the capital programme.

Full Council:

- Approves the capital programme as part of the Annual Budget Report within the strategic boundaries set by the Council.

- Approves capital schemes into the approved capital programme to enable commencement of delivery and schemes to start to incur expenditure.

Funding Streams

Exeter City Council's Capital Programme is funded from a mix of sources including:

- **Prudential Borrowing** – The introduction of the Prudential Code in 2004 allowed the Council to undertake unsupported borrowing. This borrowing is subject to the requirements of the Prudential Code for Capital Expenditure for Local Authorities. The Council must ensure that unsupported borrowing is affordable, prudent and cost effective. This funding can also be used as an option to front fund development to stimulate growth. This has provided the Council with the flexibility to raise capital funding as demand and business need have dictated. This type of borrowing has revenue implications for the Council in the form of financing costs.

- **External Grants** – The largest capital grant received by Exeter City Council is the Better Care Fund payment administered by Devon County Council.

- **Section 106, Community Infrastructure Levy (CIL) and External Contributions** – Elements of the capital programme are funded by contributions from private sector developers and partners.

- **Revenue Funding –** The Council can use revenue resources to fund capital projects on a direct basis and this funding avenue has been used in the past. However, the impact of austerity on the Council's revenue budget has reduced options in this area and therefore the preference is for Invest to Save options to be adopted where feasible.

- **Capital Receipts –** The Council is able to generate capital receipts through the sale of surplus assets such as land and buildings. The Council seeks to maximise the level of these resources which will be available to support the Council's plans.

The size of the Capital Programme will be influenced by funding sources and financing costs. The main limiting factor on the Council's ability to undertake capital investment is whether the revenue resource is available to support in full the implications of capital expenditure, both borrowing costs and running costs, after allowing for any support provided by central government, now mainly through capital grants.

The Council is required to set aside a Minimum Revenue Provision (MRP) in respect of capital expenditure previously financed by borrowing. In recent years, the Council has sought to minimize the revenue consequences of borrowing by optimising the use of capital receipts to reduce the levels of MRP in the short to medium term.

Local authorities have been given the opportunity to use capital receipts to fund one off costs associated with transformation to 2021/22. This approach will be reviewed on an annual basis.

Stewardship of Assets

The Council's Asset Management Plan sets out the condition of its assets and the arrangements for managing these effectively. The Council's Corporate Property Strategy enhances these arrangements, including increasing the awareness that efficient use of property is an important element of maximising the value obtained from the Council's overall resources.

Service Objectives

The option appraisal of proposed capital schemes overseen considers, amongst other factors, the following:

- How the proposal help achieve the objectives and priorities set out in the Council's Strategic Plan 2018-2021.
- How the proposal will help achieve objectives set out in Departmental Strategic Plans.
- The service improvements and other anticipated benefits expected to be delivered from the investment.

Monitoring

- Capital budget holders are responsible for providing quarterly forecasts to the Finance Team. Any slippage, acceleration, underspends or overspends on schemes is identified as soon as possible.
- All forecasts are collated by the Finance Team and reported to Scrutiny, the Executive and Council on a quarterly basis

SCRUTINY COMMITTEE - PEOPLE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	4,206,820	109,240	(14,220)	0	13,250	4,315,090
PREMISES	1,997,500	15,350	0	0	(246,920)	1,765,930
SUPPLIES & SERVICES	780,620	330	(29,000)	0	467,810	1,219,760
TRANSPORT	22,330	290	0	0	(180)	22,440
SUPPORT SERVICES	54,870	0	0	0	94,680	149,550
CAPITAL CHARGES	13,080	0	0	0	(1,540)	11,540
TRANSFER PAYMENTS	35,472,280	886,820	0	0	0	36,359,100
Total Expenditure	**42,547,500**	**1,012,030**	**(43,220)**	**0**	**327,100**	**43,843,410**
INCOME	(39,612,460)	(909,310)	507,000	0	(371,750)	(40,386,520)
Total Income	**(39,612,460)**	**(909,310)**	**507,000**	**0**	**(371,750)**	**(40,386,520)**
Net Expenditure	**2,935,040**	**102,720**	**463,780**	**0**	**(44,650)**	**3,456,890**
Represented By						
81C2 HOUSING NEEDS	975,340	24,050	0	0	91,490	1,090,880
81C3 AFFORDABLE HOUSING DEVELOPMENT	91,270	4,130	0	0	(95,400)	0
81C4 PRIVATE SECTOR HOUSING	116,030	1,390	0	0	25,360	142,780
81C5 SUNDRY LANDS MAINTENANCE	89,980	0	0	0	0	89,980
81E1 GF HOUSING - PROPERTY	235,530	13,000	0	0	(53,190)	195,340
86A1 REVENUE COLLECTION/BENEFITS	1,426,890	60,150	463,780	0	(12,910)	1,937,910
Net Cost	**2,935,040**	**102,720**	**463,780**	**0**	**(44,650)**	**3,456,890**

SCRUTINY COMMITTEE - PEOPLE

81C2 - HOUSING NEEDS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,032,620	26,600	0	0	56,720	1,115,940
PREMISES	1,075,900	2,900	0	0	3,680	1,082,480
SUPPLIES & SERVICES	404,120	170	0	0	509,830	914,120
TRANSPORT	3,490	80	0	0	(230)	3,340
SUPPORT SERVICES	33,000	0	0	0	780	33,780
CAPITAL CHARGES	13,080	0	0	0	(1,540)	11,540
Total Expenditure	**2,562,210**	**29,750**	**0**	**0**	**569,240**	**3,161,200**
INCOME	(1,586,870)	(5,700)	0	0	(477,750)	(2,070,320)
Total Income	**(1,586,870)**	**(5,700)**	**0**	**0**	**(477,750)**	**(2,070,320)**
Net Expenditure	**975,340**	**24,050**	**0**	**0**	**91,490**	**1,090,880**
Represented By						
Q004 GLENCOE	(28,010)	1,540	0	0	1,630	(24,840)
Q005 CHOICE BASED LETTINGS	66,380	1,630	0	0	1,720	69,730
Q006 HOUSING ADVICE	610,860	15,500	0	0	130,730	757,090
Q007 BED AND BREAKFAST	99,930	940	0	0	(85,450)	15,420
Q009 DEVON HOME CHOICE	0	(1,190)	0	0	45,950	44,760
Q010 RESETTLEMENT STRATEGY	155,860	70	0	0	21,290	177,220
Q012 SERVICED ACCOMMODATION	381,950	(460)	0	0	(6,780)	374,710
Q034 THE HAVEN	(23,620)	1,480	0	0	(1,090)	(23,230)
Q037 SYRIAN RESETTLEMENT SCHEME	0	850	0	0	(850)	0
Q038 QUEENS ROAD	(25,460)	1,610	0	0	(21,190)	(45,040)
Q039 HOUSING ACCESS	83,450	2,080	0	0	39,150	124,680
Q042 HOMELESSNESS SUPPORT GRANT	(346,000)	0	0	0	(61,620)	(407,620)
Q044 ROUGH SLEEPING INITIATIVE	0	0	0	0	0	0
Q045 SAFESLEEP	0	0	0	0	28,000	28,000
Net Cost	**975,340**	**24,050**	**0**	**0**	**91,490**	**1,090,880**

SCRUTINY COMMITTEE - PEOPLE

81C3 - AFFORDABLE HOUSING DEVELOPMENT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	291,350	7,600	0	0	(163,750)	135,200
SUPPLIES & SERVICES	29,950	0	0	0	(29,950)	0
TRANSPORT	5,050	90	0	0	(5,140)	0
Total Expenditure	**326,350**	**7,690**	**0**	**0**	**(198,840)**	**135,200**
INCOME	(235,080)	(3,560)	0	0	103,440	(135,200)
Total Income	**(235,080)**	**(3,560)**	**0**	**0**	**103,440**	**(135,200)**
Net Expenditure	**91,270**	**4,130**	**0**	**0**	**(95,400)**	**0**
Represented By						
Q021 AFFORDABLE HOUSING DEVELOPMENT	177,780	6,730	0	0	(184,510)	0
Q050 DEVCO	0	0	0	0	0	0
U204 HOUSING DEVELOPMENT INT RECH	(86,510)	(2,600)	0	0	89,110	0
Net Cost	**91,270**	**4,130**	**0**	**0**	**(95,400)**	**0**

SCRUTINY COMMITTEE - PEOPLE

81C4 - PRIVATE SECTOR HOUSING

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	250,180	6,520	0	0	153,600	410,300
PREMISES	0	0	0	0	0	0
SUPPLIES & SERVICES	13,880	0	0	0	1,730	15,610
TRANSPORT	3,450	40	0	0	5,390	8,880
SUPPORT SERVICES	21,870	0	0	0	3,920	25,790
CAPITAL CHARGES	0	0	0	0	0	0
Total Expenditure	**289,380**	**6,560**	**0**	**0**	**164,640**	**460,580**
INCOME	(173,350)	(5,170)	0	0	(139,280)	(317,800)
Total Income	**(173,350)**	**(5,170)**	**0**	**0**	**(139,280)**	**(317,800)**
Net Expenditure	**116,030**	**1,390**	**0**	**0**	**25,360**	**142,780**
Represented By						
Q001 HOME IMPROVEMENT GRANTS	0	0	0	0	0	0
Q023 MONITORING PRIVATE HOUSING	45,240	(210)	0	0	(18,200)	26,830
Q024 IMPROVEMENT GRANTS	77,720	1,970	0	0	(45,670)	34,020
Q025 RIEP - NIL NET COST	0	0	0	0	0	0
Q026 DISABLED FACILITY GRANTS	0	0	0	0	0	0
Q027 ADDITIONAL LICENSING SCHEME	(6,930)	(370)	0	0	3,020	(4,280)
Q046 EMPTY HOMES	0	0	0	0	86,210	86,210
Net Cost	**116,030**	**1,390**	**0**	**0**	**25,360**	**142,780**

SCRUTINY COMMITTEE - PEOPLE

81C5 - SUNDRY LANDS MAINTENANCE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
SUPPORT SERVICES	89,980	0	0	0	0	89,980
Total Expenditure	**89,980**	**0**	**0**	**0**	**0**	**89,980**
Net Expenditure	**89,980**	**0**	**0**	**0**	**0**	**89,980**
Represented By						
Q030 GROUNDS MAINTENANCE	89,980	0	0	0	0	89,980
Net Cost	**89,980**	**0**	**0**	**0**	**0**	**89,980**

SCRUTINY COMMITTEE - PEOPLE

81E1 - GF HOUSING - PROPERTY

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	48,520	1,270	0	0	(1,010)	48,780
PREMISES	830,510	12,450	0	0	(160,620)	682,340
SUPPLIES & SERVICES	12,010	0	0	0	(7,000)	5,010
TRANSPORT	2,440	10	0	0	(200)	2,250
Total Expenditure	**893,480**	**13,730**	**0**	**0**	**(168,830)**	**738,380**
INCOME	(657,950)	(730)	0	0	115,640	(543,040)
Total Income	**(657,950)**	**(730)**	**0**	**0**	**115,640**	**(543,040)**
Net Expenditure	**235,530**	**13,000**	**0**	**0**	**(53,190)**	**195,340**
Represented By						
Q002 PSL PROPERTIES	146,660	6,200	0	0	(34,930)	117,930
Q011 EXTRALET	24,770	4,480	0	0	(1,930)	27,320
Q031 SHARED HOUSE PSLS	9,340	810	0	0	(11,090)	(940)
Q033 30 BLACKALL RD & 33 PINHOE RD	3,800	230	0	0	(4,030)	0
Q035 GF HSG PROPERTY MANAGEMENT	50,960	1,280	0	0	(1,210)	51,030
Net Cost	**235,530**	**13,000**	**0**	**0**	**(53,190)**	**195,340**

SCRUTINY COMMITTEE - PEOPLE

86A1 - REVENUE COLLECTION/BENEFITS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	2,584,150	67,250	(14,220)	0	(32,310)	2,604,870
PREMISES	1,110	0	0	0	0	1,110
SUPPLIES & SERVICES	320,660	160	(29,000)	0	(6,800)	285,020
TRANSPORT	7,900	70	0	0	0	7,970
TRANSFER PAYMENTS	35,472,280	886,820	0	0	0	36,359,100
Total Expenditure	**38,386,100**	**954,300**	**(43,220)**	**0**	**(39,110)**	**39,258,070**
INCOME	(36,959,210)	(894,150)	507,000	0	26,200	(37,320,160)
Total Income	**(36,959,210)**	**(894,150)**	**507,000**	**0**	**26,200**	**(37,320,160)**
Net Expenditure	**1,426,890**	**60,150**	**463,780**	**0**	**(12,910)**	**1,937,910**
Represented By						
S002 RENT ALLOWANCES	(456,280)	(10,150)	475,000	0	0	8,570
S003 STATUTORY CONTRIBUTION	13,130	0	0	0	0	13,130
S005 RENT REBATES	19,710	990	0	0	0	20,700
S007 NON HRA RENT REBATES	188,120	4,710	0	0	0	192,830
T003 COUNCIL TAX COLLECTION	169,450	2,010	0	0	2,000	173,460
T004 NNDR COLLECTION	(118,490)	3,300	32,000	0	5,790	(77,400)
T006 LOCAL WELFARE SUPPORT	29,000	0	(29,000)	0	0	0
T007 REVENUES RECOVERY	758,670	18,810	0	0	7,960	785,440
T009 BENEFITS ADMINISTRATION	340,040	19,710	0	0	(47,730)	312,020
T055 CUSTOMER SERVICE CENTRE	733,230	20,770	(14,220)	0	25,320	765,100
U086 REVS & BENS RECHARGES	(249,690)	0	0	0	(6,250)	(255,940)
Net Cost	**1,426,890**	**60,150**	**463,780**	**0**	**(12,910)**	**1,937,910**

SCRUTINY COMMITTEE - PEOPLE (HRA)

HOUSING REVENUE ACCOUNT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	2,520,430	61,550	0	0	100,020	2,682,000
PREMISES	14,546,870	219,160	70,000	(11,200)	(4,604,820)	10,220,010
SUPPLIES & SERVICES	537,100	1,560	0	(10,300)	176,020	704,380
TRANSPORT	74,925	860	0	0	(3,480)	72,305
SUPPORT SERVICES	1,642,130	0	0	0	45,370	1,687,500
CAPITAL CHARGES	4,986,010	0	0	0	217,760	5,203,770
Total Expenditure	**24,307,465**	**283,130**	**70,000**	**(21,500)**	**(4,069,130)**	**20,569,965**
INCOME	(24,307,465)	(35,210)	62,000	0	3,710,710	(20,569,965)
Total Income	**(24,307,465)**	**(35,210)**	**62,000**	**0**	**3,710,710**	**(20,569,965)**
Net Expenditure	**0**	**247,920**	**132,000**	**(21,500)**	**(358,420)**	**0**
Represented By						
85A1 MANAGEMENT	1,260,275	19,560	0	(10,300)	(32,530)	1,237,005
85A2 HOUSING CUSTOMERS	1,353,120	31,210	0	0	(12,660)	1,371,670
85A3 SUNDRY LANDS MAINTENANCE	561,710	7,710	70,000	0	(4,990)	634,430
85A4 REPAIR & MAINTENANCE PROGRAMME	6,072,360	158,780	0	0	100,830	6,331,970
85A5 REVENUE CONTRIB TO CAPITAL	7,196,550	0	0	0	(4,696,550)	2,500,000
85A6 CAPITAL CHARGES	3,006,450	0	0	0	217,760	3,224,210
85A7 HOUSING ASSETS	1,608,960	30,660	0	(11,200)	362,480	1,990,900
85A8 RENTS	(19,127,090)	0	62,000	0	346,390	(18,718,700)
85B2 INTEREST	1,829,810	0	0	0	(14,480)	1,815,330
85B4 MOVEMENT IN WORKING BALANCE	(3,762,145)	0	0	0	3,375,330	(386,815)
Net Cost	**0**	**247,920**	**132,000**	**(21,500)**	**(358,420)**	**0**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A1 - MANAGEMENT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	597,390	11,370	0	0	17,690	626,450
PREMISES	108,600	14,050	0	0	(12,430)	110,220
SUPPLIES & SERVICES	247,900	340	0	(10,300)	(5,280)	232,660
TRANSPORT	7,525	70	0	0	0	7,595
SUPPORT SERVICES	535,650	0	0	0	(64,670)	470,980
Total Expenditure	**1,497,065**	**25,830**	**0**	**(10,300)**	**(64,690)**	**1,447,905**
INCOME	(236,790)	(6,270)	0	0	32,160	(210,900)
Total Income	**(236,790)**	**(6,270)**	**0**	**0**	**32,160**	**(210,900)**
Net Expenditure	**1,260,275**	**19,560**	**0**	**(10,300)**	**(32,530)**	**1,237,005**
Represented By						
H004 GENERAL MANAGEMENT	879,235	10,480	0	(10,300)	(42,500)	836,915
H030 HRA CORPORATE RECHARGE	179,570	0	0	0	4,490	184,060
H031 OLDER PERSONS ACCOMMODATION	51,290	8,070	0	0	15,870	75,230
H047 TENANT PARTICIPATION & LIAISON	150,180	1,010	0	0	(10,390)	140,800
Net Cost	**1,260,275**	**19,560**	**0**	**(10,300)**	**(32,530)**	**1,237,005**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A2 - HOUSING CUSTOMERS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	770,940	20,110	0	0	(65,250)	725,800
PREMISES	305,370	23,220	0	0	(8,400)	320,190
SUPPLIES & SERVICES	109,260	90	0	0	1,330	110,680
TRANSPORT	27,960	220	0	0	(460)	27,720
SUPPORT SERVICES	599,520	0	0	0	84,460	683,980
CAPITAL CHARGES	0	0	0	0	0	0
Total Expenditure	**1,813,050**	**43,640**	**0**	**0**	**11,680**	**1,868,370**
INCOME	(459,930)	(12,430)	0	0	(24,340)	(496,700)
Total Income	**(459,930)**	**(12,430)**	**0**	**0**	**(24,340)**	**(496,700)**
Net Expenditure	**1,353,120**	**31,210**	**0**	**0**	**(12,660)**	**1,371,670**
Represented By						
H032 RTB SALES ADMINISTRATION	40,100	660	0	0	5,340	46,100
H041 LETTINGS & LEASEHOLD	299,530	5,170	0	0	2,780	307,480
H045 CUSTOMER RELATIONS	779,350	25,260	0	0	(25,190)	779,420
H046 INCOME RECOVERY	234,140	120	0	0	4,410	238,670
Net Cost	**1,353,120**	**31,210**	**0**	**0**	**(12,660)**	**1,371,670**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A3 - SUNDRY LANDS MAINTENANCE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PREMISES	470,110	11,410	70,000	0	(37,590)	513,930
SUPPORT SERVICES	214,780	0	0	0	30,900	245,680
Total Expenditure	**684,890**	**11,410**	**70,000**	**0**	**(6,690)**	**759,610**
INCOME	(123,180)	(3,700)	0	0	1,700	(125,180)
Total Income	**(123,180)**	**(3,700)**	**0**	**0**	**1,700**	**(125,180)**
Net Expenditure	**561,710**	**7,710**	**70,000**	**0**	**(4,990)**	**634,430**
Represented By						
H060 ESTATE MAINTENANCE	490,640	6,450	70,000	0	4,690	571,780
H061 GARDEN ASSISTANCE	161,050	3,960	0	0	(12,380)	152,630
H062 SUNDRY LANDS TRANSFER	(89,980)	(2,700)	0	0	2,700	(89,980)
Net Cost	**561,710**	**7,710**	**70,000**	**0**	**(4,990)**	**634,430**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A4 - REPAIR & MAINTENANCE PROGRAMME

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PREMISES	6,455,040	170,480	0	0	150,150	6,775,670
SUPPLIES & SERVICES	44,570	1,110	0	0	(45,680)	0
Total Expenditure	**6,499,610**	**171,590**	**0**	**0**	**104,470**	**6,775,670**
INCOME	(427,250)	(12,810)	0	0	(3,640)	(443,700)
Total Income	**(427,250)**	**(12,810)**	**0**	**0**	**(3,640)**	**(443,700)**
Net Expenditure	**6,072,360**	**158,780**	**0**	**0**	**100,830**	**6,331,970**
Represented By						
H049 RE-POINTING	50,000	0	0	0	0	50,000
H050 ASBESTOS REMOVAL	392,500	0	0	0	107,500	500,000
H051 GENERAL MAINTENANCE	1,515,300	52,920	0	0	16,560	1,584,780
H052 REPAIRS TO VOID PROPERTIES	1,195,550	41,840	0	0	(95,140)	1,142,250
H053 ELEC TESTING/REACTIVE	323,470	10,930	0	0	(50,790)	283,610
H056 SERVICE CONTRACTS	1,078,370	1,610	0	0	49,560	1,129,540
H057 LOW MAINT & PAINTING FLATS	1,237,400	43,310	0	0	(34,140)	1,246,570
H058 INTERNAL DECORATION PROG	235,200	7,060	0	0	77,960	320,220
H066 DAMP INGRESS REPAIRS	44,570	1,110	0	0	(45,680)	0
H068 DEVCO SITE CLEARANCE COSTS	0	0	0	0	75,000	75,000
Net Cost	**6,072,360**	**158,780**	**0**	**0**	**100,830**	**6,331,970**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A5 - REVENUE CONTRIBUTION TO CAPITAL

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PREMISES	7,196,550	0	0	0	(4,696,550)	2,500,000
Total Expenditure	**7,196,550**	**0**	**0**	**0**	**(4,696,550)**	**2,500,000**
Net Expenditure	**7,196,550**	**0**	**0**	**0**	**(4,696,550)**	**2,500,000**
Represented By						
H065 REVENUE CONTRIB TO CAPITAL	7,196,550	0	0	0	(4,696,550)	2,500,000
Net Cost	**7,196,550**	**0**	**0**	**0**	**(4,696,550)**	**2,500,000**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A6 - CAPITAL CHARGES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
CAPITAL CHARGES	3,006,450	0	0	0	217,760	3,224,210
Total Expenditure	**3,006,450**	**0**	**0**	**0**	**217,760**	**3,224,210**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**3,006,450**	**0**	**0**	**0**	**217,760**	**3,224,210**
Represented By						
H067 CAPITAL FINANCING COSTS	3,006,450	0	0	0	217,760	3,224,210
Net Cost	**3,006,450**	**0**	**0**	**0**	**217,760**	**3,224,210**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A7 - HOUSING ASSETS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,152,100	30,070	0	0	147,580	1,329,750
PREMISES	11,200	0	0	(11,200)	0	0
SUPPLIES & SERVICES	135,370	20	0	0	225,650	361,040
TRANSPORT	39,440	570	0	0	(3,020)	36,990
SUPPORT SERVICES	270,940	0	0	0	(7,730)	263,210
Total Expenditure	**1,609,050**	**30,660**	**0**	**(11,200)**	**362,480**	**1,990,990**
INCOME	(90)	0	0	0	0	(90)
Total Income	**(90)**	**0**	**0**	**0**	**0**	**(90)**
Net Expenditure	**1,608,960**	**30,660**	**0**	**(11,200)**	**362,480**	**1,990,900**
Represented By						
H040 ELECTRICIANS	184,000	4,120	0	0	(2,180)	185,940
H042 PLANNED WORKS	663,930	12,320	0	(11,200)	19,270	684,320
H044 REACTIVE REPAIRS	582,440	10,450	0	0	(19,450)	573,440
H048 HEALTH & SAFETY COMPLIANCE	178,590	3,770	0	0	114,840	297,200
H070 NEW BUILD SITE INVESTIGATIONS	0	0	0	0	250,000	250,000
Net Cost	**1,608,960**	**30,660**	**0**	**(11,200)**	**362,480**	**1,990,900**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85A8 - RENTS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
SUPPORT SERVICES	490	0	0	0	1,890	2,380
Total Expenditure	**490**	**0**	**0**	**0**	**1,890**	**2,380**
INCOME	(19,127,580)	0	62,000	0	344,500	(18,721,080)
Total Income	**(19,127,580)**	**0**	**62,000**	**0**	**344,500**	**(18,721,080)**
Net Expenditure	**(19,127,090)**	**0**	**62,000**	**0**	**346,390**	**(18,718,700)**
Represented By						
H080 DWELLINGS	(18,609,500)	0	0	0	350,000	(18,259,500)
H081 GARAGES AND OTHER PROPERTY	(517,590)	0	62,000	0	(3,610)	(459,200)
Net Cost	**(19,127,090)**	**0**	**62,000**	**0**	**346,390**	**(18,718,700)**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85B2 - INTEREST

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
SUPPORT SERVICES	20,750	0	0	0	520	21,270
CAPITAL CHARGES	1,979,560	0	0	0	0	1,979,560
Total Expenditure	**2,000,310**	**0**	**0**	**0**	**520**	**2,000,830**
INCOME	(170,500)	0	0	0	(15,000)	(185,500)
Total Income	**(170,500)**	**0**	**0**	**0**	**(15,000)**	**(185,500)**
Net Expenditure	**1,829,810**	**0**	**0**	**0**	**(14,480)**	**1,815,330**
Represented By						
H086 INTEREST ON MORTGAGES	(500)	0	0	0	0	(500)
H087 INTEREST ON BALANCES	(149,250)	0	0	0	(14,480)	(163,730)
H089 INTEREST ON DEBT	1,979,560	0	0	0	0	1,979,560
Net Cost	**1,829,810**	**0**	**0**	**0**	**(14,480)**	**1,815,330**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85B4 - MOVEMENT IN WORKING BALANCE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
INCOME	(3,762,145)	0	0	0	3,375,330	(386,815)
Total Income	**(3,762,145)**	**0**	**0**	**0**	**3,375,330**	**(386,815)**
Net Expenditure	**(3,762,145)**	**0**	**0**	**0**	**3,375,330**	**(386,815)**
Represented By						
H092 MOVEMENT IN WORKING BALANCE	(3,762,145)	0	0	0	3,375,330	(386,815)
Net Cost	**(3,762,145)**	**0**	**0**	**0**	**3,375,330**	**(386,815)**

SCRUTINY COMMITTEE - PEOPLE (HRA)

85B5 - COUNCIL OWN BUILD

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	27,890	710	0	0	70	28,670
PREMISES	17,530	480	0	0	(1,690)	16,320
SUPPLIES & SERVICES	200	0	0	0	0	200
TRANSPORT	370	0	0	0	0	370
SUPPORT SERVICES	4,900	0	0	0	70	4,970
CAPITAL CHARGES	22,370	0	0	0	1,170	23,540
Total Expenditure	**73,260**	**1,190**	**0**	**0**	**(380)**	**74,070**
INCOME	(73,260)	(160)	0	0	(650)	(74,070)
Total Income	**(73,260)**	**(160)**	**0**	**0**	**(650)**	**(74,070)**
Net Expenditure	**0**	**1,030**	**0**	**0**	**(1,030)**	**0**
Represented By						
H005 COB MANAGEMENT	32,670	710	0	0	130	33,510
H006 ROWAN HOUSE	(10,350)	0	0	0	120	(10,230)
H007 KNIGHTS PLACE	(58,400)	320	0	0	(960)	(59,040)
H008 INTEREST	6,070	0	0	0	(330)	5,740
H009 CAPITAL CHARGES	13,380	0	0	0	1,170	14,550
H010 COB MOVEMENT IN WORKING BAL	16,630	0	0	0	(1,160)	15,470
Net Cost	**0**	**1,030**	**0**	**0**	**(1,030)**	**0**

SCRUTINY COMMITTEE - PLACE

5PLACE - PLACE SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	12,142,460	317,160	(401,900)	0	408,845	12,466,565
PREMISES	3,346,075	153,090	(27,830)	0	128,270	3,599,605
SUPPLIES & SERVICES	3,615,385	7,720	(262,910)	0	65,250	3,425,445
TRANSPORT	1,402,020	64,340	3,000	0	(29,090)	1,440,270
SUPPORT SERVICES	387,640	0	0	0	17,030	404,670
CAPITAL CHARGES	6,356,030	0	0	0	(836,470)	5,519,560
Total Expenditure	**27,249,610**	**542,310**	**(689,640)**	**0**	**(246,165)**	**26,856,115**
INCOME	(17,883,580)	(207,900)	(714,680)	0	115,785	(18,690,375)
Total Income	**(17,883,580)**	**(207,900)**	**(714,680)**	**0**	**115,785**	**(18,690,375)**
Net Expenditure	**9,366,030**	**334,410**	**(1,404,320)**	**0**	**(130,380)**	**8,165,740**

SCRUTINY COMMITTEE - PLACE

5PLACE - PLACE SERVICES

Represented by	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
81A1 ENVIRONMENTAL PROTECTION	288,580	5,460	(12,810)	0	59,140	340,370
81A3 LICENCING,FOOD,HEALTH & SAFETY	231,130	2,680	0	0	26,390	260,200
81A4 PUBLIC SAFETY	315,730	4,110	(92,810)	0	3,290	230,320
81A6 PARKS & GREEN SPACES	1,294,380	25,990	(12,810)	0	305,020	1,612,580
81B2 CEMETERIES OPERATIONAL	4,840	3,170	0	0	61,100	69,110
81B&C BUSINESS & COMMERCIAL OPS	565,730	14,720	(40,000)	0	(540,450)	0
81D2 DOMESTIC REFUSE COLLECTION	2,081,240	53,420	(12,810)	0	(70,850)	2,051,000
81D4 STREET CLEANING	1,539,780	40,760	3,000	0	(61,730)	1,521,810
81D5 PUBLIC CONVENIENCES	257,530	7,780	(65,000)	0	170,670	370,980
81D6 CLEANSING CHARGEABLE SERVICES	(287,830)	(21,850)	0	0	(10,890)	(320,570)
81D7 EXTON ROAD OVERHEADS AND FLEET	249,500	6,490	(15,000)	0	(35,140)	205,850
81D8 RECYCLING	109,690	40,260	0	0	(17,980)	131,970
83A2 TRANSPORTATION	21,000	0	(21,000)	0	0	0
83A3 PARKING SERVICES	(5,526,960)	59,400	(700,000)	0	77,490	(6,090,070)
83A4 ECONOMIC DEVELOPMENT	387,300	7,990	(193,540)	0	38,420	240,170
83A5 CULTURE	295,970	1,360	(120,000)	0	(4,690)	172,640
83A6 TOURISM	356,855	5,420	0	0	(57,955)	304,320
83A8 DISTRICT HIGHWAYS & FOOTPATHS	256,580	7,930	0	0	34,500	299,010
83A9 BUILDING CONTROL	45,740	(2,290)	0	0	7,730	51,180
83B4 ENGINEERING/CONSTRUCTION SERVS	0	0	0	0	239,620	239,620
83B5 PLANNING SERVICES	378,880	5,700	(6,960)	0	74,100	451,720
83B6 CONSERVATION	4,920	0	0	0	0	4,920
83B7 ARCHAEOLOGICAL FIELD UNIT	1,670	130	0	0	(260)	1,540
83B8 MAJOR PROJECTS	30,000	0	0	0	0	30,000
83B9 MARKETS & HALLS	(459,365)	(15,810)	(12,800)	0	33,895	(454,080)
83C1 WATERWAYS	188,750	2,110	(14,220)	0	112,790	289,430
83C2 MUSEUM SERVICE	2,190,660	81,820	(87,560)	0	96,710	2,281,630
83C3 LEISURE & SPORT	4,441,910	(4,650)	0	0	(708,080)	3,729,180
83C7 ACTIVE & HEALTHY PEOPLE	101,820	2,310	0	0	36,780	140,910
Net Cost	**9,366,030**	**334,410**	**(1,404,320)**	**0**	**(130,380)**	**8,165,740**

SCRUTINY COMMITTEE - PLACE

81A1 - ENVIRONMENTAL PROTECTION

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	339,450	8,840	(12,810)	0	50,830	386,310
SUPPLIES & SERVICES	79,150	240	0	0	500	79,890
TRANSPORT	11,070	270	0	0	(130)	11,210
CAPITAL CHARGES	12,420	0	0	0	7,250	19,670
Total Expenditure	**442,090**	**9,350**	**(12,810)**	**0**	**58,450**	**497,080**
INCOME	(153,510)	(3,890)	0	0	690	(156,710)
Total Income	**(153,510)**	**(3,890)**	**0**	**0**	**690**	**(156,710)**
Net Expenditure	**288,580**	**5,460**	**(12,810)**	**0**	**59,140**	**340,370**
Represented By						
F001 GENERAL ENVIRONMENTAL SERVICES	176,650	4,020	(12,810)	0	9,940	177,800
F025 TECHNICAL SUPPORT/AGENDA 21	111,930	2,390	0	0	10,130	124,450
M309 BUSINESS CRIME REDUCTION UNIT	0	(950)	0	0	1,770	820
S078 CSP CO-ORDINATOR	0	0	0	0	37,300	37,300
Net Cost	**288,580**	**5,460**	**(12,810)**	**0**	**59,140**	**340,370**

SCRUTINY COMMITTEE - PLACE

81A3 - LICENCING,FOOD,HEALTH & SAFETY

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	504,340	13,140	0	0	24,320	541,800
PREMISES	18,730	30	0	0	0	18,760
SUPPLIES & SERVICES	40,940	0	0	0	0	40,940
TRANSPORT	3,870	30	0	0	0	3,900
SUPPORT SERVICES	31,820	0	0	0	1,570	33,390
Total Expenditure	**599,700**	**13,200**	**0**	**0**	**25,890**	**638,790**
INCOME	(368,570)	(10,520)	0	0	500	(378,590)
Total Income	**(368,570)**	**(10,520)**	**0**	**0**	**500**	**(378,590)**
Net Expenditure	**231,130**	**2,680**	**0**	**0**	**26,390**	**260,200**
Represented By						
F018 HEALTH EDUCATION	0	(480)	0	0	900	420
F019 HEALTH AND SAFETY AT WORK	86,630	2,110	0	0	1,900	90,640
F020 COMMERCIAL SECTION	235,500	5,890	0	0	(750)	240,640
F021 VEHICLES LICENSING	(6,280)	(2,330)	0	0	23,870	15,260
F022 PREMISES LICENSING	(84,720)	(2,510)	0	0	470	(86,760)
Net Cost	**231,130**	**2,680**	**0**	**0**	**26,390**	**260,200**

SCRUTINY COMMITTEE - PLACE

81A4 - PUBLIC SAFETY

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	400,340	10,370	(12,810)	0	(9,510)	388,390
PREMISES	32,890	3,090	0	0	910	36,890
SUPPLIES & SERVICES	127,660	150	(80,000)	0	1,110	48,920
TRANSPORT	15,410	450	0	0	(2,390)	13,470
CAPITAL CHARGES	112,150	0	0	0	(860)	111,290
Total Expenditure	**688,450**	**14,060**	**(92,810)**	**0**	**(10,740)**	**598,960**
INCOME	(372,720)	(9,950)	0	0	14,030	(368,640)
Total Income	**(372,720)**	**(9,950)**	**0**	**0**	**14,030**	**(368,640)**
Net Expenditure	**315,730**	**4,110**	**(92,810)**	**0**	**3,290**	**230,320**
Represented By						
F003 ENFORCEMENT TEAM	125,530	2,870	0	0	(12,490)	115,910
F005 CCTV CONTROL ROOM	387,370	8,340	(92,810)	0	(13,870)	289,030
F006 HOME CALL ALARM SERVICE	(197,170)	(7,100)	0	0	29,650	(174,620)
Net Cost	**315,730**	**4,110**	**(92,810)**	**0**	**3,290**	**230,320**

SCRUTINY COMMITTEE - PLACE

81A6 - PARKS & GREEN SPACES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	863,390	23,000	(12,810)	0	268,790	1,142,370
PREMISES	407,230	5,660	0	0	(7,590)	405,300
SUPPLIES & SERVICES	158,640	50	0	0	48,880	207,570
TRANSPORT	172,330	7,950	0	0	(2,620)	177,660
SUPPORT SERVICES	12,000	0	0	0	1,590	13,590
CAPITAL CHARGES	247,720	0	0	0	15,710	263,430
Total Expenditure	**1,861,310**	**36,660**	**(12,810)**	**0**	**324,760**	**2,209,920**
INCOME	(566,930)	(10,670)	0	0	(19,740)	(597,340)
Total Income	**(566,930)**	**(10,670)**	**0**	**0**	**(19,740)**	**(597,340)**
Net Expenditure	**1,294,380**	**25,990**	**(12,810)**	**0**	**305,020**	**1,612,580**
Represented By						
A077 RECHARGEABLE WORKS	0	320	0	0	(320)	0
F032 PARKS AND PLAYING FIELDS	600,670	16,050	(12,810)	0	43,280	647,190
F033 ARBORICULTURAL	109,370	(230)	0	0	83,180	192,320
F034 ALLOTMENTS	(12,810)	10	0	0	32,650	19,850
F035 PARKS AND OPEN SPACES M'MENT	(9,370)	2,510	0	0	46,920	40,060
F036 FACILITIES MANAGEMENT	2,030	2,040	0	0	19,120	23,190
F039 CHILDRENS PLAY AREAS	441,950	1,430	0	0	51,210	494,590
F040 UNADOPTED LAND	2,650	0	0	0	0	2,650
F041 HIGHWAYS	38,700	910	0	0	22,240	61,850
F142 BELLE ISLE DEPOT COSTS	25,940	1,460	0	0	20,830	48,230
F145 PARKS OPERATIONAL OVERHEADS	95,250	1,490	0	0	(14,090)	82,650
Net Cost	**1,294,380**	**25,990**	**(12,810)**	**0**	**305,020**	**1,612,580**

SCRUTINY COMMITTEE - PLACE

81B2 - BEREAVEMENT SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	146,170	3,810	0	0	59,990	209,970
PREMISES	50,900	1,770	0	0	2,780	55,450
SUPPLIES & SERVICES	27,490	0	0	0	21,500	48,990
TRANSPORT	49,170	2,050	0	0	(4,590)	46,630
CAPITAL CHARGES	6,390	0	0	0	300	6,690
Total Expenditure	**280,120**	**7,630**	**0**	**0**	**79,980**	**367,730**
INCOME	(275,280)	(4,460)	0	0	(18,880)	(298,620)
Total Income	**(275,280)**	**(4,460)**	**0**	**0**	**(18,880)**	**(298,620)**
Net Expenditure	**4,840**	**3,170**	**0**	**0**	**61,100**	**69,110**
Represented By						
C029 CEMETERIES - OPERATIONAL	269,810	7,620	0	0	58,970	336,400
F086 CEMETERIES	(249,310)	(4,450)	0	0	2,130	(251,630)
F087 EXETER CREMATORIUM	(15,660)	0	0	0	0	(15,660)
Net Cost	**4,840**	**3,170**	**0**	**0**	**61,100**	**69,110**

SCRUTINY COMMITTEE - PLACE

81B&C - BUSINESS & COMMERCIAL OPS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	552,260	14,550	(40,000)	0	(526,810)	0
SUPPLIES & SERVICES	9,270	0	0	0	(9,270)	0
TRANSPORT	4,200	170	0	0	(4,370)	0
Total Expenditure	**565,730**	**14,720**	**(40,000)**	**0**	**(540,450)**	**0**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**565,730**	**14,720**	**(40,000)**	**0**	**(540,450)**	**0**
Represented By						
T108 DEVELOPMENT TEAM	565,730	14,720	(40,000)	0	(540,450)	0
Net Cost	**565,730**	**14,720**	**(40,000)**	**0**	**(540,450)**	**0**

SCRUTINY COMMITTEE - PLACE

81D2 - DOMESTIC REFUSE COLLECTION

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,388,320	36,190	(12,810)	0	(7,010)	1,404,690
PREMISES	10,390	0	0	0	0	10,390
SUPPLIES & SERVICES	91,710	0	0	0	0	91,710
TRANSPORT	422,390	19,600	0	0	(4,090)	437,900
SUPPORT SERVICES	7,680	0	0	0	190	7,870
CAPITAL CHARGES	247,340	0	0	0	(61,550)	185,790
Total Expenditure	**2,167,830**	**55,790**	**(12,810)**	**0**	**(72,460)**	**2,138,350**
INCOME	(86,590)	(2,370)	0	0	1,610	(87,350)
Total Income	**(86,590)**	**(2,370)**	**0**	**0**	**1,610**	**(87,350)**
Net Expenditure	**2,081,240**	**53,420**	**(12,810)**	**0**	**(70,850)**	**2,051,000**
Represented By						
C050 REFUSE COLLECTION	2,025,390	51,530	(12,810)	0	(45,430)	2,018,680
C070 REACTIVE TEAM	55,850	1,890	0	0	(25,420)	32,320
Net Cost	**2,081,240**	**53,420**	**(12,810)**	**0**	**(70,850)**	**2,051,000**

SCRUTINY COMMITTEE - PLACE

81D4 - STREET CLEANING

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,360,310	35,470	0	0	(29,470)	1,366,310
SUPPLIES & SERVICES	70,950	0	0	0	0	70,950
TRANSPORT	240,650	11,020	3,000	0	(15,270)	239,400
SUPPORT SERVICES	21,210	0	0	0	240	21,450
CAPITAL CHARGES	93,540	0	0	0	(6,880)	86,660
Total Expenditure	**1,786,660**	**46,490**	**3,000**	**0**	**(51,380)**	**1,784,770**
INCOME	(246,880)	(5,730)	0	0	(10,350)	(262,960)
Total Income	**(246,880)**	**(5,730)**	**0**	**0**	**(10,350)**	**(262,960)**
Net Expenditure	**1,539,780**	**40,760**	**3,000**	**0**	**(61,730)**	**1,521,810**
Represented By						
C053 CAR PARK SWEEPING	0	(250)	0	0	250	0
C057 MECHANICAL SWEEPING	256,450	6,860	0	0	(263,310)	0
C058 CITY CENTRE SWEEPING	324,500	8,180	0	0	(332,680)	0
C059 OTHER STREET SWEEPING	743,090	19,500	3,000	0	553,230	1,318,820
C071 LITTER BINS	109,620	2,440	0	0	3,540	115,600
C074 GRAFFITI CLEANING	106,120	2,220	0	0	(20,950)	87,390
C078 BID CLEANSING PROJECT	0	1,810	0	0	(1,810)	0
Net Cost	**1,539,780**	**40,760**	**3,000**	**0**	**(61,730)**	**1,521,810**

SCRUTINY COMMITTEE - PLACE

81D5 - PUBLIC CONVENIENCES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	131,670	3,410	(45,500)	0	11,330	100,910
PREMISES	45,740	4,060	(16,500)	0	29,240	62,540
SUPPLIES & SERVICES	13,870	0	(3,000)	0	0	10,870
TRANSPORT	9,560	330	0	0	470	10,360
CAPITAL CHARGES	57,390	0	0	0	129,630	187,020
Total Expenditure	**258,230**	**7,800**	**(65,000)**	**0**	**170,670**	**371,700**
INCOME	(700)	(20)	0	0	0	(720)
Total Income	**(700)**	**(20)**	**0**	**0**	**0**	**(720)**
Net Expenditure	**257,530**	**7,780**	**(65,000)**	**0**	**170,670**	**370,980**
Represented By						
C046 PUBLIC CONVENIENCES	257,530	7,780	(65,000)	0	170,670	370,980
Net Cost	**257,530**	**7,780**	**(65,000)**	**0**	**170,670**	**370,980**

SCRUTINY COMMITTEE - PLACE

81D6 - CLEANSING CHARGEABLE SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	472,800	12,290	0	0	(21,060)	464,030
PREMISES	3,860	0	0	0	0	3,860
SUPPLIES & SERVICES	332,220	0	0	0	(50,000)	282,220
TRANSPORT	184,940	8,150	0	0	(1,540)	191,550
SUPPORT SERVICES	37,960	0	0	0	2,040	40,000
CAPITAL CHARGES	125,080	0	0	0	(37,940)	87,140
Total Expenditure	**1,156,860**	**20,440**	**0**	**0**	**(108,500)**	**1,068,800**
INCOME	(1,444,690)	(42,290)	0	0	97,610	(1,389,370)
Total Income	**(1,444,690)**	**(42,290)**	**0**	**0**	**97,610**	**(1,389,370)**
Net Expenditure	**(287,830)**	**(21,850)**	**0**	**0**	**(10,890)**	**(320,570)**
Represented By						
C052 SPECIAL COLLECTIONS	6,180	(180)	0	0	(7,180)	(1,180)
C054 TRADE REFUSE & RECYCLING	(200,030)	(18,020)	0	0	(3,900)	(221,950)
C072 GREEN WASTE COLLECTION SERVICE	(93,980)	(3,360)	0	0	(100)	(97,440)
C073 HOUSING CLEANSING ROUND	0	(290)	0	0	290	0
Net Cost	**(287,830)**	**(21,850)**	**0**	**0**	**(10,890)**	**(320,570)**

SCRUTINY COMMITTEE - PLACE

81D7 - EXTON ROAD OVERHEADS AND FLEET

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	227,080	5,710	0	0	(34,410)	198,380
PREMISES	40,240	1,820	0	0	180	42,240
SUPPLIES & SERVICES	33,570	10	(15,000)	0	0	18,580
TRANSPORT	7,810	280	0	0	360	8,450
CAPITAL CHARGES	22,260	0	0	0	(240)	22,020
Total Expenditure	**330,960**	**7,820**	**(15,000)**	**0**	**(34,110)**	**289,670**
INCOME	(81,460)	(1,330)	0	0	(1,030)	(83,820)
Total Income	**(81,460)**	**(1,330)**	**0**	**0**	**(1,030)**	**(83,820)**
Net Expenditure	**249,500**	**6,490**	**(15,000)**	**0**	**(35,140)**	**205,850**
Represented By						
C015 TRANSPORT MANAGEMENT	98,360	2,160	0	0	(10,420)	90,100
C044 ENVIRONMENT ADMIN TEAM	134,930	3,540	0	0	(25,870)	112,600
C045 CLEANSING OVERHEADS	40,110	(20)	(15,000)	0	40	25,130
C082 OAKWOOD HOUSE	(23,900)	810	0	0	1,110	(21,980)
Net Cost	**249,500**	**6,490**	**(15,000)**	**0**	**(35,140)**	**205,850**

SCRUTINY COMMITTEE - PLACE

81D8 - RECYCLING

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	822,330	21,410	0	0	(5,130)	838,610
PREMISES	93,710	8,860	0	0	1,210	103,780
SUPPLIES & SERVICES	204,090	960	0	0	0	205,050
TRANSPORT	206,600	10,510	0	0	(2,070)	215,040
CAPITAL CHARGES	57,300	0	0	0	(12,670)	44,630
Total Expenditure	**1,384,030**	**41,740**	**0**	**0**	**(18,660)**	**1,407,110**
INCOME	(1,274,340)	(1,480)	0	0	680	(1,275,140)
Total Income	**(1,274,340)**	**(1,480)**	**0**	**0**	**680**	**(1,275,140)**
Net Expenditure	**109,690**	**40,260**	**0**	**0**	**(17,980)**	**131,970**
Represented By						
C014 RECYCLING MANAGEMENT /STRATEGY	80,150	2,030	0	0	(370)	81,810
C024 MATERIALS, GOODS FOR RESALE	(958,930)	7,360	0	0	(840)	(952,410)
C025 MATERIALS RECLAMATION FACILITY	921,540	28,970	0	0	(36,290)	914,220
C026 RECYCLING ROUND	66,930	1,900	0	0	19,520	88,350
Net Cost	**109,690**	**40,260**	**0**	**0**	**(17,980)**	**131,970**

SCRUTINY COMMITTEE - PLACE

83A2 - TRANSPORTATION

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
SUPPLIES & SERVICES	21,000	0	(21,000)	0	0	0
Total Expenditure	**21,000**	**0**	**(21,000)**	**0**	**0**	**0**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**21,000**	**0**	**(21,000)**	**0**	**0**	**0**
Represented By						
M102 TRANSPORTATION INITIATIVES	21,000	0	(21,000)	0	0	0
Net Cost	**21,000**	**0**	**(21,000)**	**0**	**0**	**0**

SCRUTINY COMMITTEE - PLACE

83A3 - PARKING SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	543,810	14,070	0	0	31,790	589,670
PREMISES	1,273,060	53,220	0	0	102,820	1,429,100
SUPPLIES & SERVICES	190,640	1,870	0	0	34,490	227,000
TRANSPORT	14,810	630	0	0	(320)	15,120
SUPPORT SERVICES	145,520	0	0	0	5,340	150,860
CAPITAL CHARGES	329,660	0	0	0	(15,250)	314,410
Total Expenditure	**2,497,500**	**69,790**	**0**	**0**	**158,870**	**2,726,160**
INCOME	(8,024,460)	(10,390)	(700,000)	0	(81,380)	(8,816,230)
Total Income	**(8,024,460)**	**(10,390)**	**(700,000)**	**0**	**(81,380)**	**(8,816,230)**
Net Expenditure	**(5,526,960)**	**59,400**	**(700,000)**	**0**	**77,490**	**(6,090,070)**
Represented By						
M201 CAR PARKS	(5,601,300)	57,860	(700,000)	0	75,160	(6,168,280)
T107 CASH COLLECTION	74,340	1,540	0	0	2,330	78,210
Net Cost	**(5,526,960)**	**59,400**	**(700,000)**	**0**	**77,490**	**(6,090,070)**

SCRUTINY COMMITTEE - PLACE

83A4 - ECONOMIC DEVELOPMENT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	305,950	7,940	(193,540)	0	38,420	158,770
SUPPLIES & SERVICES	79,000	0	0	0	0	79,000
TRANSPORT	2,350	50	0	0	0	2,400
Total Expenditure	**387,300**	**7,990**	**(193,540)**	**0**	**38,420**	**240,170**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**387,300**	**7,990**	**(193,540)**	**0**	**38,420**	**240,170**
Represented By						
M301 GROWTH & ENTERPRISE	319,000	7,990	(193,540)	0	(830)	132,620
M303 ECONOMIC/PARTNER INITIATIVES	68,300	0	0	0	0	68,300
M314 EXETER CITY FUTURES	0	0	0	0	2,000	2,000
M315 BUILDING EXETER	0	0	0	0	37,250	37,250
Net Cost	**387,300**	**7,990**	**(193,540)**	**0**	**38,420**	**240,170**

SCRUTINY COMMITTEE - PLACE

83A5 - CULTURE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	51,630	1,360	0	0	(4,690)	48,300
SUPPLIES & SERVICES	244,270	0	(120,000)	0	0	124,270
TRANSPORT	70	0	0	0	0	70
Total Expenditure	**295,970**	**1,360**	**(120,000)**	**0**	**(4,690)**	**172,640**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**295,970**	**1,360**	**(120,000)**	**0**	**(4,690)**	**172,640**
Represented By						
M313 RUGBY 7s	100,000	0	(100,000)	0	0	0
M401 ARTS & EVENTS ADMINISTRATION	52,130	1,360	0	0	(4,690)	48,800
M402 ARTS & EVENTS	80,490	0	0	0	0	80,490
M410 RESPECT FESTIVAL	20,000	0	(20,000)	0	0	0
M414 ARTS & EVENTS GRANTS	43,350	0	0	0	0	43,350
Net Cost	**295,970**	**1,360**	**(120,000)**	**0**	**(4,690)**	**172,640**

SCRUTINY COMMITTEE - PLACE

83A6 - TOURISM

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	350,440	9,150	0	0	(51,660)	307,930
PREMISES	80,775	3,030	0	0	2,970	86,775
SUPPLIES & SERVICES	235,300	0	0	0	(1,800)	233,500
TRANSPORT	3,550	90	0	0	410	4,050
CAPITAL CHARGES	3,800	0	0	0	0	3,800
Total Expenditure	**673,865**	**12,270**	**0**	**0**	**(50,080)**	**636,055**
INCOME	(317,010)	(6,850)	0	0	(7,875)	(331,735)
Total Income	**(317,010)**	**(6,850)**	**0**	**0**	**(7,875)**	**(331,735)**
Net Expenditure	**356,855**	**5,420**	**0**	**0**	**(57,955)**	**304,320**
Represented By						
M501 TOURISM ADMINISTRATION	99,610	2,580	0	0	(48,230)	53,960
M502 TOURISM	61,030	0	0	0	0	61,030
M503 EXETER VISITOR INFORMATION	114,640	(170)	0	0	2,980	117,450
M504 UNDERGROUND PASSAGES	64,880	1,550	0	0	(1,730)	64,700
M505 CUSTOM HOUSE VISITOR CENTRE	(915)	1,210	0	0	(6,775)	(6,480)
M506 TOUR GUIDES	17,610	250	0	0	(4,200)	13,660
Net Cost	**356,855**	**5,420**	**0**	**0**	**(57,955)**	**304,320**

SCRUTINY COMMITTEE - PLACE

83A8 - DISTRICT HIGHWAYS & FOOTPATHS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PREMISES	194,650	8,220	0	0	(3,500)	199,370
CAPITAL CHARGES	71,670	0	0	0	38,000	109,670
Total Expenditure	**266,320**	**8,220**	**0**	**0**	**34,500**	**309,040**
INCOME	(9,740)	(290)	0	0	0	(10,030)
Total Income	**(9,740)**	**(290)**	**0**	**0**	**0**	**(10,030)**
Net Expenditure	**256,580**	**7,930**	**0**	**0**	**34,500**	**299,010**
Represented By						
M621 FOOTPATHS MAINT - ASSETS	59,380	0	0	0	0	59,380
M622 SIGNS & SUNDRIES - ASSETS	75,420	0	0	0	38,000	113,420
M623 STREET NAMING - ASSETS	(3,590)	(290)	0	0	0	(3,880)
M624 STREET LIGHTING - ASSETS	44,990	8,220	0	0	(3,500)	49,710
M631 LAND DRAINAGE WATER C - ASSETS	80,380	0	0	0	0	80,380
Net Cost	**256,580**	**7,930**	**0**	**0**	**34,500**	**299,010**

SCRUTINY COMMITTEE - PLACE

83A9 - BUILDING CONTROL

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	381,630	10,420	0	0	(8,620)	383,430
SUPPLIES & SERVICES	40,630	10	0	0	(1,000)	39,640
TRANSPORT	8,330	30	0	0	0	8,360
SUPPORT SERVICES	78,510	0	0	0	3,460	81,970
Total Expenditure	**509,100**	**10,460**	**0**	**0**	**(6,160)**	**513,400**
INCOME	(463,360)	(12,750)	0	0	13,890	(462,220)
Total Income	**(463,360)**	**(12,750)**	**0**	**0**	**13,890**	**(462,220)**
Net Expenditure	**45,740**	**(2,290)**	**0**	**0**	**7,730**	**51,180**
Represented By						
M011 LAND CHARGES	0	(820)	0	0	820	0
M701 BUILDING CONTROL FEE EARNING	0	(2,600)	0	0	2,600	0
M702 BUILDING CONTROL ADVICE	45,740	1,130	0	0	4,310	51,180
Net Cost	**45,740**	**(2,290)**	**0**	**0**	**7,730**	**51,180**

SCRUTINY COMMITTEE - PLACE

83B4 - ENGINEERING/CONSTRUCTION SERVS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	0	0	0	0	226,070	226,070
SUPPLIES & SERVICES	0	0	0	0	9,270	9,270
TRANSPORT	0	0	0	0	4,280	4,280
Total Expenditure	**0**	**0**	**0**	**0**	**239,620**	**239,620**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**0**	**0**	**0**	**0**	**239,620**	**239,620**
Represented By						
T106 ENGINEERING & CONSTRUCTION	0	0	0	0	239,620	239,620
Net Cost	**0**	**0**	**0**	**0**	**239,620**	**239,620**

SCRUTINY COMMITTEE - PLACE

83B5 - PLANNING SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	975,190	25,450	(6,960)	0	198,310	1,191,990
SUPPLIES & SERVICES	89,610	40	0	0	51,810	141,460
TRANSPORT	3,460	100	0	0	2,770	6,330
SUPPORT SERVICES	22,990	0	0	0	0	22,990
Total Expenditure	**1,091,250**	**25,590**	**(6,960)**	**0**	**252,890**	**1,362,770**
INCOME	(712,370)	(19,890)	0	0	(178,790)	(911,050)
Total Income	**(712,370)**	**(19,890)**	**0**	**0**	**(178,790)**	**(911,050)**
Net Expenditure	**378,880**	**5,700**	**(6,960)**	**0**	**74,100**	**451,720**
Represented By						
M801 PLANNING	348,640	4,910	(6,960)	0	(550)	346,040
M808 COMMUNITY INFRASTRUCTURE LEVY	30,240	790	0	0	64,350	95,380
M810 BUILDING NEIGHBOURHOODS TEAM	0	0	0	0	10,300	10,300
Net Cost	**378,880**	**5,700**	**(6,960)**	**0**	**74,100**	**451,720**

SCRUTINY COMMITTEE - PLACE

83B6 - CONSERVATION

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
CAPITAL CHARGES	4,920	0	0	0	0	4,920
Total Expenditure	**4,920**	**0**	**0**	**0**	**0**	**4,920**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**4,920**	**0**	**0**	**0**	**0**	**4,920**
Represented By						
M811 CONSERVATION/BUILDING GRANTS	4,920	0	0	0	0	4,920
Net Cost	**4,920**	**0**	**0**	**0**	**0**	**4,920**

SCRUTINY COMMITTEE - PLACE

83B7 - ARCHAEOLOGICAL FIELD UNIT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,670	130	0	0	(260)	1,540
Total Expenditure	**1,670**	**130**	**0**	**0**	**(260)**	**1,540**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**1,670**	**130**	**0**	**0**	**(260)**	**1,540**
Represented By						
C128 AFU ARCHIVE & RESDIUAL COSTS	1,670	130	0	0	(260)	1,540
Net Cost	**1,670**	**130**	**0**	**0**	**(260)**	**1,540**

SCRUTINY COMMITTEE - PLACE

83B8 - MAJOR PROJECTS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
SUPPLIES & SERVICES	30,000	0	0	0	0	30,000
Total Expenditure	**30,000**	**0**	**0**	**0**	**0**	**30,000**
INCOME	0	0	0	0	0	0
Total Income	**0**	**0**	**0**	**0**	**0**	**0**
Net Expenditure	**30,000**	**0**	**0**	**0**	**0**	**30,000**
Represented By						
M821 MAJOR PROJECTS	30,000	0	0	0	0	30,000
Net Cost	**30,000**	**0**	**0**	**0**	**0**	**30,000**

SCRUTINY COMMITTEE - PLACE

83B9 - MARKETS & HALLS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	386,210	10,040	(12,800)	0	(12,985)	370,465
PREMISES	203,280	11,850	0	0	(8,150)	206,980
SUPPLIES & SERVICES	585,235	350	0	0	8,760	594,345
TRANSPORT	2,570	140	0	0	570	3,280
SUPPORT SERVICES	1,500	0	0	0	190	1,690
CAPITAL CHARGES	173,550	0	0	0	(10,370)	163,180
Total Expenditure	**1,352,345**	**22,380**	**(12,800)**	**0**	**(21,985)**	**1,339,940**
INCOME	(1,811,710)	(38,190)	0	0	55,880	(1,794,020)
Total Income	**(1,811,710)**	**(38,190)**	**0**	**0**	**55,880**	**(1,794,020)**
Net Expenditure	**(459,365)**	**(15,810)**	**(12,800)**	**0**	**33,895**	**(454,080)**
Represented By						
C101 LIVESTOCK/MATFORD CENTRE	(442,265)	(5,370)	0	0	225	(447,410)
C102 MARKETS	(5,870)	(270)	0	0	3,440	(2,700)
C103 EXETER CORN EXCHANGE	(11,230)	(10,170)	(12,800)	0	30,230	(3,970)
Net Cost	**(459,365)**	**(15,810)**	**(12,800)**	**0**	**33,895**	**(454,080)**

SCRUTINY COMMITTEE - PLACE

83C1 - WATERWAYS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	191,890	4,920	(14,220)	0	94,460	277,050
PREMISES	163,700	2,140	0	0	(80)	165,760
SUPPLIES & SERVICES	53,400	40	0	0	500	53,940
TRANSPORT	28,320	2,130	0	0	(470)	29,980
CAPITAL CHARGES	34,420	0	0	0	18,380	52,800
Total Expenditure	**471,730**	**9,230**	**(14,220)**	**0**	**112,790**	**579,530**
INCOME	(282,980)	(7,120)	0	0	0	(290,100)
Total Income	**(282,980)**	**(7,120)**	**0**	**0**	**0**	**(290,100)**
Net Expenditure	**188,750**	**2,110**	**(14,220)**	**0**	**112,790**	**289,430**
Represented By						
F029 RIVER EXE	90,690	1,550	(14,220)	0	9,690	87,710
F030 CANAL	98,060	560	0	0	103,100	201,720
Net Cost	**188,750**	**2,110**	**(14,220)**	**0**	**112,790**	**289,430**

SCRUTINY COMMITTEE - PLACE

83C2 - MUSEUM SERVICE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,557,440	40,630	(37,640)	0	440	1,560,870
PREMISES	669,650	47,480	(11,330)	0	10,600	716,400
SUPPLIES & SERVICES	568,240	810	(23,910)	0	(320)	544,820
TRANSPORT	9,430	330	0	0	(90)	9,670
SUPPORT SERVICES	0	0	0	0	320	320
CAPITAL CHARGES	357,280	0	0	0	85,760	443,040
Total Expenditure	**3,162,040**	**89,250**	**(72,880)**	**0**	**96,710**	**3,275,120**
INCOME	(971,380)	(7,430)	(14,680)	0	0	(993,490)
Total Income	**(971,380)**	**(7,430)**	**(14,680)**	**0**	**0**	**(993,490)**
Net Expenditure	**2,190,660**	**81,820**	**(87,560)**	**0**	**96,710**	**2,281,630**
Represented By						
F044 RAMM	2,060,300	71,470	(77,220)	0	119,170	2,173,720
F046 ST NICHOLAS PRIORY	38,630	500	(9,340)	0	(27,930)	1,860
F048 CONSERVATION LABORATORY	54,060	1,100	(1,000)	0	1,850	56,010
F050 MUSEUM PROJECTS	0	2,160	0	0	26,070	28,230
F080 THE ARK MUSEUM STORE, EXTON RD	49,930	2,170	0	0	(570)	51,530
F082 MUSEUM SHOP	(12,260)	(4,310)	0	0	2,790	(13,780)
F088 MUSEUM NPO	0	8,730	0	0	(24,670)	(15,940)
Net Cost	**2,190,660**	**81,820**	**(87,560)**	**0**	**96,710**	**2,281,630**

SCRUTINY COMMITTEE - PLACE

83C3 - LEISURE & SPORT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	97,520	2,550	0	0	18,930	119,000
PREMISES	57,270	1,860	0	0	(3,120)	56,010
SUPPLIES & SERVICES	277,300	3,190	0	0	(49,180)	231,310
TRANSPORT	1,130	30	0	0	0	1,160
SUPPORT SERVICES	28,450	0	0	0	2,090	30,540
CAPITAL CHARGES	4,399,140	0	0	0	(985,740)	3,413,400
Total Expenditure	**4,860,810**	**7,630**	**0**	**0**	**(1,017,020)**	**3,851,420**
INCOME	(418,900)	(12,280)	0	0	308,940	(122,240)
Total Income	**(418,900)**	**(12,280)**	**0**	**0**	**308,940**	**(122,240)**
Net Expenditure	**4,441,910**	**(4,650)**	**0**	**0**	**(708,080)**	**3,729,180**
Represented By						
F051 NORTHBROOK POOL	88,570	1,490	0	0	(3,440)	86,620
F052 CLIFTON HILL GOLF RANGE	(7,630)	0	0	0	310	(7,320)
F053 CLIFTON HILL SPORTS CENTRE	110,700	(2,480)	0	0	122,950	231,170
F054 WONFORD SPORTS CENTRE	(11,040)	(2,210)	0	0	740	(12,510)
F055 EXETER ARENA	160,140	1,600	0	0	6,700	168,440
F056 PYRAMIDS SWIM & LEISURE CENTRE	3,563,990	500	0	0	(1,076,910)	2,487,580
F057 NORTHBROOK GOLF COURSE	40,610	250	0	0	1,380	42,240
F058 LEISURE FACILITIES CONTRACT	36,920	950	0	0	4,090	41,960
F062 ISCA CENTRE	55,800	(180)	0	0	960	56,580
F065 RIVERSIDE LEISURE CENTRE	196,580	(6,100)	0	0	265,420	455,900
F078 SSP POOL - OPERATORS TENDER	147,270	1,530	0	0	(280)	148,520
F079 ST SIDWELL'S POINT POOL COMMS	60,000	0	0	0	(30,000)	30,000
Net Cost	**4,441,910**	**(4,650)**	**0**	**0**	**(708,080)**	**3,729,180**

SCRUTINY COMMITTEE - PLACE

83C7 - ACTIVE & HEALTHY PEOPLE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	90,620	2,310	0	0	96,780	189,710
SUPPLIES & SERVICES	11,200	0	0	0	0	11,200
Total Expenditure	**101,820**	**2,310**	**0**	**0**	**96,780**	**200,910**
INCOME	0	0	0	0	(60,000)	(60,000)
Total Income	**0**	**0**	**0**	**0**	**(60,000)**	**(60,000)**
Net Expenditure	**101,820**	**2,310**	**0**	**0**	**36,780**	**140,910**
Represented By						
F028 GET ACTIVE EXETER	0	0	0	0	(60,000)	(60,000)
F067 ACTIVE & HEALTHY PEOPLE	101,820	2,310	0	0	16,660	120,790
F089 SPORT ENGLAND LDP	0	0	0	0	80,120	80,120
Net Cost	**101,820**	**2,310**	**0**	**0**	**36,780**	**140,910**

SCRUTINY COMMITTEE - CORPORATE

5CORP - CORPORATE SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	6,894,290	137,910	(226,610)	0	58,550	6,864,140
PREMISES	1,360,400	31,720	0	0	21,070	1,413,190
SUPPLIES & SERVICES	3,912,180	10,090	(410,000)	0	117,170	3,629,440
TRANSPORT	26,160	880	0	0	(170)	26,870
SUPPORT SERVICES	421,790	0	0	0	3,330	425,120
CAPITAL CHARGES	353,270	0	0	0	(9,440)	343,830
Total Expenditure	**12,968,090**	**180,600**	**(636,610)**	**0**	**190,510**	**12,702,590**
INCOME	(5,571,330)	(15,350)	(79,000)	0	(87,680)	(5,753,360)
Total Income	**(5,571,330)**	**(15,350)**	**(79,000)**	**0**	**(87,680)**	**(5,753,360)**
Net Expenditure	**7,396,760**	**165,250**	**(715,610)**	**0**	**102,830**	**6,949,230**

SCRUTINY COMMITTEE - CORPORATE

5CORP - CORPORATE SERVICES

Represented By						
83A1 CORPORATE PROPERTY - ESTATES	(2,701,900)	12,420	0	0	(6,940)	(2,696,420)
83C4 PROPERTIES	(23,850)	370	0	0	(5,110)	(28,590)
83C5 CORPORATE PROPERTY - ASSETS	1,088,770	11,070	0	0	18,360	1,118,200
83C6 CORPORATE PROPERTY - ENERGY	98,630	2,890	0	0	(3,910)	97,610
86A2 ELECTIONS & ELECTORAL REG	374,760	7,190	0	0	(9,460)	372,490
86A3 CORPORATE	(13,900)	(6,220)	(15,000)	0	1,000	(34,120)
86A4 CIVIC CEREMONIALS	208,700	5,670	(5,000)	0	(2,280)	207,090
86A5 DEMOCRATIC REPRESENTATION	647,540	15,420	(73,000)	0	5,140	595,100
86A6 GRANTS/CENT SUPP/CONSULTATION	1,502,000	13,240	(398,960)	0	104,360	1,220,640
86A7 UNAPPORTIONABLE OVERHEADS	1,507,310	7,270	0	0	600	1,515,180
86B1 FINANCIAL SERVICES	520,200	14,620	(14,930)	0	46,370	566,260
86B2 INTERNAL AUDIT	94,460	2,870	0	0	(400)	96,930
86B3 HUMAN RESOURCES	605,690	10,810	(14,220)	0	(1,620)	600,660
86B4 LEGAL SERVICES	202,790	12,120	(2,500)	0	2,940	215,350
86B5 CORPORATE SUPPORT	753,030	30,250	(45,000)	0	(62,390)	675,890
86B6 IT SERVICES	1,664,240	(830)	(50,000)	0	129,020	1,742,430
86B7 STRATEGIC MANAGEMENT	787,060	20,630	(97,000)	0	(48,890)	661,800
86B8 PROCUREMENT	81,230	5,460	0	0	(63,960)	22,730
Net Cost	**7,396,760**	**165,250**	**(715,610)**	**0**	**102,830**	**6,949,230**

CORPORATE SERVICES

83A1 - CORPORATE PROPERTY - ESTATES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	339,540	8,840	0	0	3,270	351,650
PREMISES	172,320	5,690	0	0	(6,900)	171,110
SUPPLIES & SERVICES	15,340	50	0	0	(320)	15,070
TRANSPORT	800	10	0	0	0	810
SUPPORT SERVICES	390,310	0	0	0	6,580	396,890
CAPITAL CHARGES	128,150	0	0	0	(2,440)	125,710
Total Expenditure	**1,046,460**	**14,590**	**0**	**0**	**190**	**1,061,240**
INCOME	(3,748,360)	(2,170)	0	0	(7,130)	(3,757,660)
Total Income	**(3,748,360)**	**(2,170)**	**0**	**0**	**(7,130)**	**(3,757,660)**
Net Expenditure	**(2,701,900)**	**12,420**	**0**	**0**	**(6,940)**	**(2,696,420)**
Represented By						
M001 COMMERCIAL PROPERTIES	(1,593,650)	3,640	0	0	15,340	(1,574,670)
M002 MISCELLANEOUS PROPERTIES	(763,970)	(10)	0	0	21,000	(742,980)
M003 MARSH BARTON/PINHOE ESTATES	(151,630)	(350)	0	0	19,500	(132,480)
M004 BRADNINCH PLACE	(53,140)	730	0	0	(640)	(53,050)
M006 ST GEORGES RETAIL UNITS	(266,780)	70	0	0	(2,960)	(269,670)
M009 ESTATES OPERATIONAL PROPS	17,060	0	0	0	(57,610)	(40,550)
M010 ASSET IMP & MAINTENANCE FUND	26,000	0	0	0	0	26,000
T104 ESTATE SERVICES	326,060	8,340	0	0	3,270	337,670
U104 CORP PROP - ESTATES RECHARGE	(241,850)	0	0	0	(4,840)	(246,690)
Net Cost	**(2,701,900)**	**12,420**	**0**	**0**	**(6,940)**	**(2,696,420)**

SCRUTINY COMMITTEE - CORPORATE

83C4 - PROPERTIES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PREMISES	5,260	370	0	0	1,580	7,210
SUPPLIES & SERVICES	490	0	0	0	(490)	0
SUPPORT SERVICES	0	0	0	0	490	490
CAPITAL CHARGES	24,520	0	0	0	310	24,830
Total Expenditure	**30,270**	**370**	**0**	**0**	**1,890**	**32,530**
INCOME	(54,120)	0	0	0	(7,000)	(61,120)
Total Income	**(54,120)**	**0**	**0**	**0**	**(7,000)**	**(61,120)**
Net Expenditure	**(23,850)**	**370**	**0**	**0**	**(5,110)**	**(28,590)**
Represented By						
F068 MISCELLANEOUS PROPERTIES	(23,850)	370	0	0	(5,110)	(28,590)
Net Cost	**(23,850)**	**370**	**0**	**0**	**(5,110)**	**(28,590)**

SCRUTINY COMMITTEE - CORPORATE

83C5 - CORPORATE PROPERTY - ASSETS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	401,600	10,470	0	0	600	412,670
PREMISES	713,990	250	0	0	18,880	733,120
SUPPLIES & SERVICES	11,350	0	0	0	0	11,350
TRANSPORT	9,700	350	0	0	340	10,390
SUPPORT SERVICES	2,810	0	0	0	70	2,880
CAPITAL CHARGES	900	0	0	0	(510)	390
Total Expenditure	**1,140,350**	**11,070**	**0**	**0**	**19,380**	**1,170,800**
INCOME	(51,580)	0	0	0	(1,020)	(52,600)
Total Income	**(51,580)**	**0**	**0**	**0**	**(1,020)**	**(52,600)**
Net Expenditure	**1,088,770**	**11,070**	**0**	**0**	**18,360**	**1,118,200**
Represented By						
M015 PROPERTY MAINTENANCE	711,170	0	0	0	21,340	732,510
T270 CORPORATE PROPERTY ASSETS	341,430	8,690	0	0	2,060	352,180
T278 PROPERTY ASSETS - BUILDERS	87,750	2,380	0	0	(4,020)	86,110
U110 CORP PROP - ASSETS RECHARGE	(51,580)	0	0	0	(1,020)	(52,600)
Net Cost	**1,088,770**	**11,070**	**0**	**0**	**18,360**	**1,118,200**

SCRUTINY COMMITTEE - CORPORATE

83C6 - CORPORATE PROPERTY - ENERGY

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	107,880	2,890	0	0	(5,750)	105,020
SUPPLIES & SERVICES	8,200	0	0	0	0	8,200
Total Expenditure	**116,080**	**2,890**	**0**	**0**	**(5,750)**	**113,220**
INCOME	(17,450)	0	0	0	1,840	(15,610)
Total Income	**(17,450)**	**0**	**0**	**0**	**1,840**	**(15,610)**
Net Expenditure	**98,630**	**2,890**	**0**	**0**	**(3,910)**	**97,610**
Represented By						
M020 GREEN ACCORD	0	240	0	0	(240)	0
T279 CORPORATE ENERGY TEAM	109,100	2,650	0	0	(3,460)	108,290
U109 CORP ENERGY TEAM RECHARGE	(10,470)	0	0	0	(210)	(10,680)
Net Cost	**98,630**	**2,890**	**0**	**0**	**(3,910)**	**97,610**

SCRUTINY COMMITTEE - CORPORATE

86A2 - ELECTIONS & ELECTORAL REG

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	285,590	7,170	0	0	(1,810)	290,950
PREMISES	6,780	100	0	0	13,750	20,630
SUPPLIES & SERVICES	85,090	0	0	0	8,600	93,690
Total Expenditure	**377,460**	**7,270**	**0**	**0**	**20,540**	**405,270**
INCOME	(2,700)	(80)	0	0	(30,000)	(32,780)
Total Income	**(2,700)**	**(80)**	**0**	**0**	**(30,000)**	**(32,780)**
Net Expenditure	**374,760**	**7,190**	**0**	**0**	**(9,460)**	**372,490**
Represented By						
S010 ELECTORAL REGISTRATION	214,760	3,750	0	0	(41,240)	177,270
S011 DISTRICT COUNCIL ELECTIONS	160,000	3,440	0	0	31,780	195,220
Net Cost	**374,760**	**7,190**	**0**	**0**	**(9,460)**	**372,490**

SCRUTINY COMMITTEE - CORPORATE

86A3 - CORPORATE

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,600	40	0	0	0	1,640
SUPPLIES & SERVICES	193,100	0	(15,000)	0	0	178,100
Total Expenditure	**194,700**	**40**	**(15,000)**	**0**	**0**	**179,740**
INCOME	(208,600)	(6,260)	0	0	1,000	(213,860)
Total Income	**(208,600)**	**(6,260)**	**0**	**0**	**1,000**	**(213,860)**
Net Expenditure	**(13,900)**	**(6,220)**	**(15,000)**	**0**	**1,000**	**(34,120)**
Represented By						
S015 CORPORATE COSTS	(34,650)	(5,600)	(15,000)	0	900	(54,350)
S066 TREASURY MANAGEMENT	20,750	(620)	0	0	100	20,230
Net Cost	**(13,900)**	**(6,220)**	**(15,000)**	**0**	**1,000**	**(34,120)**

SCRUTINY COMMITTEE - CORPORATE

86A4 - CIVIC CEREMONIALS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	139,250	3,640	0	0	1,760	144,650
PREMISES	31,410	1,650	0	0	(3,970)	29,090
SUPPLIES & SERVICES	53,680	60	(5,000)	0	0	48,740
TRANSPORT	6,540	320	0	0	(70)	6,790
CAPITAL CHARGES	57,820	0	0	0	0	57,820
Total Expenditure	**288,700**	**5,670**	**(5,000)**	**0**	**(2,280)**	**287,090**
INCOME	(80,000)	0	0	0	0	(80,000)
Total Income	**(80,000)**	**0**	**0**	**0**	**0**	**(80,000)**
Net Expenditure	**208,700**	**5,670**	**(5,000)**	**0**	**(2,280)**	**207,090**
Represented By						
S036 GUILDHALL CHAMBERS	100,890	3,880	0	0	(2,960)	101,810
S037 MAYORALTY	71,890	1,590	(2,000)	0	770	72,250
S042 PUBLIC CELEBRATIONS & TWINNING	35,920	200	(3,000)	0	(90)	33,030
Net Cost	**208,700**	**5,670**	**(5,000)**	**0**	**(2,280)**	**207,090**

SCRUTINY COMMITTEE - CORPORATE

86A5 - DEMOCRATIC REPRESENTATION

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	266,660	6,940	(39,000)	0	7,430	242,030
SUPPLIES & SERVICES	381,930	8,520	0	0	(2,290)	388,160
TRANSPORT	1,950	50	0	0	0	2,000
Total Expenditure	**650,540**	**15,510**	**(39,000)**	**0**	**5,140**	**632,190**
INCOME	(3,000)	(90)	(34,000)	0	0	(37,090)
Total Income	**(3,000)**	**(90)**	**(34,000)**	**0**	**0**	**(37,090)**
Net Expenditure	**647,540**	**15,420**	**(73,000)**	**0**	**5,140**	**595,100**
Represented By						
S016 DEMOCRATIC COSTS	21,510	0	0	0	(2,290)	19,220
S046 MEMBERS EXPENSES	367,560	8,800	0	0	(50)	376,310
T083 MEMBER SERVICES	258,470	6,620	(73,000)	0	7,480	199,570
Net Cost	**647,540**	**15,420**	**(73,000)**	**0**	**5,140**	**595,100**

SCRUTINY COMMITTEE - CORPORATE

86A6 - GRANTS/CENT SUPP/CONSULTATION

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	538,830	13,980	(58,960)	0	94,690	588,540
SUPPLIES & SERVICES	1,070,230	500	(340,000)	0	10,900	741,630
TRANSPORT	1,100	20	0	0	0	1,120
Total Expenditure	**1,610,160**	**14,500**	**(398,960)**	**0**	**105,590**	**1,331,290**
INCOME	(108,160)	(1,260)	0	0	(1,230)	(110,650)
Total Income	**(108,160)**	**(1,260)**	**0**	**0**	**(1,230)**	**(110,650)**
Net Expenditure	**1,502,000**	**13,240**	**(398,960)**	**0**	**104,360**	**1,220,640**
Represented By						
S050 GRANTS AND CONTRIBUTIONS	705,260	0	(290,000)	0	0	415,260
T061 DIGITAL SERVICES	150,020	3,870	(14,220)	0	6,125	145,795
T082 EXECUTIVE SUPPORT UNIT	198,130	5,330	(44,740)	0	(31,455)	127,265
T084 COMMUNICATIONS	159,460	1,020	(50,000)	0	372,495	482,975
T085 EMERGENCY PLANNING	17,670	310	0	0	(340)	17,640
T086 COMMUNITY INCLUSION & INVOLV'T	86,160	2,220	0	0	1,625	90,005
T087 POLICY & COMMUNICATIONS RECHARGE	(57,610)	0	0	0	(690)	(58,300)
T088 COMMS & MARKETING ACTIVITY	242,910	490	0	0	(243,400)	0
T413 PANACEA	0	0	0	0	0	0
Net Cost	**1,502,000**	**13,240**	**(398,960)**	**0**	**104,360**	**1,220,640**

SCRUTINY COMMITTEE - CORPORATE

86A7 - UNAPPORTIONABLE OVERHEADS

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	1,615,680	7,270	0	0	0	1,622,950
SUPPORT SERVICES	23,930	0	0	0	600	24,530
Total Expenditure	**1,639,610**	**7,270**	**0**	**0**	**600**	**1,647,480**
INCOME	(132,300)	0	0	0	0	(132,300)
Total Income	**(132,300)**	**0**	**0**	**0**	**0**	**(132,300)**
Net Expenditure	**1,507,310**	**7,270**	**0**	**0**	**600**	**1,515,180**
Represented By						
S051 UNALLOCATED CENTRAL COSTS	23,930	0	0	0	600	24,530
S056 PENSION SCH - PAST SERV COSTS	1,483,380	7,270	0	0	0	1,490,650
Net Cost	**1,507,310**	**7,270**	**0**	**0**	**600**	**1,515,180**

SCRUTINY COMMITTEE - CORPORATE

86B1 - FINANCIAL SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	678,910	17,560	(14,930)	0	1,380	682,920
SUPPLIES & SERVICES	31,090	80	0	0	0	31,170
TRANSPORT	890	20	0	0	0	910
Total Expenditure	**710,890**	**17,660**	**(14,930)**	**0**	**1,380**	**715,000**
INCOME	(190,690)	(3,040)	0	0	44,990	(148,740)
Total Income	**(190,690)**	**(3,040)**	**0**	**0**	**44,990**	**(148,740)**
Net Expenditure	**520,200**	**14,620**	**(14,930)**	**0**	**46,370**	**566,260**
Represented By						
T001 ACCOUNTANCY SERVICES	607,680	14,450	(14,930)	0	57,090	664,290
T002 CASHIERING SERVICES	400	30	0	0	(40)	390
T013 CHIEF FINANCE OFFICER	1,740	140	0	0	(210)	1,670
U080 TREASURY INTERNAL RECHARGES	(89,620)	0	0	0	(10,470)	(100,090)
Net Cost	**520,200**	**14,620**	**(14,930)**	**0**	**46,370**	**566,260**

SCRUTINY COMMITTEE - CORPORATE

86B2 - INTERNAL AUDIT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	110,030	2,870	0	0	(740)	112,160
SUPPLIES & SERVICES	710	0	0	0	750	1,460
TRANSPORT	320	0	0	0	0	320
Total Expenditure	**111,060**	**2,870**	**0**	**0**	**10**	**113,940**
INCOME	(16,600)	0	0	0	(410)	(17,010)
Total Income	**(16,600)**	**0**	**0**	**0**	**(410)**	**(17,010)**
Net Expenditure	**94,460**	**2,870**	**0**	**0**	**(400)**	**96,930**
Represented By						
T018 INTERNAL AUDIT	111,050	2,870	0	0	10	113,930
U081 INTERNAL AUDIT RECHARGES	(16,590)	0	0	0	(410)	(17,000)
Net Cost	**94,460**	**2,870**	**0**	**0**	**(400)**	**96,930**

SCRUTINY COMMITTEE - CORPORATE

86B3 - HUMAN RESOURCES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	670,140	10,760	(14,220)	0	210	666,890
SUPPLIES & SERVICES	7,640	40	0	0	0	7,680
TRANSPORT	650	10	0	0	0	660
Total Expenditure	**678,430**	**10,810**	**(14,220)**	**0**	**210**	**675,230**
INCOME	(72,740)	0	0	0	(1,830)	(74,570)
Total Income	**(72,740)**	**0**	**0**	**0**	**(1,830)**	**(74,570)**
Net Expenditure	**605,690**	**10,810**	**(14,220)**	**0**	**(1,620)**	**600,660**
Represented By						
T024 LEARNING & DEVELOPMENT	227,720	1,990	0	0	(3,800)	225,910
T025 HUMAN RESOURCES	297,440	6,820	(14,220)	0	5,400	295,440
T026 PAYROLL	153,270	2,000	0	0	(1,390)	153,880
U082 HUMAN RESOURCES RECHARGES	(72,740)	0	0	0	(1,830)	(74,570)
Net Cost	**605,690**	**10,810**	**(14,220)**	**0**	**(1,620)**	**600,660**

SCRUTINY COMMITTEE - CORPORATE

86B4 - LEGAL SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	510,380	13,340	(2,500)	0	14,140	535,360
SUPPLIES & SERVICES	29,400	370	0	0	0	29,770
TRANSPORT	1,230	30	0	0	0	1,260
Total Expenditure	**541,010**	**13,740**	**(2,500)**	**0**	**14,140**	**566,390**
INCOME	(338,220)	(1,620)	0	0	(11,200)	(351,040)
Total Income	**(338,220)**	**(1,620)**	**0**	**0**	**(11,200)**	**(351,040)**
Net Expenditure	**202,790**	**12,120**	**(2,500)**	**0**	**2,940**	**215,350**
Represented By						
T038 LEGAL SERVICES	486,910	12,120	(2,500)	0	24,140	520,670
T039 LEGAL SERVICES 3RD PARTY WORK	0	0	0	0	0	0
U083 LEGAL INTERNAL RECHARGES	(284,120)	0	0	0	(21,200)	(305,320)
Net Cost	**202,790**	**12,120**	**(2,500)**	**0**	**2,940**	**215,350**

SCRUTINY COMMITTEE - CORPORATE

86B5 - CORPORATE SUPPORT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	236,530	6,130	0	0	(3,340)	239,320
PREMISES	430,640	23,660	0	0	(2,270)	452,030
SUPPLIES & SERVICES	182,000	460	0	0	(24,330)	158,130
TRANSPORT	30	0	0	0	0	30
SUPPORT SERVICES	4,740	0	0	0	(4,410)	330
CAPITAL CHARGES	141,880	0	0	0	(6,800)	135,080
Total Expenditure	**995,820**	**30,250**	**0**	**0**	**(41,150)**	**984,920**
INCOME	(242,790)	0	(45,000)	0	(21,240)	(309,030)
Total Income	**(242,790)**	**0**	**(45,000)**	**0**	**(21,240)**	**(309,030)**
Net Expenditure	**753,030**	**30,250**	**(45,000)**	**0**	**(62,390)**	**675,890**
Represented By						
T048 CORPORATE SUPPORT UNIT	192,850	4,570	0	0	(2,740)	194,680
T051 MAIL	141,890	770	0	0	(19,460)	123,200
T054 CIVIC CENTRE	537,600	24,910	(45,000)	0	(37,200)	480,310
U084 CORP CUSTOMER INT RECHARGES	(119,310)	0	0	0	(2,990)	(122,300)
Net Cost	**753,030**	**30,250**	**(45,000)**	**0**	**(62,390)**	**675,890**

SCRUTINY COMMITTEE - CORPORATE

86B6 - IT SERVICES

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
SUPPLIES & SERVICES	1,946,100	0	(50,000)	0	135,240	2,031,340
Total Expenditure	**1,946,100**	**0**	**(50,000)**	**0**	**135,240**	**2,031,340**
INCOME	(281,860)	(830)	0	0	(6,220)	(288,910)
Total Income	**(281,860)**	**(830)**	**0**	**0**	**(6,220)**	**(288,910)**
Net Expenditure	**1,664,240**	**(830)**	**(50,000)**	**0**	**129,020**	**1,742,430**
Represented By						
T060 STRATA CONTRACT PAYMENT	1,946,100	0	(50,000)	0	135,240	2,031,340
U085 IT SERVICES INTERNAL RECHARGES	(281,860)	(830)	0	0	(6,220)	(288,910)
Net Cost	**1,664,240**	**(830)**	**(50,000)**	**0**	**129,020**	**1,742,430**

SCRUTINY COMMITTEE - CORPORATE

86B7 - STRATEGIC MANAGEMENT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	782,270	20,550	(97,000)	0	(46,960)	658,860
SUPPLIES & SERVICES	6,000	10	0	0	(1,400)	4,610
TRANSPORT	2,850	70	0	0	(440)	2,480
Total Expenditure	**791,120**	**20,630**	**(97,000)**	**0**	**(48,800)**	**665,950**
INCOME	(4,060)	0	0	0	(90)	(4,150)
Total Income	**(4,060)**	**0**	**0**	**0**	**(90)**	**(4,150)**
Net Expenditure	**787,060**	**20,630**	**(97,000)**	**0**	**(48,890)**	**661,800**
Represented By						
T102 CHIEF EXECUTIVE & GROWTH DIR	185,870	4,740	0	0	(610)	190,000
T401 DEPUTY CHIEF EXECUTIVE	214,070	5,540	(97,000)	0	(122,610)	0
T404 STRATEGIC DIRECTORS	361,800	9,520	0	0	9,960	381,280
T406 UNION REPRESENTATION	0	0	0	0	39,490	39,490
T408 COMMERCIALISATION	0	0	0	0	0	0
T410 PERSONAL ASSISTANTS	29,380	830	0	0	24,970	55,180
T414 AGILE & FLEXIBLE WORKING	0	0	0	0	0	0
U401 DEPUTY CX INT RECHARGES	(4,060)	0	0	0	4,060	0
U406 UNION REPRESENTATION RECHARGES	0	0	0	0	(4,150)	(4,150)
Net Cost	**787,060**	**20,630**	**(97,000)**	**0**	**(48,890)**	**661,800**

SCRUTINY COMMITTEE - CORPORATE

86B8 - PROCUREMENT

Subjective Analysis	BASE ESTIMATE 2018/2019	INFLATION	NEW PROPOSALS RECURRING	NEW PROPOSALS NON-RECURRING	OTHER ADJUSTMENTS	NEW ESTIMATE 2019/2020
PAY	209,400	5,460	0	0	(16,530)	198,330
SUPPLIES & SERVICES	(110,170)	0	0	0	(9,490)	(119,660)
TRANSPORT	100	0	0	0	0	100
Total Expenditure	**99,330**	**5,460**	**0**	**0**	**(26,020)**	**78,770**
INCOME	(18,100)	0	0	0	(37,940)	(56,040)
Total Income	**(18,100)**	**0**	**0**	**0**	**(37,940)**	**(56,040)**
Net Expenditure	**81,230**	**5,460**	**0**	**0**	**(63,960)**	**22,730**
Represented By						
T016 PROCUREMENT	99,330	5,460	0	0	(26,020)	78,770
U016 PROCUREMENT INT RECHARGES	(18,100)	0	0	0	(37,940)	(56,040)
Net Cost	**81,230**	**5,460**	**0**	**0**	**(63,960)**	**22,730**

Exeter
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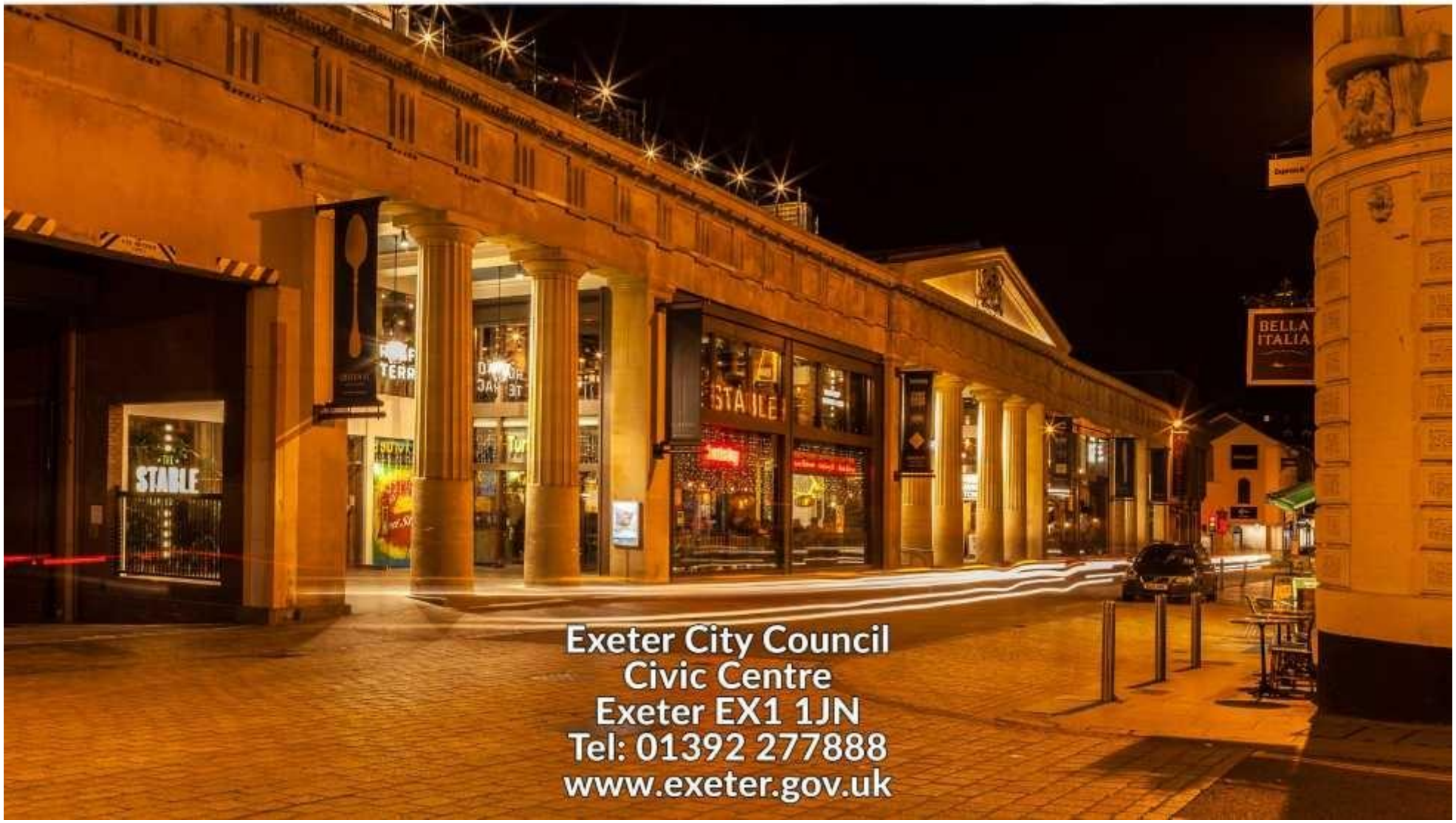

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